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# FINANCIAL TIMES

WEDNESDAY MAY 18 1994

Europe's Business Newspaper

## UK and China to resume talks on Hong Kong airport

Britain and China said their officials would meet on Friday to discuss the financing of Hong Kong's airport project - the first such meeting since August last year.

The talks will mark another step towards normalising Sino-UK discussions on Hong Kong's future. Although it is unlikely the two sides will be able to announce a resolution to their two-year dispute about how to finance the airport, the UK government said it was hoping for an early agreement on the project. Page 14

**Lloyd's reports \$33m losses** Lloyd's, the London insurance market, reported a loss of £2.05m (\$3.07m) for its 1991 year of account, bringing cumulative losses since 1988 to more than £70m. Page 8

**Eurotunnel bankers optimistic** Bankers to Eurotunnel, the Channel tunnel operator, said they were making progress towards raising an extra £70m (£1.05m) in loans for the company in time for the rights issue expected in about two weeks. Page 15

**North Korean nuclear inspection begins** The International Atomic Energy Agency will begin an inspection today of North Korea's nuclear facilities that could prove to be a turning point in the dispute over Pyongyang's nuclear programme. Page 14

**France plans to pull troops from Bosnia** France said it planned to withdraw more than 2,000 of its troops assigned to the United Nations in ex-Yugoslavia by the end of this year, while still remaining the largest single provider of peace-keeping forces there. Page 2

**Hats told to expect no-confidence vote**



The likelihood of a change of Japanese government this summer increased when Yohel Kono (left), president of the opposition Liberal Democratic party, warned prime minister Tsutomu Hata he must resign or face a no-confidence vote as soon as the budget for this year clears parliament - probably in mid-July. Page 4

**Hanson raises dividends** Anglo-American conglomerate Hanson raised its quarterly dividend from 2.85p to 3p when announcing half-year pre-tax profits of £683m (£1.05bn), up from £507m, buoyed by £333m of disposal profits. Page 15; Lex, Page 14

**Thai International ahead 300%** Thai International Airways reported a 300 per cent increase in half-year net profits to Baht 2.25m (£88.8m) largely because of improved efficiency. Page 17

**Yemenis fight for control of key airbases** Fighting intensified in Yemen for control of the strategic southern airbase of Al-Anad, 400 km north of Aden, with both sides claiming victory. Page 4

**Uncted says tariff cuts will hit third world** Tariff cuts agreed in the Uruguay Round of global trade talks will erode the competitive advantage of developing countries, according to the United Nations Conference on Trade and Development. Page 6

**Italy's privatisation plan moves ahead** Italy's new government is pressing ahead with the flotation timetable of life insurance institution. Shares are due to be placed on the market at the end of June. Page 2

**Alled-Lyonne, UK-based drinks, food and retailing group**, which is paying £740m (£1.1bn) for control of Spanish drinks producer Pedro Domecq, reported a 20 per cent rise in annual pre-tax profits to £60m. Page 15; Lex, Page 14

**Microsoft unleashes Tiger** US personal computer software company Microsoft has poached on the emerging market for computer systems used to deliver interactive television services with software codenamed Tiger. Page 15

**Two shot dead in Ulster** Two Roman Catholic workmen were shot dead and another wounded in an attack at an old people's home in Belfast. The Protestant Ulster Volunteer Force claimed responsibility. Page 4

**FT STOCK MARKET INDICES**

	IN STERLING
FTSE 100	3123.5 (6.7)
Yield	3.89
FT-SE Eurotrack 100	1478.21 (+4.46)
FT-SE All-Share	1571.48 (+0.29%)
Nikkei	20,133.53 (-0.49%)
New York: Dow Jones	3002.24 (+0.74)
Dow Jones Int'l Ave	444.42 (0.11)
S&P Composite	444.42 (0.11)

**IN US LUNCHEONTE RATES**

	IN DOLLAR
Federal Funds	4.1%
3-mo Treasury Bill	4.285%
Long Bond	8.85%
Yield	7.425%

**IN LONDON MONEY**

	5.1% (5.8%)
3-mo Libor	5.1% (5.8%)
Lib long gilt future	Jun 10/93 (Aug 10/93)
IN NORTH SEA OIL (Argus)	51.79 (16.13)
Brent 15-day (Jul)	51.79 (16.13)
IN Gold	565 (55.7)
New York Comex	583.5 (582.7)
London	583.8 (582.2)
Tokyo close	Y1047

**Leagues who followed him to VW** said they planned to investigate the methods used on behalf of the prosecution.

Yesterday's events represented the most vigorous and concerted retaliation so far against the US-based GM group's allegations of the theft of masses of corporate secrets by Mr López and his associates.

"We will carefully examine the extent to which the state prosecutors' office tolerated or had knowledge of inadmissible deceptions," the lawyers said in a joint statement, issued by VW.

Referring to "indications" that the Opel detectives had used subterfuge in their probe, the lawyers said they would also examine the extent to which the private detectives' methods might have prejudiced the findings of the official probe.

The statement from Mr Schröder seemed aimed at exerting pressure on the public prosecutor's office, was an attempt to divert attention from the investigations into the betrayal of company secrets, breach of trust and fraudulent conversion.

The lawyers' intervention

## Fed raises discount rate to 3.5%

Economic expansion prompts US move to contain inflation

By Jurek Martin in Washington  
and Frank McGurk in New York

The US Federal Reserve yesterday raised its key discount rate to 3.5 per cent from 3 per cent to ensure that the current economic expansion does not become inflationary.

US markets rose strongly on news of the first increase in the trend-setting discount rate in more than five years. The discount rate is the rate at which the Fed, the US central bank, lends money to commercial banks and thus affects borrowing costs for everything from home mortgages to corporate loans.

A central bank spokesman said

The Fed wants the half-point

increase in the discount rate to lead to a commensurate increase in the federal funds rate - the rate at which banks trade money among themselves.

The Fed said the rise was effective immediately.

At 2.45pm the Dow Jones Industrial Average, which had lifted only slightly in early trade, was up 34 points at around 3,705.

In the US Treasury market, bond prices leapt on the news, with the 30-year benchmark long bond up 1½ points to almost 87. The yield fell 15 basis points to 7.334.

The dollar briefly jumped

about half a pfennig at mid-afternoon in New York, but quickly gave back the gains on profit-taking. In afternoon trading the dollar was changing hands at DM1.6655, and at Y104.35, marginally up from Y104.26 earlier in London.

The White House said it would "wait and see" if the rate rise hurt growth. President Bill Clinton earlier in the day had appeared to give a tacit nod of approval to any increase in US short-term interest rates.

The Fed's decisions were announced in a brief statement

issued at the end of a closed-door meeting of the Federal Open Market Committee, the policy group composed of Fed board members in Washington and Fed regional bank presidents.

While the Fed's previous three small rate rises have sent stock and bond markets spiralling downward, analysts said they were not looking for such a negative reaction this time.

Federal Reserve Chairman Alan Greenspan and other Fed officials have insisted they are not trying to choke off the economic expansion, but are merely

pushing interest rates to a "neutral" level where they are neither spurting nor retarding growth.

The only significant economic number released yesterday con-

formed to the recent pattern of sustainable non-inflationary growth. Housing starts fell in April to a seasonally-adjusted annual rate of 1.45m units from a revised 1.48m units the previous month.

Mr Clinton's point was that any action by the Fed would not reflect concern about an existing threat of inflation, but rather fears of an expansion getting out of hand, with inflationary risks

down the line.

Any interest rate increase

would "first of all be because of growth," he said. "We have more jobs, lower inflation and a lower deficit, and projections for strong growth, good growth."

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Any interest rate increase

Bonds, Page 19  
Currencies, Page 32

## Schneider bank creditors stand to lose \$2.7bn

By David Waller in Frankfurt

Bank creditors to Germany's failed Jürgen Schneider property group stand to lose up to DM4.5bn (\$2.7bn) - nearly all the DM550m of debts outstanding and nearly double the initial estimates when the company collapsed early last month.

Mr Gerhard Walter, the administrator in charge of the group's bankruptcy proceedings, said the 121 properties owned by Schneider had a market value of only DM3bn-DM3.5bn. He was speaking after the first meeting of creditors to the Schneider group since it filed for bankruptcy.

The first official estimate of Schneider's deficit suggests that banks are set to lose far more than was believed in the immediate aftermath of the collapse. It was then thought that banks would lose a maximum of half of their outstanding loans.

The company's head, Mr Jürgen Schneider, has been missing since just before the company's collapse.

Although the figures confirm the Schneider case as the worst property collapse in Germany since the second world war, bankers said that the estimates and the assumptions behind them may be unfairly pessimistic. Losses will not crystallise for years, if at all, until such time as the Schneider properties are sold.

Mr Waller said in calculating the deficit, he had taken into account the further cash the banks will have to invest to bring the properties into marketable condition, as well as rolled-up

unpaid interest which will accumulate on the outstanding debts.

The 15 largest properties will need a further DM1bn spending on them over the next two years to bring them to completion. He estimated that a second tier of properties would need further expenditure of DM600-DM800. Rolled-up interest will amount to a further DM1bn.

If this is deducted from the group's remaining financial resources, the total potential exposure mounts to DM7.5bn.

The deficit is the difference between DM7.5bn and the DM3bn-DM3.5bn which could be raised by selling the properties.

Mr Waller said the calculations were based on a further deterioration of the German property market over the next two years.

The scale of the deficit is such that craftsmen and trade creditors stand to lose up to DM250m owed to them by the Schneider group. Individual banks, however, have agreed to compete Schneider's developments and have promised to pay off trade creditors. Deutsche Bank, the biggest creditor, which is owed DM1.2bn, has said it will pay DM50m owed to trade creditors on the projects financed by the bank. It was this sum which Mr Hubert Kopp, chief executive of the bank, described as "peanuts" in a recent press conference.

It is not clear if the banks' write-offs will correspond to Mr Waller's estimate of the deficit.

The decision on how much to provide for the exposure to the Schneider group will not be taken until early next year.

## Sit-down protest grounds airline



Air Inter pilots stage a sit-down strike at Orly airport, Paris, grounding all the carrier's flights in a protest over airline market liberalisation.

Unions want greater autonomy from Air France, Air Inter's parent company.

Union fear. Page 3 Reuter

## State prosecutor under fire over VW 'spying' probe

By Christopher Parkes  
in Frankfurt

The prime minister of Lower Saxony and five leading German lawyers yesterday launched a concerted attack on the state prosecutor in charge of the Volkswagen-General Motors industrial espionage probe.

His attack was based on weekend reports that lawyers working for Adam Opel, GM's German subsidiary, last year hired private detectives to stalk suspect VW employees - all formerly employed by the US group.

According to the reports, the detectives used subterfuge to win their confidence and gain access to their private property.

Meanwhile, the five lawyers representing Mr José Ignacio López de Arriortua, GM's former global purchasing chief, and col-

leagues who followed him to VW, said they planned to investigate the methods used on behalf of the prosecution.

Yesterday's events represented the most vigorous and concerted retaliation so far against the US-based GM group's allegations of the theft of masses of corporate secrets by Mr López and his associates.

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The statement from Mr Schröder seemed aimed at exerting pressure on the public prosecutor's office, was an attempt to divert attention from the investigations into the betrayal of company secrets, breach of trust and fraudulent conversion.

The lawyers' intervention

appeared to signal the start of legal retaliation. "This is no longer the VW affair, it is now the Opel affair," said Mr Otto Ferdinand Wachs, VW group spokesman.

While the Darmstadt prosecutors' office issued a final denial of the VW lawyers' allegations, the latest events may present a chance for VW to open a new front in the legal battle between the two companies, which has already lasted more than a year.

This was reflected in comments by officials close to VW that

there could be legal conse-

quences if Opel agents had used

deception. Opel, which last week

admitted its lawyers had

employed private detectives, yes-

terday denounced the VW law-

yers' "diversionary tactics".

The company suggested that

their sensationalising of Opel's

defensive measures and the exer-

cution of "pressure on the public

prosecutor's office", was an

attempt to divert attention from

the investigations into the</

## NEWS: EUROPE

# Italy's privatisation plan set to go ahead

Government has given go-ahead for flotation of insurance institute, writes Robert Graham in Rome

**Italy's new government has given its strongest signal yet that it will honour the country's wide-ranging privatisation programme by pressing ahead with the flotation timetable of Ima, the insurance institute. Shares are due to be placed on the market at the end of June.**

This emerged from a meeting yesterday between Mr Lamberto Dini, Treasury minister and former director-general of the Bank of Italy, and Mr Giancarlo Pagliarini, budget minister.

Complex problems surrounding the privatisation of Ima have led to speculation about delays. Though aware of the

difficulties in meeting the June 26 date set for Ima by the previous government, the Treasury-led privatisation team is anxious to demonstrate the new government's commitment to privatisation. They are playing down statements by the populist Northern League, a key partner in Mr Silvio Berlusconi's government, that there should be a month's delay in all privatisation plans to assess

Two of the three ministries responsible for privatisation - budget and industry - are controlled by League ministers. But both have distanced themselves from the party's call. Both, however, are anxious to

avoid repeating the concentration of control achieved directly and indirectly by Mediobanca, the Milan merchant bank, in the sale of Banca Commerciale Italiana and Credito Italiano.

The neo-fascist MDC/National Alliance, Mr Berlusconi's other main government partner, has so far refrained from imposing its long-standing "corporatist" ideas of state ownership. The privatisation process in fact seeks to dismantle many of the institutions, including Ima, which were set up during the fascist era.

Mr Berlusconi, in outlining his government's policy programme to the Senate on Monday, promised to accelerate privatisation in the first 100 days of his government. He singled out Ima, Stet (telecoms), Enel (electricity) and Eni (oil and gas). All were on the former government's privatisation list, with Enel and Stet scheduled for the autumn after the latter has reorganised the state's telecommunications assets under one holding, Telecom Italia.

The opposition has latched on to the omissions in his programme. He mentioned nothing, for instance, about Alitalia, the national airline, which has just begun to discuss a radical restructuring programme with the unions involving cut-

ting a quarter of the workforce and a £1,500m (£220m) capital injection.

Alitalia will test the government's unity both over any confrontation with the unions and on privatisation. The League and Mr Berlusconi's Forza Italia are happy to see the airline privatised with the government retaining a golden share. The MSI regards the airline as a strategic asset and would be extremely hostile to significant foreign stakes. The objection to foreign control could apply to Krupp's move to bid for the special steel side of Ima, the state steel group.

A broader issue to be tackled within the next few days is the fate of Iri, the giant state holding. The government's enthusiasm for privatisation renders Iri increasingly obsolete. Prof Romano Prodi, brought back as chairman a year ago, is reportedly ready to resign because of differences over the holding's future.

He was noticeably absent from discussions earlier this week on the reorganisation of Telecom Italia, which is a key part of the Iri empire and accounts for an important part of its debt.

The Iri board tomorrow considers the 1993 accounts, which are expected to show a loss of £10,000m and debts of £15,000m.

# Pressures on drachma send rates up again

By Kerin Hope in Athens

Greek interest rates surged again yesterday as pressure on the drachma continued, but the currency held its ground against both the D-Mark and the US dollar.

The three-month interbank lending rate averaged 77 per cent, up from 48.5 per cent on Monday, while the one-month rate reached 100 per cent.

Dealers reiterated that devaluation could not be ruled out, believing pressure on the drachma would resume once interest rates started to decline, even if depreciation were speeded up in the meantime. Said one: "These rates can't be sustained beyond the end of the month. The drachma may be allowed to slip 5 per cent until then, but the speculators will still be waiting."

The drachma weakened only slightly against the D-Mark, closing at DM148.3 compared with DM148.2 on Monday. It was unchanged against the dollar, at Dr247.9.

Government officials voiced relief that the threat of a devaluation immediately after curbs on short-term capital movement were lifted last weekend had been averted. They said that new measures to reduce the budget deficit, including an expanded privatisation programme and a tougher crackdown on tax evasion, would be announced by next week.

"The speculative pressure has been less than we expected," one adviser said. "The crucial matter now is to reinforce revenue-raising measures and gain policy credibility."

However, there was little indication that confidence in the drachma was being maintained. Two new issues of Ecu and dollar-linked bonds at higher interest rates, aimed at attracting funds from overseas investors to boost the foreign exchange reserves, raised less than anticipated. According to initial estimates, they raised a total of \$250m in funds from abroad, against a target of \$500m. The government extended the subscription period for a second day.

Despite the liberalisation of short-term capital movement, Greek investors may still have difficulty moving funds to other European Union countries. The complex procedures laid down by the central bank are designed to prevent rapid capital outflows by deterring investors from exporting money earned on the flourishing black economy much of which is currently funnelled into tax-free government bonds.

According to the new Bank of Greece regulations, transfers of more than Ecu2,000 (£1,340) must be accompanied by the sender's tax details.

Nearly Dr1bn (22.7m) worth of state bonds were claimed yesterday to have disappeared from the Bank of Greece and officials fear they may have already been encashed, AP reports from Athens.

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## Russian minister warns on debt interest payment

By John Lloyd in Moscow

The minister in charge of debt negotiations with Russia's sovereign and commercial creditors said yesterday he believed he would conclude deals with the Paris and London Clubs. However, interest repayments on the \$80bn-plus debt could be no more than \$4bn this year.

Mr Alexander Shokhin, deputy premier for the economy, said Russia had asked for a delay in meeting the Paris Club in order to work out "a new draft on repayments" for the present year. The talks are due to begin in Paris on June 2, and Mr Shokhin said "we would like to solve the issue before the [Group of Seven] Naples summit" in July.

His optimism stems from the agreement in March between the Russian government and

the International Monetary Fund on the second tranche of a \$3bn loan - a move which has increased international confidence in the government's policies.

However, the \$4bn which Mr Shokhin said would be the limit the budget could stand represents only a fraction of the total debt service obligations for the present year.

Mr Yegor Gaidar, leader of the Russia's Choice party and former first deputy premier, said in *Ezvestiya* that Mr Vladimir Zhirinovsky, leader of the ultra-nationalist Liberal Democratic party, was a "great threat" to Russia's fragile democracy.

Mr Shokhin's forecast came amid further dire warnings about Russia's economic plight. Mr Sergei Shakhrai, who resigned yesterday as a deputy premier, said the government would not survive a continued crisis on non-payment of wages.

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Mr Arkady Volsky, head of the Union of Industrialists and Entrepreneurs, said the civic accord on political behaviour signed recently by most parties and associations would be valuable without a turn upwards in the economy. Production in the first quarter had fallen by a third in Moscow alone compared with a year ago.

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His optimism stems from the agreement in March between the Russian government and



Photo: Associated Press

## France announces partial pull-out of troops from Bosnia

By David Buchan in Paris and Laura Silber in Belgrade

France said yesterday it planned to withdraw more than 2,000 of its troops assigned to the United Nations in ex-Yugoslavia by the end of this year, while still remaining the largest single provider of peacekeeping forces there.

The decision was abruptly announced by Mr François Léotard, the defence minister, on French radio yesterday before UN commanders and

allies had been informed. The foreign ministry was quick to add that the partial pull-out might be reversed if there was a diplomatic breakthrough in the desultory peace talks in the region.

These were being further threatened yesterday. Amid reports of heavy fighting between Serb and Muslim forces in north-eastern Bosnia, and a Serb artillery attack on Tuzla airport, Lord Owen and Mr Thorvald Stoltenberg, the international mediators, met

France had already announced in March the departure

next month of 900 troops from the Glina region of Croatia. But Mr Léotard disclosed yesterday that the 1,350-strong French battalion around Bihać in western Bosnia would leave in November, leaving some 4,500 French "blue helmets" on the soil of ex-Yugoslavia.

In advance of last Friday's meeting with US, Russian and European Union peace mediators, the prime minister, Mr Edouard Balladur, warned that "the moment of choice is approaching", and that France is

would only maintain its effort "if all our main partners show the same determination and are ready to make a sufficient commitment".

A defence ministry official said yesterday the latest French announcement was directed not only at the warring parties, but also "the American and Russians who do not seem to share the sense of urgency which we and the British have, because of our sizeable forces on the ground".

France's general military strategy has been to reinforce, for reasons of safety and efficiency, its presence in Sarajevo, where in fact it added a third battalion in March. But the defence official said there was a further specific reason to pull out of Bihać.

There, we have found ourselves diverted from our original humanitarian mission because we have been caught in the middle between two factions of Moslems," he said.

Meanwhile, Serbian radio said there was heavy fighting to the north-east, with Moslem forces suffering heavy losses. But local witnesses said Moslem forces had launched an offensive, with the Serbs taking serious casualties.

They said that Moslem forces had seized two out of three strategic heights from where Serb forces previously used artillery to bombard Tuzla, the second biggest Bosnian government stronghold in the north-east. UN monitors yesterday reported Serb shelling of Tuzla and its airfield.



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## Credito Italiano S.p.A. 1993 results

The AGM approved the Financial Statements as at December 31 1993, the highlights of which are:

	(L. in billions)	(Pounds Sterling in millions)
<b>CAPITAL AND RESERVES (after distribution of profit)</b>	<b>4,519</b>	<b>1,790</b>
<b>LOANS TO CUSTOMERS</b>	<b>45,357</b>	<b>17,971</b>
<b>SECURITIES</b>	<b>17,935</b>	<b>7,106</b>
<b>DEPOSITS FROM CUSTOMERS</b>	<b>44,380</b>	<b>17,584</b>
<b>SECURITIES HELD IN SAFE CUSTODY/ADMINISTERED ON CUSTOMERS' BEHALF</b>	<b>88,810</b>	<b>35,187</b>
<b>BALANCE SHEET TOTAL</b>	<b>135,680</b>	<b>53,758</b>
(of which guarantees and commitments)	22,190	8,792
<b>PRE-TAX PROFIT</b>	<b>859</b>	<b>340</b>
<b>NET PROFIT</b>	<b>219</b>	<b>87</b>

Net profit was used to allocate 82 billion to Reserves and to pay a dividend of 85 and 100 lire on the ordinary and savings shares, respectively.

The AGM also:

- elected the following to the Board: Lucio RONDELLI, Egidio Giuseppe BRUNO, Roberto BERTAZZONI, John CARTER, Leonardo DEL VECCHIO, Roberto GAVAZZI, Wolfgang GRAEBNER, Leopold Henri JEORGES, Achille MARAMOTTI, Giampiero PESENTI, Franz SCHMITZ;
- elected the following Statutory Auditors: Paride COSTA (Chairman), Giorgio ARENA, Giuseppe ARMANISE, Salvatore SPINELLO, Giacomo TOMASINI; and Alternate Statutory Auditors: Antonio COLOMBO, Dario VILLA.
- appointed Coopers and Lybrand s.a.s. to audit the accounts of the parent bank and Group for 1995/97.

The Board Meeting of April 18 1994 then:

- elected Lucio RONDELLI Chairman and Egidio Giuseppe BRUNO Deputy Chairman. Mr BRUNO was also appointed Managing Director;
- confirmed Gerardo GUIDA Secretary to the Board.

The dividend is payable against coupon no. 10 from May 17 1994 at all branches of Credito Italiano, Banca Commerciale Italiana, Banca di Roma, Banca Nazionale del Lavoro, Banco di Napoli, Banco di Sicilia, Istituto Bancario San Paolo di Torino, Monte dei Paschi di Sienna, Banco di Sondrio and at Monte Titoli S.p.A. for shares administered by the latter.

The countervalues in Pounds Sterling have been calculated applying the reference rate determined by Banca d'Italia on December 31, 1993: Pounds Sterling 1.00 = Lit 2,523.92.

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## EUROPEAN NEWS DIGEST

## IMF ready to back Turkey

A standby loan agreement between Turkey and the International Monetary Fund seems imminent after the head of the Fund's negotiating mission to Turkey yesterday publicly endorsed the Ankara government's austerity programme. Mr Thomas Reichenmann, concluding a two-week mission to Turkey, said he was recommending the programme to the IMF board. Agreement on a letter of intent could be in place in early July, paving the way for immediate disbursement of up to \$250m to support the balance of payments. The one-year standby, which depends on Turkey's quota with the Fund, is likely to be up to \$500m.

Turkey's austerity programme envisages slashing the budget deficit by half to TL23,000bn (\$1.97bn) in 1994, through wage restraint, official commodity price rises, new taxes, and faster privatisation. Turkey will repay around \$9.1bn in 1994 on its medium and long term debt, in principal and interest. It is looking for \$3.7bn in new drawings in 1994, according to the State Planning Organisation. A fund accord is vital to restore international confidence in the Turkish economy and is a precondition for World Bank structural adjustment loans, now under negotiation. John Murray Brown, Ankara

## Top Russian reformer resigns

Mr Sergei Shakhrai (left) yesterday resigned as Russian deputy prime minister after losing his post as minister in charge of nationalities on Monday. Mr Shakhrai, 38, was one of the most senior reformers left in government. He appears to have fallen victim to increasingly fractious infighting between the vast presidential staff and the government. Mr Shakhrai left the door open for his return by saying in his resignation letter that he left without having "taken offence". He resigned after Mr Nikolai Yegorov, former head of the Krasnodar region, was given his job of nationalities minister without warning or consultation. He will now concentrate on building up his small but influential Party of Unity and Accord in the Duma. John Lloyd, Moscow

## Unions fear Orly competition

Air Inter, the French domestic airline, was brought to a virtual standstill yesterday as unions launched a one-day strike in protest over the liberalisation of the French airline market. Unions said the introduction of competition on some of their most profitable routes would compound the financial pressures facing the loss-making airline. They demanded that Air Inter be given greater management autonomy from Air France, its state-owned parent company, and be allowed to operate on profitable European routes.

Last month the European Commission ordered the French government to open routes between London and Orly airport in Paris to competition, and said the lucrative Orly-Toulouse and Orly-Marseille routes must be opened to rivals within six months. Mr Michel Bernard, president of Air Inter, said the relationship between Air Inter and Air France would be reorganised during the summer. An airline official said it was important the domestic airline remained part of the Air France group, but increased competition on some of its profitable routes should be compensated by a relaxation in requirements to serve unprofitable routes. John Riddick, Paris

## Small companies' cash restraint

Poor access to finance means that Europe's small and medium sized enterprises are unlikely to provide a solution to the European Union's unemployment problem, according to a survey yesterday. Tipped by the European Commission to become the main source of jobs as European economies recover, more than half of Europe's smaller companies are not confident that they have sufficient finance to support their plans, according to a study of 5,000 companies in the 12 member states plus Austria, Sweden and Malta.

Funding is most precarious in France, Greece, Italy, Spain and Austria but satisfactory in Belgium, Denmark and Holland. The survey showed that most smaller company finance is short-term. In the UK, 70 per cent fund their businesses with an overdraft, compared with only 37 per cent in Germany where loans are preferred. By contrast, more than 80 per cent of German companies favour loans of two years or more, against only 40 per cent in the UK. Emma Tucker, Brussels

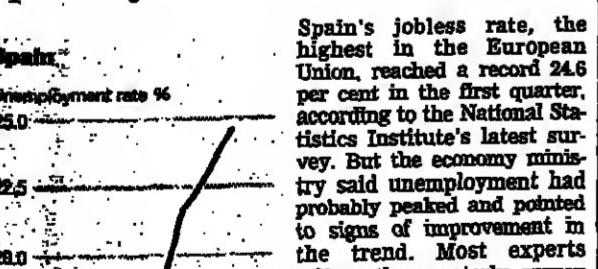
## Lawson presses for OECD job

Lord Lawson, the former UK chancellor, was in Washington yesterday, meeting Mr Lloyd Bentsen, the US treasury secretary, and Ms Joan Spargo, undersecretary of state for international economic affairs, in pursuit of his candidacy to be the next director general of the Organisation for Economic Co-operation and Development. His mission is to try to prise loose crucial US backing for Mr Don Johnston, the former Canadian minister. Other contenders are Mr Jean-Claude Paye, the incumbent, who is seeking a third five-year term, and Mr Lorenz Schomerus, a senior German economics ministry official.

The next regular meeting of OECD ministers early next month in Paris has to find a consensus on the succession, though Lord Lawson thinks this remains unlikely unless the US changes its mind. Support appears evenly divided between the former chancellor, Mr Johnston and Mr Paye, with Mr Schomerus trailing. Lord Lawson wished to give the OECD a higher profile in international economic affairs, an argument that might appeal to the US. He sees the organisation as a key ingredient in the international policy-making network, along with the Group of Seven and the nascent World Trade Organisation. Jurek Martin, Washington

## ECONOMIC WATCH

## Spain's jobless rate hits 24%



\$32 ROM

Spain's jobless rate, the highest in the European Union, reached a record 24.6 per cent in the first quarter, according to the National Statistics Institute's latest survey. But the economy ministry said unemployment had probably peaked and pointed to signs of improvement in the trend. Most experts believe the quarterly survey overstates the number of jobless but provides a better reflection of trends than registered unemployment, which declined slightly in March and April to stand at 17.8 per cent. The first-quarter survey figure of 3.79m unemployed was 110,000 up on the previous quarter and 422,000 more than a year earlier. But the ministry said this partly reflected new arrivals on the job market, especially women. The ministry predicted employment would start to rise as the economy picked up. David White, Madrid.

Denmark's prime minister Poul Nyrup Rasmussen said the government expected a current account balance of payments surplus of between DKK23bn and DKK20bn (US\$2.65bn-US\$2.07bn) in 1994, compared with a previous forecast of DKK24.5bn.

Spain's jobless rate fell to 19.5 per cent in April from 20.8 per cent in March, the labour ministry said.

## Shoddy meets quality in Transylvania

Chrystia Freeland and Virginia Marsh on the bitter contest between the old and new at a bankrupt Romanian factory

A postcard pretty town in the heart of mountainous Transylvania, Codlea is an unlikely setting for the conflict at the centre of eastern Europe's economic transformation.

However, over the past few months this sleepy Romanian town has seen a contest pitting efficient, often brutal, capitalism with its promise of future prosperity against a rickety, unproductive, centrally planned economy, with its guarantee of a job but a dismal standard of living for everyone.

For many of the individual actors, the struggle at the Magura Codlea furniture factory which employs 1,800 of the town's 25,000 inhabitants, has been a personal tragedy. One victim was the factory director who committed suicide when the conflict began to heat up late last year. For the workers, it has meant coming to terms with western standards of quality and efficiency after four decades of communism.

The suicide came after the company, privatised at the end of 1992 via a management buy-out, lost its western export markets, racked up a \$9m debt and was about to be foreclosed by its creditors, IKEA, the Swedish furniture retailer, and the Ion Tiriac Bank, a private local bank founded by the Romanian-born tennis star.

The man now at the forefront of the battle is Mr Gunnarling, a Swedish specialist in turning around failing companies, who was sent in by the creditors to coax or coerce the Magura Codlea factory into capitalist ways.

"Nothing surprises me any more," says Mr Gunnarling, who, in less than a year in Romania, has suffered the suicide of a colleague, several pugnacious strikes - including occupation of the factory by protesting workers - and sustained attacks in the national media. He has also been advised to hire a personal bodyguard.

But there is still a certain, almost innocent, western bewilderment in his explanation that "now we have the right machinery, we have the necessary customer, but we just don't have the right people".

Mr Gunnarling's impatience with Magura Codlea's shoddy socialist past is apparent the moment he walks into the factory's meeting room. This is one of Romania's premier furniture factories but visitors must choose their seats with care because some of the chairs in the room, built in the bad old days of Nicolae Ceau-

sescu's socialist autarky, collapse under the slightest pressure.

"To have chairs like this in a factory which has been producing furniture for 100 years, it's so awful that it's almost funny," Mr Gunnarling says.

Standing in silent reproach along the walls of the room are

western standards. As Mr Gunnarling discovered,

"not everyone is able to learn to run complicated machinery or to take responsibility for his work".

So Mr Gunnarling, who arrived in Transylvania in October, summoned a team of

For many of the workers it was bad enough to be required to make bookshelves in which the screws routinely matched the holes, but the final straw was when the company's finances were subjected to scrutiny . . .

the sturdy, clean-lined bookshelves which, under Mr Gunnarling's stern supervision, the factory has been producing for

IKEA engineers and set about teaching Magura Codlea's workers quality control and training them in the use of new equipment from IKEA, to be paid back with future exports.

But IKEA's much-vaunted insistence on high standards ran into the resistance of a workforce trained in a system

in which, as the east European joke goes, "they pretend to pay

us and we pretend to work".

According to Mr Gunnarling,

Magura Codlea's furniture, in true socialist fashion, "could look good when it was packed, but when it arrived at the end-user it was scratched".

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managers and the creditors - in mid-January Magura Codlea's employees began a series of strikes. At the height of the stand-off, Mr Gunnarling told workers assembled in the factory canteen that their strike was illegal and that every one was fired, unprecedented in a country where inefficient state companies still keep thousands of surplus workers on their books.

Mr Gunnarling has since stepped back from that drastic measure but still plans to lay off 300 this summer and thinks that 700 is the optimal number of employees. Production has resumed, although new strikes are always possible.

The ex-communist government, surprising its critics and acting against the instincts of many of its ministers, has resisted the temptation to nationalise the factory or to prevent the creditors from taking direct control.

But Magura Codlea still has too many workers with too few skills, and a reluctant Mr Gunnarling fears that to maintain the fragile peace in his workshops he may have to sack the remaining individuals behind the management buy-out.

It is not a peace treaty, only a ceasefire, with compromises on both sides. But Magura Codlea has already become a pioneer in a country still only half way down the road to capitalism.

"I know it's late, but I'd like some sushi. How far do I have to go?"



You needn't ever leave the comfort of your Four Seasons room to be transported by a talented chef. Room service menus abound with regional selections: from deep-dish pizza, to striped bass without unwanted calories, to homemade chicken soup at midnight. For the same breadth of choices in another unequalled setting, visit our restaurants downstairs. In this value-conscious era, the demands of business demand nothing less. For reservations, phone your travel counsellor or call us toll free.



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## NEWS: INTERNATIONAL

Security council agrees on 5,500 more troops but most countries wary of taking part

## UN to send new peace force to Rwanda

By Michael Littlejohns, UN Correspondent, in New York

The United Nations security council yesterday agreed unanimously to send up to 5,500 peace-keeping troops to Rwanda, reversing a resolution last month that withdrew most of a UN force of little more than half that number.

But the question last night was where the bulk of the troops would come from, since no western country, including the US, appears willing to commit contingents.

Furthermore, diplomats acknowledged that the force was unlikely to make much impact on what the council's resolution termed the "mindless violence and carnage engulfing Rwanda".

Estimates of deaths in 10 weeks of bloody conflict between Hutu and Tutsis range from 200,000 to as many as 1m.

The US held up a council decision until the last minute, arguing that the parties to the conflict had indicated no readiness to call a ceasefire or even to agree to the UN operation.

These reservations, shared by some other western members, were a clear backlash after the experience in Somalia



Rwanda's foreign minister, Mr Jerome Bicamumpaka, conferring with his delegation at the UN in New York yesterday after the unanimous vote to send more peace-keepers. UN diplomats acknowledge, however, that the move is unlikely to halt the fighting

which has coloured the Clinton administration's response to all subsequent UN appeals for help. However, the US is expected to provide some logistical support for what is likely to be a mostly African army.

Mr Boutros Boutros Ghali, the UN secretary general, has asked 40 African states to pro-

vide troops. Ghana is considering whether to return 500 men it evacuated from Rwanda last month at the height of the ethnic slaughter. Nigeria and Tanzania are understood to have offered troops, and Senegal and Zambia are reported to be considering whether to send soldiers.

In deference to the US, the

council will review the situation in Rwanda after the first deployment phase is completed, including sending in 150 military observers.

Pentagon specialists have warned UN officials that the organisation was under intense scrutiny by US Congress and that another failure, such as that in Somalia, would severely discredit the UN as a peace-keeper.

Under an expanded mandate, the UN force must try to protect displaced civilians who are at risk, including refugees and displaced persons, establish and maintain secure humanitarian areas and provide security for and support relief operations.

## Harare sows seeds for an investment harvest

Tony Hawkins reviews the progress and potential of an ambitious structural adjustment programme

**P**olitical transition in South Africa and economic reform in Zimbabwe are transforming the regional business climate, suggesting that Zimbabwe's investment promotion conference, starting in London tomorrow, will prove far more successful than its predecessor five years ago.

Then, Zimbabwe had not embraced structural adjustment, and South Africa appeared headed for long-running, bloody confrontation.

After a slow start in 1991,

economic reform in Zimbabwe

has accelerated over the past 18 months with two substantial tranches of exchange control and foreign payments liberalisation.

This was complemented by price deregulation, labour laws and investment regulations, the commercialisation - though not yet privatisation - of some state

enterprises, the freezing of interest rates and a partial exchange rate float.

In January, the Zimbabwe dollar was devalued by 17 per cent and quantitative import controls were abolished. A two-tier exchange rate system was created with exporters allowed to retain 60 per cent of their foreign earnings, selling the balance to the Reserve (central) Bank of Zimbabwe at the official exchange rate.

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It's quiet in a Lexus LS400. Virtually all noise has been designed out.

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The system produces 180 watts maximum power. (Well, there is a lot of silence to fill.) And, as if it isn't already

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## NEWS: THE AMERICAS

## Balaguer secures early poll lead

By Canute James in Kingston

President Joaquin Balaguer of the Dominican Republic took an early lead yesterday as counting continued from Monday's election, opening the prospect of a seventh term in office for the veteran leader.

With about one third of 3.3m votes counted, Mr Balaguer's Social Christian Reform Party had 43 per cent, with the Dominican Liberation Party of Mr Jose Francisco Peña Gómez, on 41 per cent.

The count was accompanied by charges of fraud and irregularities from the Dominican Liberation Party and others contesting the section.

Mr Peña Gómez said yesterday he would ask for new elections in several provinces where many people, most of whom he claimed were his party's supporters, were unable to vote. The election was subject to "major fraud" perpetrated by the ruling party, he said. Reform Party officials yesterday dismissed the charges as "fiction."

Hundreds of thousands of voters were prevented from casting ballots on Monday either because their voting cards were confiscated by the military and the police, or because their names were not on lists of voters.

Mr Peña Gómez, who is black, claimed that many of those prevented from voting were told that they were not Dominicans but illegal immigrants from neighbouring Haiti.

The elections commission extended voting by three hours on Monday night following the charges.

Public opinion polls before the election indicated a close win for Mr Peña Gómez, 54, a social democrat and a former mayor of the capital Santo Domingo. Reform Party officials always maintained Mr Balaguer, 87, would win.

Political tension was high yesterday as the votes were being counted. The army imposed an undeclared curfew in several cities following outbreaks of shooting.

## Disgraced former mayor joins Washington race

By Jurek Martin in Washington

Mr Marion Barry will this weekend declare himself a candidate to be mayor of Washington, DC, the job he left in disgrace four years ago after being arrested for use of narcotics.

Mr Barry, who subsequently served a prison term, was re-elected to the city council in 1992 representing Washington's poorest district. He is given at least an outside chance of

winning September's Democratic party primary, which is tantamount to victory in November since local Republicans are insignificant in number.

The likely field of local black leaders also includes Ms Sharon Pratt Kelly, the incumbent mayor, and Mr John Ray, an at-large city council member. There is no provision for a run-off election after the primary which means, as was Mr Barry's for-

tune in 1978, that the mayoralty can be won in an evenly divided three-person field with little more than one third of the vote.

Mr Kelly is widely considered to have been a disappointment, especially by the city's whites, a majority of whom supported her in 1990. One recent city-wide poll found two-thirds believing she did not deserve a second term. She is blamed for failing to attack both the crime wave

and the city's budgetary deficit, which leaves it on the verge of seeking federal assistance. Several senior aides have recently been fired or resigned.

Mr Ray is probably now rated the favourite, since he seems to have been the principal beneficiary of Ms Kelly's declining support. He is expected to run a less passive campaign than he did in 1990, when he sought to balance his appeal

between blacks and whites and was upstaged by Ms Kelly's campaign to clean up the Barry mess.

Mr Barry's three terms, from 1978-90, could hardly have been more controversial, even before his demise. A well-known community and civil rights activist, he cut a flamboyant figure, preaching black pride and awarding city contracts to minority companies, but simultaneously alienating both the federal

government and Congress, on whom Washington depends for about 20 per cent of its financial needs.

But his grassroots support in the overcrowded and run-down housing precincts remained strong, as witnessed by his easy council victory two years ago over an apparently formidable black female opponent. He claims now to be a reformed person, with a new marriage, and his drug addiction behind him.



Gen Raoul Cedras (l) and Jean-Claude Duvelier of Army High Command at investiture of the cabinet of president Emile Jonassaint (r) (Reuters)

Mr Robert Malval, Haiti's acting prime minister, has denounced the country's military rulers after six months of silence, Canute James and agencies report from Kingston.

He called on Gen Raoul Cedras and his fellow officers, who have refused to bow to international pressure, to resign and allow the return of Mr Jean-Bertrand Aristide, the president who was overthrown and sent into exile almost three

years ago. "You have locked our country in the darkness of night," an angry Mr Malval told Gen Cedras.

"The time has come for you to leave so that a new dawn may break for the Haitian people. Morally, you are not worthy of the title of commander in chief of the armed forces of Haiti."

His attack followed the usurpation of his powers by Mr Emile Jonassaint, an 81-year-old judge installed by a small

group of lawmakers as provisional president last week. Mr Jonassaint appointed a clique of extreme right-wingers and nationalists to his cabinet on Monday.

In failing to name a premier, Mr Jonassaint assumed the duties of head of state and head of government. Separating those powers was the chief intent of Haiti's 1987 constitution, approved overwhelmingly by Haitians a year after they rose up to end the 23-year Duvalier dictatorship.

## Lucas pays \$12m to settle US claim

By Paul Cheeseright

Lucas-based aerospace and motor components group, is to pay the US Defence Department \$12m (£8m) to settle claims that it provided US forces with faulty equipment.

A settlement reached with the US Attorney's office in New York provides for Lucas not only to pay the money but

also to admit guilt of falsifying the results of tests on certain of its products and to keep in place procedures to make certain there can be no repetition of the claims.

This agreement, which Lucas said yesterday would be placed before a federal court, brings to an end two years of FBI investigations.

It removes the possibility of court proceedings against

Lucas Aul, a US subsidiary of the British group. The investigation sought to establish whether Lucas Aul supplied defective missile launching components and military radios which failed to meet specifications.

The components are used in Maverick ground-to-air missiles.

Mavericks were the cause of

16 Allied deaths in two "friendly fire" incidents, on January 29 and February 26

1991, during the Gulf War. But the US authorities made clear there was no link between these deaths and the defective equipment.

Lucas acquired Aul in 1986. Many of the procedures for testing the components were in place before then. So were the Pentagon supply contracts.

Lucas has been seeking to

build up its US defence sales

which are now worth about £100m a year.

Without sustained growth in the industrialised economies and changes in domestic economic policy, the Caribbean region can expect no better than the moderate levels of growth which most countries in the region recorded last year, the bank cautioned.

The bank said that whilst some of the borrowing members recorded relatively high levels of growth last year, the majority turned in a disappointing performance "with growth remaining in the lower ranges." Unemployment rates stayed high and the fiscal situation of many governments remained tight.

Growth rates of between 7.5 per cent and 3.5 per cent in gross domestic product were recorded last year by some countries, including Guyana; the Cayman Islands and Belize.

"The resumption of economic growth in North America had a positive impact on visitor arrivals in a number of member countries," the report noted. While most resort countries in the region benefited from the increase in stay over visitors and cruise ship calls last year, the industry in the Bahamas remained weak, the bank said.

The tourism sector will be among the first to reflect an improvement in the resumption of growth in the main markets, the CDB predicted.

Fluctuations in the dollar exchange rate led to a decline

in banana production and exports, particularly from the Windward Islands. The industry was affected by changes in banana marketing arrangements in Europe, which will at the outset provide increased access for lower cost Latin American fruit and eventually result in the phasing out of preferential market access from traditional countries," said the CDB.

A fall in crude oil production in the bank's members last year was 732,000 tonnes, three per cent less than 1992 production. The largest fall of 10 per cent was in Barbados, while the biggest absolute decline was in Jamaica where production fell 7,900 tonnes.

A fall in crude oil production in Trinidad and Tobago will continue, said the bank, "with the outlook for international prices not being particularly encouraging given the inability of Opec members to limit output to agreed production quotas, and given the likelihood of the eventual return of Iraqi production to world markets."

Weak international prices for aluminium depressed the mining and refining of bauxite in Jamaica and Guyana last year, the report noted.

The bank concluded that the region is likely to find increasing difficulty in obtaining external funding, citing the trend for traditional donors to now consider what they perceive as more pressing needs in eastern Europe and Africa.

## Pact erodes tariff aid for Third World

By Frances Williams in Geneva

Tariff cuts agreed in the Uruguay Round of global trade talks will lead to big reductions in the value of special trade preferences for developing countries and erode their competitive advantage, according to the United Nations Conference on Trade and Development (UNCTAD).

A report to this week's meeting of UNCTAD's committee on preferences estimates that preferential tariff margins on imports will be cut by about 23 per cent in the European Union, 15 per cent in Japan and 9 per cent in the US.

Trade covered by the Generalized System of Preferences (GSP) will shrink by some 17 per cent because of new zero duties agreed in the Uruguay Round, to about \$120bn (£80bn) in the three main trading groups.

The preferential share of exports from developing countries to preference-giving countries will drop from 39 to 32 per cent, UNCTAD predicts.

Though most developing countries will benefit from the general lowering of tariffs and other import barriers in the

## Asia offers 'ride' for western exporters

By Victor Mallet in Singapore

Uruguay Round, they are anxious to keep the advantages of trade preferences which help them compete with more efficient industrialised country producers.

UNCTAD has called for increased preferential margins and duty-free treatment for Third World goods following the Uruguay Round deal.

Preference-giving countries are also being urged to extend GSP benefits to farm products and textiles where import quotas will be scrapped or phased out under Uruguay Round rules.

Trade under the GSP rose

almost 20 per cent in 1992 to \$77bn and is thought to have increased further in 1993, UNCTAD says.

There are 16 different preferential schemes benefiting over 100 developing nations. Trade under these schemes has risen more rapidly than trade in general over the past 20 years.

However, developing countries have long complained that the GSP is too restricted in scope and operation. Only half dutiable exports by beneficiary countries are covered, and only half of these actually receive GSP treatment.

Asia could form a powerful trade bloc against the European Union and members of the North American Free Trade Agreement if its goods were shunned by the two groups, Mr Goh Chok Tong, Singapore's prime minister, said last night.

In a warning against protectionism, Mr Goh criticised western politicians and trade unionists who saw Asia's rapid economic expansion as a threat rather than an opportunity. He urged industrialised nations to "ride on the growth of Asia" by exporting high-technology and high-quality goods.

Opening a conference on Asian business in Singapore, Mr Goh said that to block Asia's emerging economies, especially China, from world markets would force them to turn inwards, stunt their growth, lead to a more aggressive and destabilising military posture", and threaten western assets in Asia.

Even a less confrontational western stance, with the EU looking inward and Nafta looking only southward, would force Asian countries to trade increasingly between themselves, Mr Goh said.

"Asia has the capital," he said. "It saves more than the rest of the world. Its growth will be slowed, but it will not be stopped. An Asian trade bloc is not an option of choice. But it is a viable option."

Mr Goh joined the chorus of Asian leaders who have condemned western attempts to curb imports from low-wage countries by linking workers' rights to trade negotiations.

Among his few words of comfort for the west was the assertion that emerging Asian economies were unlikely to run the sort of trade surpluses seen in Japan and Taiwan, because countries such as China and India were not suppressing consumer demand as Japan did in the early stages of development. By the end of 1997, would be run by AVG, a waste exploitation and disposal company based in Cologne.

The US had a 7.2 per cent share of international meetings with more than 100 participants in 1993.

The UK moved from 5th place in 1992 to second last year with 6.9 per cent. Germany was third with 6.3 per cent, up from fourth in 1992. France fell from third in 1992 to fourth last year with 5.6 per cent. Spain fell from second in 1992 to fifth with 4.9 per cent.

## US top venue for conferences

### ABB in \$100m German deal

The US held its position as the world's leading venue for international conferences last year, with the UK replacing Spain in second place, said the International Congress and Convention Association, writes Michael Skapinker, Leisure Industries Correspondent.

The US had a 7.2 per cent share of international meetings with more than 100 participants in 1993.

The UK moved from 5th place in 1992 to second last year with 6.9 per cent. Germany was third with 6.3 per cent, up from fourth in 1992. France fell from third in 1992 to fourth last year with 5.6 per cent. Spain fell from second in 1992 to fifth with 4.9 per cent.

The order was placed by L.C. Steinmüller of Gummersbach, the general contractor who are responsible for the turnkey delivery of the plant, the company said.

ABB said the plant, which is scheduled to start operating in 1997, would be run by AVG, a waste exploitation and disposal company based in Cologne.

Five centuries after their first skirmish with the Scottish exchequer, Scotch manufacturers are still struggling with the tax man, but their opponent now is Japan's finance ministry.

Mr Hugh Morison, director general of the Scotch Whisky Association, is in Tokyo to lobby against what whisky makers say is a discriminatory tax regime.

Whisky, like other imported spirits such as bourbon and cognac, is taxed up to six times higher than shochu, a domestic drink made from sweet potato

which controls about 67 per cent of the Japanese spirit market.

"This discrimination is in spite of a 1987 ruling that declared that Japan's liquor tax system contravened Gatt.

The findings were accepted by the Japanese government in 1990, but little has changed since then," he says.

Japan is the world's fourth largest Scotch whisky export market after the US, France and Spain. But imported spirits account for about 8 per cent of the Japanese market, compared with an average of 30 per cent in other industrialised democracies.

"This is a pretty blatant breach of a

gatt ruling by one of the world's main trading nations. It's the worst case of discrimination in any of the Scotch export markets," says Mr Morison.

Japan argues that shochu is part of the national culture because it is made by small rural distilleries across Japan.

But Scotch makers insist that more than half of all shochu is made by six large industrial groups involved in other activities such as pharmaceuticals.

Japan says its taxation system is in favour of the right direction. Since 1990, the difference between the tax on whisky and shochu koh, a down-market

version, has fallen from a ratio of 1.6 to 1.5, and dropped to 1.4 under rules introduced on May 1.

Scotch whisky sales have done particularly badly during Japan's worse post-war recession. Sales in Japan fell 22 per cent last year from \$178m in 1992 to \$135m, while volume dropped 18 per cent from 15.5 million litres of pure alcohol to 16.2 million litres.

Mr Morison says the tax distortions have meant Japanese consumers switched to lower cost products such as shochu whose sales ended a five-year decline in 1992, rising 4.4 per cent, and 5.5 per cent in the first half of last year.

## Caribbean urged to continue reform

Canute James reviews the CDB report

**C**aribbean governments must continue to restructure their economies in order to deal with rapid changes in the global environment, according to the annual report of the Caribbean Development Bank, published this week.

In a review of its members' economies, the bank which is based in Barbados, said that the medium-term prospects for Caribbean economies were not encouraging due to increased pressure on both the private and public sectors to become more open and more efficient in order to meet the demands of trade liberalisation.

Without sustained growth in the industrialised economies and changes in domestic economic policy, the Caribbean region can expect no better than the moderate levels of growth which most countries in the region recorded last year, the bank cautioned.

The bank said that whilst some of the borrowing members recorded relatively high levels of growth last year, the majority turned in a disappointing performance "with growth remaining in the lower ranges." Unemployment rates stayed high and the fiscal situation of many governments remained tight.

# CBI chief in scathing attack on Brussels

By Gillian Tett

The outgoing president of the Confederation of British Industry employers' organisation yesterday delivered a blistering attack on the European Commission, claiming that Brussels was hampering UK business interests by excessive regulation and out-dated "fifties-style" policies.

In a clarion call to the UK Euro-sceptics, Sir Michael Angus accused the commission of ignoring the views of European businessmen and called on the UK government to "take up the cudgels" of industry.

"Doubts have once again begun to set in as to whether the community is capable of adopting an agenda that makes a positive contribution to the ability of businesses to face intense global pressures," he said.

If European legislators introduced any more anti-competitive initiatives they should simply "go into a dark room, lie down, and keep taking the tablets," he quipped, as he spoke to the CBI's annual dinner.

The unusually provocative speech, which marks the swan-song of Sir Michael's two-year term as CBI president, cited five main areas where the

commission had apparently failed to listen to business views.

The first was the white paper on competitiveness and growth, drawn up by Mr Jacques Delors, commission president, last year. This had had a "disappointingly thin" follow-up, Sir Michael said. But when he had tried to raise these criticisms with Mr Padraig Flynn, social affairs commissioner, he had been shocked by Mr Flynn's "outdated" focus on industrial relations.

"You don't fish in the fifties to address the issues of the nineties," Sir Michael said, accusing Mr Flynn of using language that had not been heard "since Harold Wilson's time".

The second target was the green paper on social policy, which was accused of paying too little attention on the task of getting Europe's 2m unemployed back to work.

The commission's attempts to introduce the European Committee directive on employee information and consultation provided another bone of contention - the directive would erode the competitiveness of European companies and leave US businessmen "shortened".

Fourthly, the proliferation of anti-

competitive state aids, was undermining the European industry, Sir Michael said. In an attack that reflected from mentioning that the UK itself had recently won permission for large state aids to a Belfast textile factory, he accused the commission of undermining competitive policy in areas where the UK was strongest - the airline industry, steel sector, telecommunications and energy.

Finally, Sir Michael concluded, the commission was failing to get to grips with its own spending policy, producing a "dismal catalogue of fraud and waste".

## Britain in brief



### Missile price may rise, MPs warn

The UK should speed up purchases of US nuclear missiles for its Trident submarines because the cost may rise sharply, the House of Commons Defence Committee said yesterday.

The government has ordered 44 of the missiles and has said it will buy about 24 more over the next four to six years. The committee warns that the unit cost of missiles sold to Britain will rise sharply if the US administration yields to congressional pressure and scales back its own procurement. While the UK government had already added £50m to its estimate for missile costs, that could prove insufficient if this summer's US budget calls for a reduction of missile purchases by the US Navy, and the price consequently rises.

efficiency improvements are one of the main benefits of privatisation. The centre's report appears ahead of a review by the industry regulator into the distribution businesses which will set price controls. The report says the regulatory regime set up at privatisation was probably too lenient and did not offer sufficient incentives to improve efficiency.

### Bidders named for poster arm

Four bidders for London Transport Advertising, the poster subsidiary with a turnover of about £23m, have been shortlisted: a management and employee buy-out; Mon O'Ferrall, the UK's largest outdoor advertising contractor; a consortium led by Transportation Displays, the US transport advertising company; a consortium led by Primesight, the UK poster company and Giraudy, France's largest outdoor advertising company.

### Docklands buyer found

South Quay, a large partly-furnished office building opposite Canary Wharf in London's Docklands, is believed to have been sold to an overseas buyer for about £7m, a tenth of its cost. The 360,000 sq ft development went into receivership in May 1992.

### Concerns hit pension sales

The number of people taking out single premium personal pension policies fell sharply by more than one-third in the first quarter of this year compared with the first three months of 1993. Figures from the Association of British Insurers suggest that widespread concern about the possible mis-selling of personal pensions has hit sales of pension transfers.

Concerns

hit

pension

sales

The value of acquisitions in the UK fell by 5 per cent in the first quarter of the year.

Expenditure on acquisitions fell from £2.5bn in the final quarter of last year to £2.7bn in the first three months of 1994, according to the Central Statistical Office. The number of UK acquisitions by industrial and commercial companies rose slightly between the two periods, from 164 to 176.

Cash expenditure on acquisitions accounted for 46 per cent of the total, down by 57 per cent, with the remainder coming from issues of ordinary shares.

Concerns

hit

acquisition

spending

falls

### Privatisation benefits queried

Privatisation did not significantly improve the productivity growth of most electricity distribution companies in England and Wales, the independent Centre for Study of Regulated Industries says.

That view conflicts with that of the industry, which says

Concerns

hit

privatisation

benefits

queried

Concerns

hit

privatisation

## NEWS: UK

# Braer report cracks down on ship safety

By Charles Batchelor,  
Transport Correspondent

A call for urgent action to improve the safety of ships and reduce the danger of pollution of the seas was made in an official report published yesterday.

Lord Donaldson's inquiry into the prevention of shipping pollution, launched in the wake of the sinking of the oil tanker Braer off the Shetlands, has produced more than 100 recommendations. Improved safety procedures:

The Braer, a Liberian-registered tanker, spilled 85,000 tonnes of Norwegian oil into the sea off Shetland in January 1993 after seawater entered its diesel tanks and caused engine failure.

The report, Safer Ships, Cleaner Seas, finds "a pressing need for the UK to take new initiatives internationally, regionally and nationally".

In response Mr John MacGregor, transport secretary, announced plans to shame shipowners into raising standards by publishing details of sub-standard ships which call at UK ports. A monthly list will reveal the names of the detained vessels, their defects, flags and owners.

Lord Donaldson and his inquiry team said they "were surprised and alarmed at the number of potentially serious incidents which took place during the course of the inquiry. Although none resulted in serious pollution, it was largely a matter of chance that they did not."

The report identified human failings as the cause of virtually all accidental pollution from ships and said that the

best preventative measure was to improve the standards of maintenance and operation.

Its specific recommendations include:

- A tougher system for inspecting ships when they arrive in port. They would have to give 48 hours notice of arrival at European ports, where they would be given a thorough inspection.
- An increase in the number of tugs around the UK coastline, which can respond quickly to emergencies.

• Improved sharing of information between charterers, insurers, shipping agents and regulators on the standards of different ships and fleets. This would mean substandard ships would have difficulty finding cargoes and increase their insurance premiums.

• Better identification of ships at sea by painting their international radio call sign on their sides and decks. Ultimately ships should have carry transponders.

• The creation of Marine Environmental High Risk Areas, a small number of areas which were both environmentally sensitive and also on busy shipping routes.

The inquiry, one of the first to attempt to cost its recommendations, said these measures would cost about £10m with the bill to be shared by the government and shipowners.

Numast, the ships' officers union, said it was concerned that planned cutbacks at the department of transport's marine safety agency would undermine the inquiry's recommendations.

Editorial Comment, Page 13

# Lloyd's is still shivering from US exposure



Lloyd's of London has done its best to soften the impact of its 1991 losses on the Names, whose assets have traditionally supported the market.

Nevertheless - despite some encouraging signs - yesterday's figures also provide evidence of some worrying trends, especially in relation to the market's exposure to US asbestos and pollution claims.

The identification of a substantial "double count" in both the 1991 and 1990 results is probably the most welcome news for Names - £253m of the 1991 loss and £595m of its 1990 loss has been counted twice, reducing losses for the two years from £5.4bn to £4.5bn respectively.

Approximately £265m of the 1991 "double count" has emerged on errors and omissions policies, which cover agents against legal awards for negligence.

The remainder, some £265m, has occurred on personal stop loss - a personal reinsurance policy bought by Lloyd's Names - and estate protection plans - policies which cover the liabilities of deceased Names.

Lloyd's is also holding out the prospect of further reductions as it seeks to eliminate other forms of "double counting". These include the losses on catastrophe reinsurance syndicates which specialised in so-called "spiral business" covering the high level risks of other Lloyd's syndicates and companies.

Mr Peter Middleton, chief executive, said: "We've got to get to grips with dual notification of claims. We think there is quite a lot going on which we have to get a handle on."

Other positive signs include pledges to accelerate tax recoveries and payments of stop loss policies.

Lloyd's is also holding out the prospect of jam tomorrow for Names, following increases in rates. Mr David Rowland, chairman, said recent restruc-

turing at Lloyd's had resulted in "a much leaner, fitter generation" of surviving underwriters.

"It is encouraging to note that nearly two thirds of the capacity in the Lloyd's of 1994 is in the hands of syndicates which made good profits in 1991".

Confidence is so great in this respect that the market is again allowing Names to borrow a percentage of profits from the current year of account - an amount equal to 3 per cent of their premium income limit - to meet past losses.

Additionally, syndicate managers are being encouraged to delay cash calls on Names wherever possible.

From the market's point of view, agents and underwriters can take comfort from indications that the 1991 loss will prove to be more widely spread than in recent years. Mr Rowland said this "makes the possibility of recovery easier if it were concentrated on fewer heads."

Members of syndicates specialising in catastrophe reinsurance were hit by claims from disasters such as Hurricane Hugo in the Caribbean and the European winter storms of 1990, have borne the brunt of the 1989 and 1990 losses.

In 1991 the marine market, which was heavily exposed to catastrophe business, reduced its losses for the year by about 50 per cent to £452m (£382.5m, for example).

But even though Lloyd's may be beginning to emerge from its immediate problems,

the legacy of past involvement in the US, where syndicates were leading underwriters of liability business, still casts a shadow over its prospects.

An increase in reserves for years prior to 1991 - mainly it seems from asbestos, pollution and other health-related claims - was the "single largest factor in the result", explained Mr Rowland.

Increasing its reserves for years of account prior to 1991 by £1.042m, Lloyd's explained that claims from "asbestos property damage", which involves property owners claiming for the cost of removing asbestos from their buildings, were "coming in quicker than expected".

In addition there had been a "ballooning" of settlements on "asbestos bodily injury", which arise when victims of asbestos-related diseases sue for damages.

Uncertainty over the evolution of these claims has led to a rise in the number of syndicates which have been unable to close their accounts, with the number of "open years of account" rising from 162 at the end of 1991 to 317 at the end of 1992 and 478 at the end of 1993.

Lloyd's stresses that it is well-reserved, especially in comparison to US insurers, to meet these claims.

It is confident that its plans to establish NewCo, a reinsurance company into which all business underwritten before 1986 will be transferred, will prove to be successful.

There is optimism too, about the prospects of a reform to the so-called "superfund" laws, under which the US federal government can order business to clean-up contaminated land sites.

Names, who face cash calls of between £1.6bn and £1.7bn this year, can only hope that such optimism is well-founded.

## Parallel Ecu badly needed by business says think-tank

By Gillian Tett

The Ecu should be used as a parallel currency, to allow business to deal in a single tender across Europe, a paper by a leading right-wing UK think-tank argues today.

Published by the Institute of Economic Affairs, it claims that a parallel Ecu is badly needed by business given that monetary union has receded to a distant dream.

Coming from a think-tank which once influenced Mrs Margaret Thatcher, former prime minister and arch Eurosceptic, the analysis may surprise some Conservatives.

The paper's authors, who have expressed these opinions

before, stress there are now powerful economic reasons for a united, parallel Ecu, irrespective of political rhetoric.

The present kaleidoscope of national currencies has been calculated to cost European business some Ecu15bn, the paper says, with 55 per cent of companies agreeing that savings from a single currency could exceed 1.5 per cent of turnover.

Recent European Commission research suggests that many businesses are already using the existing abstract Ecu measure in their transactions, with the Ecu bond market the fifth largest in Europe.

## Savings-GDP ratio at lowest since 1945

By Gillian Tett

The ratio of savings to gross domestic product in the UK fell to its lowest level since the second world war last year, threatening to undermine hopes of an investment-led recovery, a new economic study warns.

The study, by Mr Peter Warburton and Mr Nigel Sedgley, economists with Robert Fleming Security, calculates that the level of UK savings last year was only 15 per cent of the total GDP figure, largely due to public sector debt.

That proportion leaves the UK at the bottom of the 24-nation OECD league table for national savings ratios. With the latest public sector borrowing requirement figures due to be released today, this debt seems set to seriously under-

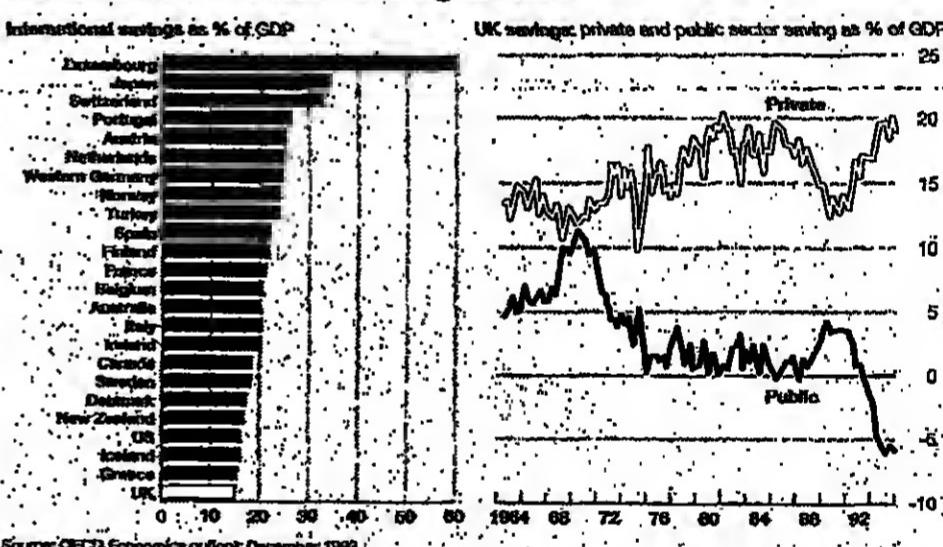
mine the hoped-for recovery in fixed investment, the study warns.

"The national savings figure does not get a lot of attention. But such a slow national savings ratio is a big drain and big constraint," said Mr Warburton.

He points out that the problem is almost entirely due to public sector debt, rather than low levels of private savings, which have started to pick up in recent months.

With the Treasury already engaged in a review of savings and flow of funds, officials are insisting that the government is now making vigorous attempts to reduce the public sector debt and point to the recent undershoot in the Public Sector Borrowing Requirement as evidence of this.

### Bottom of the international league table



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HG

## BUSINESS AND THE ENVIRONMENT

## Waste swap shop

**T**housands of tonnes of industrial waste that would otherwise have been dumped is being recycled, thanks to a small UK company, Waste Exchange Services, based in Stockton-on-Tees. James Donaldson, head of WES, brings together waste-producers and companies that can use the waste. He expects to have, arranged uses for 30,000 tonnes a year soon, saving industry an estimated £200,000. His clients include BP, National Power and ICI.

Donaldson says waste is only valuable if someone within a reasonable distance can use it, and the deal helps the waste provider and the user. He has built up a database of 1,500 companies offering or able to use waste and publishes a catalogue listing materials wanted or on offer. He is also raising money from outside investors to develop new processes.

One of his most innovative projects is the world's first plant for recycling the silica gel used to keep electronic equipment dry. He also sent 50 tonnes of stainless steel rings discarded by an oil refinery to a chemical company that was upgrading its process towers. Ammonium fluoride intended, but not suitable, for the electronics industry went to a metals' company. A textile factory is producing sulphate of ammonia fertiliser from the absorption of its ammonia emissions in sulphuric acid. Chemical waste is used to make cement.

Previously unwanted lead oxide dust from British Steel goes to a lead recycler. Selenium from old photocopier drums goes into metal alloys.

Donaldson used to be a chemical engineer for Davy McKee. He set up his own company when ICI asked him to design a recycling plant. The ICI contract gave him the cash to get going. He now changes 25 per cent of first-year savings from his exchange deals, and hopes turnover will exceed £100,000 this year.

David Spark

**T**elephone companies have long trumpeted the virtues of communication. Persuading people to dial more numbers helps to boost revenues. Now, however, they are starting to latch on to the environmental arguments for increased phone use.

At a conference held by the Royal Society of Arts, senior managers in the industry agreed on a number of actions, including the more aggressive promotion of videoconferencing and telecommuting as a means to cut down on environmentally damaging business travel.

Delegates resolved to build on the industry's "clean" image to contribute more to the debate on sustainable development. Their first action will be to issue a joint global environmental policy statement.

"The telecommunications sector is going to be critical in achieving [environmental] sustainability," says Braden Allenby, a research vice-president at AT&T in the US. "It is the ethical responsibility of our industry to address these issues."

The new emphasis could have profound implications for the transport and travel industries.

Although telecommunications is not perceived as a leading polluter, manufacturers also announced their intention to improve the environmental qualities of their products.

"Those companies which address environmental criteria at the design stage are likely to be the ones that emerge with a competitive edge," says Colin Hicks, head of environment and energy technologies at Britain's Department of Trade and Industry. British Telecommunications has given informal indications that it may take the lead in producing a flagship "green" telephone product.

The RSA conference was intended as the first in a series of environmental design workshops covering "eco-design" in various industries; future seminars may cover white goods, office products, transport and building design.

Telecommunications is not, perhaps, the most obvious sector to pick for a first outing. People buy comparatively few phones, which are, in any case, small objects. In use, the equipment accounts for a scant 1.2 per cent of the UK's energy consumption, according to figures from BT.

In 1992, BT collected 2.9m telephones under its recycling scheme, but complete disassembly and recycling of these products is not yet possible.

Products designed to be taken apart and made of materials that could be recycled more efficiently than the present hard-moulded plastic could streamline the process, possibly transforming what is currently a cost into a modest profit, according to David Mercer of the BT

**THESE ARE OUR NEW ENVIRONMENTALLY BENEFICIAL TELEPHONE POLES—SHOULD BE READY IN ABOUT THIRTY YEARS**



## Eco-design on the line

Hugh Aldersey-Williams considers how telephone companies are tapping into green issues

design unit. In addition, telephones that work, but which users have reported as broken - known in the trade as "fault-not-found" - currently find their way into this recycling stream rather than being resold for resale and re-use.

The fast growth of this sector is another reason for considering its environmental impact now. The volume of electronic data communication is forecast by BT to multiply a thousand-fold in the first half of the next century, although advances in technology should ensure that its environmental effect does not increase commensurately.

Telephones and related products are well suited for snap-together plastic components that assist assembly. Moulded eco-labels, like those widely used in packaging, could also be incorporated at the design stage, although it is not currently possible to eliminate all toxic materials and processes such as the use of solders and solvents.

Telefónica, the Spanish telecommunications monopoly, is exploring the possibility of a questionnaire that will require its suppliers to state - and prove - the environmental impact of their parts and materials.

In order to work at the pace required in day-to-day business, the questionnaire would invite respondents to fill in simple "figures of merit" on a checklist of materials and procedures.

These figures would be weighted according to the amount of material or processing and then added, with scores for more general questions about a supplier's environmental policies, to arrive at a total figure.

Such a procedure is more flexible than relying on standards which, because of both rapid advances in communications technology and changing views about relative environmental merits of particular materials, are often out of date by the time they are published.

The scorecard approach also means that designers are able to spend less time attempting the confusing task of weighing the relative environmental merits of materials and components that they might use.

The method could be taken a stage further, believes AT&T's Allenby. Rather than attempting to turn every designer into an environmental specialist, it would be possible to incorporate the data on materials into computer-aided design software so the most appropriate choice is made automatically for the task in hand.

The evolution of such design methods means that giving greater consideration to the environment need not be an added cost. Such scrutiny of design, manufacture and reclamation processes can actually lead to unexpected savings, as Dutch companies found out through a year-long environmental manufacturing project.

Hans van Weeren of the UN Environment Programme's Workshop for Sustainable Product Development in Amsterdam, said they made savings in both materials and energy costs of between 30 and 50 per cent across a wide range of product manufacturing, including office chairs, coffee-makers and car dashboards.

But perhaps the greatest potential for telecommunications companies lies in exploiting the relative environmental benefit of their services. The energy used in flying to New York and back is equivalent to five weeks on the telephone, according to Graham Davies, BT's head of corporate research. (He omitted to say, however, that such a call would cost around £20,000, enough to fund a fairly stylish trip.)

More telecommuting would bring cuts in transport use. There would also be a potential knock-on effect as telecommuters rediscovered the joys of more local amenities, feels Stephen Potter of the Open University's technology faculty, thus cutting the length of many other journeys as well as reducing the number of trips to the office.

Iain Simpson looks at Hanoi's complex recycling network

## Survival in scrap metal suburb

**D**espite its low level of economic development, the Vietnamese capital Hanoi has a sophisticated network for waste re-use and recycling.

From individual rubbish collectors to large industrial plants, more than one third of the hundreds of tonnes of waste produced in Hanoi every day is re-cycled.

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in the city's roadside furniture shops.

Along the streets of the capital, there is a well-organised system for collecting rubbish. Dozens of small, three-wheeled carts do their rounds throughout the day, clearing up waste. When the carts are full, they are emptied into large piles where scavengers pick out anything with a resale value.

Elsewhere in Hanoi, old women go from door to door buying old bottles, jars, plastic and paper for a few cents. When one of them has a full load, they head for one of the hundreds of junk shops.

These traders are the next link in the recycling chain. They buy piles of cardboard, buckets of bottles or bags full of scrap metal, which they keep until they have enough to sell on to a bigger dealer or factory. All this waste will then be either sold for re-use or melted down and turned into something new.

At a junk yard on the outskirts

Collecting scrap metal is a risky business in a country devastated by 20 years of war

of Hanoi, workers dismantle old trucks and sort through heaps of scrap metal. Different grades are sold on to be melted down and re-used as pipes and reinforcement bars.

The scrap metal trade is at the more lucrative end of Vietnam's recycling industry. Throughout the country, people collect discarded metal objects and bring them to places like the suburb of O Cho Dua to sell to the dealers' yards.

Collecting scrap metal is a risky business in a country devastated by 20 years of war. In a village outside Hanoi, a pair of bomb casings has been turned into gateposts, but every year dozens of people are injured and a few killed when they try to move unexploded bombs for sale as scrap metal.

In O Cho Dua, the recycled scrap is turned into building materials. Old reinforcement bars are beaten back into shape and newly-delivered tubes made from recycled waste are welded together, covered in plastic, assembled and sold as shelving.

Some of the better quality waste is simply sold for re-use. Plastic bottles and glass jars are sold for a couple of cents for domestic use or are taken back to the factory and refilled. There is even some cross-border recycling. Empty bottles of Chinese beer are collected and taken north across the border to be refilled.

Through a combination of poverty and enterprise, not much goes to waste in Hanoi and instead of being burned or dumped at an expensive land-fill site, much of the city's rubbish is put back to work.

## PEOPLE

### Hong Kong billionaire joins Standard Chartered's board



**R**onnie Chan, 43, one of Hong Kong's wealthiest property developers, has joined the board of Standard Chartered, the international banking group recovering after several years in the doldrums.

Chan, a US citizen who lives in Hong Kong, is the first of two new non-executives who are being recruited from a part of the world which produces the bulk of the group's profits. Patrick Gillian, who took over as chairman a year ago, is keen to reshape his UK-oriented board and make it more representative of a region which should provide the group with its greatest growth over the next few years.

Apart from recruiting another director from the Asia Pacific, the group plans to hold

### Departures

■ Derek Rosling, 63, a founder of HANSON in 1963 and vice-chairman until November 1993, has retired from the board; in recent years he has been resident in the United States.

■ The Rt Hon the Lord Cammey has retired as a director of BARCLAYS and of the Bank.

■ Ken Emery has retired as unit trust technical director at SAVES & PROSPER.

■ Keith Ackroyd, md of BOOTS' retail division, will retire in July.

■ George Hayes, marketing director of BERNARD MATTHEWS, has resigned.

■ Richard Wong, director of CATEHAY INTERNATIONAL HOLDINGS responsible for Far East operations, has resigned.

■ Michael Brown has resigned from ENTERPRISE COMPUTER HOLDINGS.

### Empire building

Jean-Baptiste Tétra is replacing Martin Maya-Smith as chairman of Empire Stores, the UK's fifth-largest mail order company.

Tétra, 47, became chief executive of the catalogue operations of Empire's French parent La Redoute last year. He was previously managing director of Empire, until Michael Hawker, managing director of Sears' mail order subsidiary Freemans, was recruited earlier this year.

Hawker had been filling the role as a part-time consultant, but took over as full-time chief executive last week, at the same time as Tétra took over the chairmanship.

Maya-Smith is stepping down to pursue his other business interests, which include chairmanship of the Norwich and Peterborough Building Society and First National Bank. He says that with Michael Hawker's appointment, it was "clearly more appropriate" for Empire to have a chairman from Redoute.

■ Tom Chard, a director of Boots & Co, at CHRYSLIS GROUP.

■ Sir Anthony Beaumont-Derk as chairman at TR HIGH INCOME TRUST on the retirement of Paul Mandrus.

■ Robert Paine, deputy chairman of Scholes Group, as chairman of UNICORN ABRASIVES GROUP.

■ David Young, former senior partner of Spicer & Peeler, at WATERS CITY OF LONDON PROPERTIES.

### FRESHFIELDS

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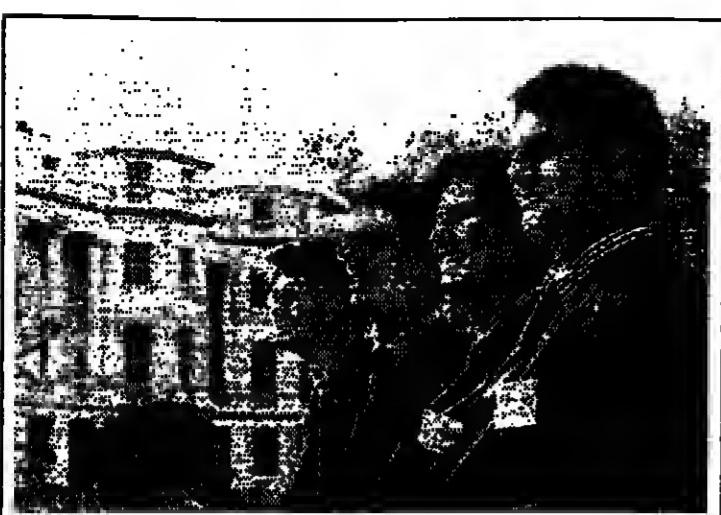
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Your application form must arrive by 31 May 1994

## MANAGEMENT



The four Portuguese students who were named winners of Champ '94

## Portuguese are Champs of 1994

Christopher Lorenz reports on a business student competition

**A**ny consumer goods company whose branded product had a 40 per cent share of the European market would probably refuse to manufacture a private label version for one of its smaller national territories. The risks would be too high, the potential rewards too meagre.

Yet a remarkably well-argued case for a big French pizza-maker to do precisely that has helped a team of four Portuguese students win Champ '94 - Challenge in Management Perspectives - a business undergraduate competition which attracted entries from 400 teams in 23 countries across Europe.

Designed to test analytical, interpersonal and presentational skills, Champ '94 was one of the largest pan-European team events of its kind. It was sponsored by Unilever, with support from the London Business School, the European Commission and the Financial Times.

After qualifying heats last month in Budapest, Hamburg, Milan, Paris, Rotterdam and Warsaw, the two-day final was held last weekend at the LBS, whose MBA students organised the competition in conjunction with two international student associations, AEGEE and AIESEC.

The Portuguese victory, against teams from Germany, Hungary, Poland, Scotland and Switzerland, was greeted with whoops of joy

worthy of a south European soccer match. Apart from one tied result, the team of 22-year-olds from the Catholic University in Lisbon won every phase of the final session. Last year, when Champ was started by two LBS students, 23 teams took part. That event was won by a team from the Stockholm School of Economics.

This year's final consisted of two days of case study analysis and debate, and an interactive computerised management game in which students had to make a series of high-pressure decisions over a company's purchasing, production and inventory.

Appropriately for young people about to enter the real world of business, the marking is weighted towards teamwork.

Although it did not form part of the judges' official assessment, the students' fluency in business English was remarkable. Only two of this year's 24 finalists were native English speakers, and almost all are still in their early 20s. Yet their language skills were demonstrated not only in formal presentation but also in cut-and-thrust debate.

The winning team shares a £2,000 (£1,540) purse and receives individual eight-week work experience scholarships with Unilever outside their home country.

• Champ, CIO LBS, Regent's Park, London NW1 4SA.



It is barely two decades since drugs like cimetidine revolutionised ulcer treatment, sparing many patients the knife. Now it has been discovered that a simple course of antibiotics may cure ulcers and even certain forms of stomach cancer.

The BBC's *Horizon* programme on Monday night told the story of the appropriately named Stephen Hope. He is one of several people with lymphoma of the stomach who have been treated successfully not by surgery or radiotherapy but by antibiotics against the bacterium Helicobacter pylori.

H. pylori was discovered about 100 years ago but misunderstood until recently. It was almost an accident that, while looking for a suitable research topic, young gastro-enterologist Barry Marshall became interested in H. pylori in 1983. Among other things, he tried giving himself the germ and eradicating it in his patients. Both were a great success, even if his efforts met with little acclaim at first.

H. pylori is highly resistant to stomach acid, which kills most known germs. It moves in corkscrew fashion, penetrating deep into the stomach lining. In the last ten years, research has increasingly implicated it in gastritis, gastric

ulcer, duodenal ulcer, gastric cancer, and non-Hodgkin's lymphoma of the stomach.

Around 55 per cent of patients with duodenal ulcers and 80 per cent of those with gastric ulcers are thought to carry H. pylori. According to a study just published in the *British Heart Journal*, there is also evidence that the bacterium is associated with a higher incidence of coronary heart disease, though a causal relationship is unproven.

H. pylori is often acquired in childhood, especially among poorer households, where it may spread from person to person. Infection with H. pylori increases with age - at 50, around 50 per cent of us are infected; at 70, around 70 per cent.

Eradicating the bacterium can now be done fairly simply. A fort-night's treatment with two drugs (the antibiotic amoxicillin and the anti-ulcer drug omeprazole) does the trick in around three-quarters of patients infected with H. pylori. This regime is easier than its pre-

decessor, triple therapy, which involved more tablets, had more than a 20 per cent incidence of side-effects, and precluded alcohol for the duration of the treatment.

It is now possible to test for H.

**H. pylori is thought to multiply the risk of stomach cancer by six, but is only one of several factors**

pylori (one such test costs about £25 per person). But many gastro-enterologists believe that all patients proved to have a duodenal ulcer should be offered eradication therapy, whether or not they carry H. pylori.

Studies point out that patients treated in this way feel better and relapse less often than those given conventional anti-ulcer treatment, and the treatment may cost less in the long run. A report from general practitioners in Suffolk suggested recently that annual savings of at least £120 per patient could be achieved.

Some authorities would also agree that eradicating H. pylori is good treatment for gastric ulcers, and the last year has seen increasing evidence that it can work won-

ders for gastric lymphoma. But this type of tumour accounts for only 5 per cent of all stomach malignancies. So what hope is there for most stomach cancer sufferers? H. pylori is thought to multiply the risk of stomach cancer by six, but is only one of several factors - diet and blood group are also important. One hypothesis is that a chain of sugars found only in type A blood may help H. pylori attach itself to the stomach lining.

It is not yet known whether eradicating H. pylori affects gastric cancer (as opposed to lymphoma). Nor is it clear how much it can offer those with gastritis - specialists are now trying it, though many believe it will confer few benefits.

A wider question is that since H. pylori can be tested for, might it be worth treating those who carry it but do not have symptoms, in the hope of preventing serious disease later?

At the moment, the answer is no. One problem is that the incidence of infection with H. pylori is very much higher than the incidence of diseases it is associated with. Until it is known precisely how the bacterium causes harm, it would be fruitless to treat all carriers.

Prevention of stomach malignancy may therefore be around the corner. From where we are now, however, that corner seems to be some way down the road.

The author is a London GP

## Batting tips for a long innings

Business can learn from West Indian cricket's commitment, selection policy and self-belief, says Carla Noel

**B**rian Lara's world record-breaking cricket innings last month took the sporting world by storm. But the Trinidadian's batting score of 375 runs in the final test match against England in the West Indies displayed an excellence which is also salutary for business.

Lara's innings, like many played by West Indians over the years, had much to do with good people management and the creation of the right market conditions.

Firstly, cricket in the West Indies follows a golden rule pursued by most successful businesses: managers must believe in their employees. The businesses which excel in the long term select the best available talent, and then give them every opportunity to succeed.

In West Indian cricket, the talented players know that even if they have a series of low-scoring innings, the management will continue to select them. This faith is an important part of their motivation, and contrasts with the selection and deselection that occurs in English cricket: That is no way to manage people.

West Indian cricket also shows the significance of top management's commitment to the product. Its managers - many of whom were

often mysteriously conferred on some businesses, but not on others. Consider, for example, how lucky West Indian cricket is to have a climate which allows the game to be played and practised all year round. Luck can be a little bit of help from nature which many other cricket teams do not have.

More than all this perhaps, with a string of world record holders and world class talent stretching back many years, West Indian cricket also carries a legacy of success.

In business, as in cricket, a legacy of success is one of the key ingredients for continued success. The author, a Trinidadian, is a research student at Templeton College, Oxford.



Brian Lara displays a cricketing excellence which is salutary for business

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Alfa Romeo advises

ARTS GUIDE

**T**he "Question Of The Day" is what can you find in your garden shed? Other items on the programme include a test to see what happens when you pour a bucket of ice cubes into a man's underpants. A Scottish actor, chosen because of his role in an ITV detective series, is visited "unexpectedly" in his home, Cilla Black style, and invited to ride a gently undulating mechanical bucking bronco. There is an embarrassingly inept attempt at square dancing. Dancing to a bangla beat may be a hit better, though it is impossible to be sure since the item is extremely brief and the dancers are lost in a cloud of dry ice. Puppets called Zig and Zag, looking like rejects from the Muppets, screech so much that it is impossible to hear most of what they say.

This is *The Big Breakfast* on Channel 4, the programme which, we are assured, has been such a ratings success that *GMTV*, the ITV breakfast show which notoriously displaced TV-am, has appealed successfully for an easing of its licence requirements to be able to go further down-market and compete more effectively. One of the most striking aspects of *The Big Breakfast* is its astonishing cheapness. The "surprise" visit to the actor must have been the most expensive item on this day since it involved sending out a camera crew. Virtually everything else was done in the three lock-keepers' cottages which the company uses as its studio. The "family of the week" was there, Paula Yates did her interview-on-the-bed (with, of course, Hugh Grant, star of *Four Weddings And A Funeral*) upstairs, and the chap who blow-dried his chickens was downstairs. The sexy building worker with bare chest, shorts and a big hood was actually on the stairs.

Another striking fact is the extent to which the appeal of the programme depends upon other popular television output. Not only is there a regular "Soap, Cackles And Pop" item promoting forthcoming programmes (commercial programmes, anyway) there is also a lot of talk about the soaps. Even more obviously, presenter Mark Little is a young Australian whose sole claim to the job seems to be his previous experience as a member of the cast of the Australian soap *Neighbours*. He certainly does not exhibit any obvious talent for presentation, though co-presenter Gaby Roslin does. Indeed, her charm and natural flair will surely take her pretty well anywhere else in television that she wants to go... which must surely be almost any other series.

But what strikes you most of all is the childishness of so much of the material. Even on days when the ultra brief news bulletins do turn up every half hour or so (on this day there is some technical hitch at the cottages and most of them are dropped) the overwhelming feeling is of a programme pitched at about the level of *Noddy In Toyland*. The studio



Going down-market: 'GMTV' wants to emulate 'The Big Breakfast Show' (above, with Paula Yates and Chris Evans)

Television/Christopher Dunkley

## Mixed up breakfast menus

colours - brilliant yellow, bright red, vivid mauve, lurid orange. - are straight out of Noddy, the animated cartoons appeal to Noddy's public, as does Zig and Zag, and it is surely no coincidence that the outside reporter is the former children's presenter Keith Chegwin. The commercial breaks reinforce the impression: much of the advertising is clearly intended for young children.

So it seems that *The Big Breakfast* is aiming at an audience with a median age of about seven. But what on earth is *GMTV* up to? Its presenters, Eamonn Holmes and Penny Smith, look just like the sofa couples who come on later in the morning, apparently intending to appeal to women at home. To this extent *GMTV* is the last breakfast show still relying on the formula originally used by the BBC and TV-am when the whole thing began in spring 1983 and

Frank Bough and Selina Scott sprawled on the sofa in their sweaters being ever so cosy.

But who does *GMTV* think it is appealing to? The phone poll asking "Do you want a referendum on the EC?" (90 per cent said yes) is obviously of widespread interest, but what about the long item on popcorn sales in American cinemas? Or the weirdly contrived report asking "What is it that American men find so fascinating about Scottish women"? Once again there is much exploitation of soap operas, but that sits oddly with the items on cricket ball tampering and a new off-the-wall Irish magazine called "DVB" (a name already used by a well known modern ballet troupe). Perhaps the idea is to have something for everyone, but the trouble is that it looks unlikely to satisfy anyone.

The BBC on the other hand seems to have achieved, in this area at least,

what it boasted it would do throughout television: it has taken the "Himalayan option", climbing back to the commanding heights and establishing itself as the provider of high quality. Whether FT readers really want to watch television at 6.00 in the morning I do not know, but *Business Breakfast* between 6.00 and 7.00 am can be remarkably lively. On the day in question it offered - in addition to routine reports on the Footsie, Nikkei and so on - items on the success of the price cutters in UK food retailing, the revival of US car manufacturing, the modernisation of Scotch whisky's image (can you imagine Scotch and lemonade?) and the academic/commercial schism within the Internet computer network.

A similar approach, exploiting the BBC's tremendous resources in international news, continues in *Breakfast News* between 7.00 and 9.05 am. True,

on the day in question the overkill in covering Nelson Mandela's forthcoming inauguration was embarrassing, and the tone of religious solemnity in which it was discussed absurd. But the reports on Nagorno-Karabakh, Hezbollah, and opposition to the use of Lake Windermere by motor boats were excellent. Moreover they were always on this programme now - introduced by Nicholas Witchell and Sally Magnusson from behind news readers' desks, as they would be on the *Nine O'Clock News* or *Newsnight*, and not from a sofa.

Watching television at breakfast time still feels depraved to me, and almost any newspaper or radio programme seems preferable at that time of day. For those who do want television with their toast, however, there is now, undeniably, a range of sharply - even wildly - contrasting programmes.

Dance/Clement Crisp

## Booth's 'Wonderlawn'

**B**arclay's New Stages festival - concerned with the innovative and, we hope, the valuable in theatre and (some) dance - is in its fourth year and at the Royal Court. Several cheers for the enterprise; rather fewer, sad to say, for the major dance offering: Laurie Booth and Company in a commissioned piece.

I saw Booth's *Wonderlawn* on Monday night. I have much admired his solo and duet work (notably in his partnership with Russell Maliphant) for its extraordinary variety of energy - Booth like a calligrapher, brush heavy with ink, making sweeps and flows of dynamics, suddenly twisting the ideogram with a flick of the hand, leaving a bold shape on the retina. His stage persona is often that of guru or of a traveller in quest of spiritual experience. Serenity sought

and found is an abiding impression in his best dances. As a creator his most potent work is made for himself, or in tandem with one disciple-colleague, their bond the subtleties of contact improvisation, where every move awakens a spontaneous sequence of activity. His larger creations that I have seen look diffuse. So with *Wonderlawn*.

Three dancers - Ellen van Schuylenburgh, John Kirley, James de Maris - join Booth. Two parts, each just over 30 minutes long. An emblematic score by Gavin Bryars for a chamber ensemble, making amiable wall-papery patterns. Elaborate design by Duncan MacAskill. And it is all too much. Focus, precision, even purpose, seem clogged by the rich trappings of collaboration. Booth has, in the past, shown us the beauty of austerity; he is better with a beggar bowl

than a bank account. What I saw in the first part was dance well done (Booth produced tremendous spirals of energy) but fatally bland. There was a whiff of the orient about it all - Tai Chi; martial arts, Indian dance - yet it looked more Brummagem than Benares, as if the cast were auditioning for a revival of *The King and I*. The second, and better, section found the dancers clambering on a vast metal web which was wired for sound so that each move produced a tingling resonance (very welcome to ears sated with Bryars' mauldernings). The web flew up, Bryars and his ensemble (dressed, oddly, as druids) were revealed, and for a time Booth's skill gave the dance a bright immediacy. But at curtain fall - too long delayed - I felt somehow cheated. Booth can be more powerful, more illuminating than this.

and Mahler's Fifth. Next Tues: Jansons conducts Tchaikovsky's Fourth Symphony (2283 3200)

### MUNICH

**STAATSSOPHER** Tonight: Bavarian State Ballet in Peter Wright's production of *Giselle*, with guest soloists Evelyn Hart and Wes Chapman. Fri, Sat, Sun: National Ballet of Canada in two programmes, including Erik Bruhn's version of *Coppelia* and a mixed bill of works by Neumeier, Forsythe and Kudelka. Next Mon: Bavarian State Ballet in Neumeier's *A Midsummer Night's Dream* (089-221316).

### HAMBURG

**STAATSSOPER** Tonight: John Neumeier's version of *Swan Lake*. Tomorrow: *Le nozze di Figaro*. Fri, next Mon, Thurs and Sun: *Gerd Albrecht* conducts Harry Kupfer's new production of *Khovanshchina*, with cast headed by Oleg Borodina and Matti Salminen. Sat: *Aida* with Maria Guleghina and Michael Sylvester (040-351721).

### LEIPZIG

**OPERA** Tomorrow: *Tosca* with Anna Tomova-Sitrová. Fri: *Don Giovanni*. Sun: first night of Uwe Scholz's new version of *Sleeping Beauty* (0341-291036). **GEWANDHAUS** Tomorrow, Fri: Dennis Russell Davies conducts Gewandhaus Orchestra and Chorus in works by Haydn, Ravel and Holst. Sun: *Oboe Bach Chorus* in Handel's *Solomon*. Mon: Uwe Mundt conducts MDR Kammerphilharmonie in Wolf, Falla and Mendelssohn, with piano soloist Carmen Vila (0341-713 2280).

### LYON

**OPERA** Tonight: Felicity Lott song recital. Tomorrow: John Nelson conducts first night of Klaus Michael Gruber's production of *La traviata*, with cast headed by Glynn Derrin. Repeated May 22, 23, 28, 31, June 3, 16, 19, 22 (tel 7200 4545 fax 7200 4546).

### GOTHENBURG

**KONSERTSHUS** Tonight, tomorrow: Auditorium Tomorrow, Fri: Gianluigi

## Opera/Richard Fairman

### La traviata

woman underneath.

By the last act she is in the terminal stage of some unnamed (unless I missed it) modern disease. Her end comes not in a grand Parisian apartment, but in a National Health hospital - every last drop of romance sanitised by the surroundings. Watching Mary Lincoln's Violetta trying to turn in bed during her final aria was painful in the right way and a fitting end to a portrayal that one could always believe in.

That it what Music Theatre London is about: lifting well-known operas out of their historical context and throwing them down in the fast lane of the present-day. The Mozart/Ponte operas and *Cenerentola* have been swept along by their irreverent embellishment; this *Traviata* is their first try at a serious opera - a commission from the Covent Garden Festival as part of its adventurous programme of opera and music theatre.

Violetta's house-party is a vampires' rave and when Gaston bursts out from a back room, it is to collect an orange presumably to go with a plastic bag and some ladies' stockings. Later, Alfredo comes in from the weekly shopping at Sainsbury's, any suburban boyfriend from the home counties.

The company is lucky to have a Violetta who can sing what Verdi wrote, whereas one generally wishes that the musical arranger, Tony Britten, would help out his actors by re-writing more boldly. Tim Godwin sings the English words as if he has been listening to too many Andrew Lloyd Webber records, but his young puppy of an Alfredo ("hung like a horse") is his recommendation.

Burt makes heavy weather of Giorgio Germont. The moral force of this role is more difficult to update.

The cameos include Liza Sadovy as a stylish slut of a Flora and Simon Butteriss's Gaston, who returns as a gay in drag with a talent for reading palms. He might predict success for this show if some of the bathetic rhymes in the translation can be sharpened and the string quartet rehearsed more thoroughly. *La traviata* is an opera of today and Music Theatre London has chosen well.

Sponsored by British Gas. Performances until May 21 at the Donmar Warehouse

## Concerts/David Murray

### Holt and Messaien

In a pair of concerts at the Queen Elizabeth Hall, Mark Wigglesworth and his crack *Pramiera* Ensemble have been playing with orchestral arrangements - not in the transcription sense, but with seating and placing. Their first concert included Simon Holt's new *Minotaur Games*, for which the band was divided into almost exactly matching halves. For the late Olivier Messiaen's expansive *Des Canyons aux étoiles* on Monday, it rose in a pyramid five tiers high, with glittering percussion at the top - but also at port and starboard, down below.

In *Des Canyons...* the impact of the tiered band was terrific, forceful, incisive, all the pungent orchestral colours sharply distinct. Messiaen's inspiration came from an early 1970s visit to the brilliant deserts of Utah - especially Bryce Canyon, Cedar Breaks and Zion Park, which earned the three most sumptuous movements here. For their short but ultra-sweet episodes, the relatively small string-group sang out with ultra-vibrato. At always the pianist Yvonne Loriod, Messiaen's widow, was scrupulously faithful and articulate in the main solo role, without "personal" nuances and yet with penetrating expression. Richard Bissill's brave, skilful French horn almost matched her.

Why was I so uninvolved? *Des Canyons...* an hour and three-quarters long without any natural interval, was meant to be going.

## ARTS GUIDE

Monday: Berlin, New York and Paris. Tuesday: Austria, Belgium, Netherlands, Switzerland, Chicago, Washington. Wednesday: France, Germany, Scandinavia. Thursday: Italy, Spain, Athens, London, Prague. Friday: Exhibitions Guide.

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## A tribute to Gary Glitter

**L**eader? is billed as an "affectionate" tribute to the Gang to Gary Glitter - and that's the problem. "Affectionate" is much too mealy-mouthed an approach to Paul Dadd, the 50-year-old egomaniac who, after trying on as many personalities as Gary Bremner, hit the world as Gary Glitter, the Bacofol Kid.

Supported by platform shoes of vertiginous height, and costumes that pushed camp excess beyond the imagination of Julian Cleary, in 1972 Glitter changed glam rock from a smile into a joke. He was also supported by the heaviest drum beat in the business. Outrageous; ridiculous; surreal; pathetic - these are better words for Glitter.

Of course Glitter had the last laugh. He went through all the career moves expected of a pop star - divorce, drug abuse, bankruptcy, teenage girls - but kept coming back for more

Alexandre Rabinovitch piano duo. Sun, Mon: Ray Charles. Tues: John McLaughlin. Next Wed: Stephan Grappelli (0221-2801) **OPENHAUSEN** Tomorrow: Kathleen Kuhlmann song recital. Fri, Mon: Macbeth with Alexandre Agache and Elizabeth Connell. Sat: Ariadne auf Naxos with Alexandra Marc, Barbara Kilduff and Peter Svensson. Sun: first night of new production of Loriot's Der Wildschütz, conducted by Lothar Zagrosek and staged by Andreas Hornok (0221-221 8400)

### COPENHAGEN

Royal Theatre Tonight, Sat: Heinz Friske conducts Niclas Joël's production of Lohengrin, with alternating casts including Poul Eming and Tina Kiberg. Tomorrow: Der Rosenkavalier. Fri: Don Pasquale. End of season (tel 3314 1002 fax 3312 3692) **TIFFOLI** Tomorrow: Kees Bakels conducts Tivoli Symphony Orchestra in Mahler's Ninth Symphony. Fri: Yuri Ahronovitch conducts Danish Radio Symphony Orchestra in works by Franck and Tchaikovsky. Sat: Marco Borsini conducts Tivoli Symphony Orchestra in Bloch, Bartók and Mozart (3315 1012)

### DRESDEN

Dresden Festival This year's programme (May 21-June 5) is inspired by August the Strong, whose accession as Saxon ruler 300 years ago heralded a golden era in Dresden's artistic life. Visiting baroque specialists include I Solisti Veneti, Concerto Köln and Virtuosi Saxonia, and

Philharmonie Tonight: Hans von Karajan conducts Cologne Radio Symphony Orchestra in works by Bartók and Stravinsky, with piano soloist Miklós Ráday. **GRAND THEATRE** Tonight: Yuri Sebagh, violin recital. Tomorrow: Gérard Poulet violin recital (5648 3854)

### COLOGNE

Philharmonie Tonight: Hans von Karajan conducts Cologne Radio Symphony Orchestra in works by Bartók and Stravinsky, with piano soloist Miklós Ráday. **STADT**: Martha Argerich and

## Ian Davidson



Mr Douglas Hurd has been trying to persuade the Tories that they ought to like the European Union. In principle this is a worthy enterprise, and not before its time, especially in the run-up to next month's elections to the European Parliament. Unfortunately, however, the UK foreign secretary's sales pitch for Europe is misleading, both about the facts as they are now, and about the future as it is likely to be.

Mr Hurd has been telling the party that the argument in Europe is going Britain's way. The European Union is not a tyrannical and regimented organisation, he reassures the Tories, but a wonderfully flexible grouping, which is becoming more flexible all the time. Its flexibility is reflected in Britain's various opt-outs, from the single currency and the social chapter; and this so-called "variable geometry", by which member states can pick and choose the policies that suit them, will be the wave of the future.

"This," he told Scottish Conservatives last week, "is a multi-track, multi-speed, even multi-layered approach, which will increasingly be the way of the future. It threatens no one."

His tactics are obvious. The Conservatives risk a drubbing in the European Parliament elections, some of which may come from the anti-European wing of his own party. If he can win over some of the party's wavering on Europe, he may hope to alleviate the danger of a threat to Prime Minister John Major's leadership.

The problem is that it is simply not true to suggest either that national opt-outs are becoming a generalised pattern throughout the Union, or that Mr Hurd's image of a "multi-track, multi-speed, multi-layered approach" is becoming generally accepted as an alternative model of how Europe should develop in future.

On the contrary, most of the other governments are still committed to the model of an integrated Europe with strong common institutions, in which all the member states sign up to reach the same common objectives, sooner or later. This commitment to the traditional model tends to be strongest

## It's not on the menu

Mr Hurd's portrayal of an à la carte Europe is deceptive

among the original founding members at the heart of the European Union; and there is no sign they are being won over by Mr Hurd's vision of Europe à la carte.

British ministers have triumphantly endorsed recent proposals from the Bonn government for faster deregulation in Europe. But it would surely be a mistake to draw too large an inference from this initiative. The German government has its own problems of unpopularity with the voters in the

**There is no sign the founding members are being won over by Hurd's vision**

run-up to the European elections; and Germany also has its share of Euro-sceptics. This episode does not constitute evidence of a strategic shift in Germany's European policy, away from the objective of an integrated Union, towards the loose Europe of opt-ins and opt-outs touted by Britain.

Now it is possible that we shall see more "variable geometry" in Europe in future. It may be desirable as a way of accommodating the countries of eastern Europe; and if the Union becomes more integrated, it may be an unavoidable concession to the reluctant members. But this does not mean that Europe à la carte will become the preferred paradigm for Spain, Portugal or Ireland, let alone for France, Germany or the Benelux.

So when Mr Hurd says that there is no danger of Britain being left in a "slow lane or outer circle" of the European Union, he is being merely dis-

ingenuous. There is certainly no danger that the other member states would prefer to relegate Britain to an outer circle. But unless variable geometry does become the generalised pattern for all the member states, the logic of the way Mr Hurd is talking is that Britain might manoeuvre itself into a slower lane.

While this is worrying for SmithKline, the world's sixth-biggest drug company is not alone. Tagamet is just one of 17 drugs with combined annual sales of \$2.8bn in the US whose patents expire this year, according to Goldman Sachs, the US stockbroker.

Between 1993 and 2005 drugs with total US sales of more than \$27bn will lose patent protection.

Those choices will have to be faced in the Inter-Governmental Conference of 1996. This was originally conceived as a fairly modest event, to revise the Treaty of Maastricht in the light of experience; it now seems likely to be a much bigger affair, to plan for the opening of the Union to the countries of eastern Europe. No one yet knows how or when they can be brought in, but it is already obvious that they cannot be included soon without fundamental revisions of the Union's policies, or its institutions, and probably both.

The subsequent research boom of the 1970s generated the blockbuster drugs of the 1980s. They included drugs for heart treatment such as ICI's Tenormin (see chart), as well as Tagamet and the closely related Zantac, made by Glaxo of the UK and still the world's best-selling compound. Drug patents usually last 20 years and the industry is now seeing the fall-out from these post-Valium efforts.

By unhappy coincidence for the drugs companies, health care costs are being scrutinised by those who pay the bills - US employers who pay insurance premiums, insurance companies which meet claims, and governments throughout the industrialised world. All three groups are eager to substitute cheap generics for costly branded drugs.

There are huge potential savings. "The industry used to calculate that the price of a generic version fell to less than 20 per cent of the branded drug's price within 18 months," says Mr Jim Hargan, the vice-president responsible for US generics at US company Upjohn. "Now you get the same price fall in under 12 months."

This is welcome news for

drugs producers. Earlier this month, the US company Syntex agreed to a \$5.3bn takeover by Hoffman-La Roche. Syntex had seen sales of its best-selling product Naprosyn, an anti-inflammatory, fall by 80 per cent after the patent expired at the end of 1993. "Naprosyn prices have fallen as far as 95 per cent," says Mr Paul Freiman, Syntex chairman.

The Davidi who are hunting these Goliaths are small but fast-growing companies.

Goldman Sachs estimates that there are between 350 and 400 US generic drug companies, of which nine count as "major independent firms" but only four have sales worth more than \$100m a year.

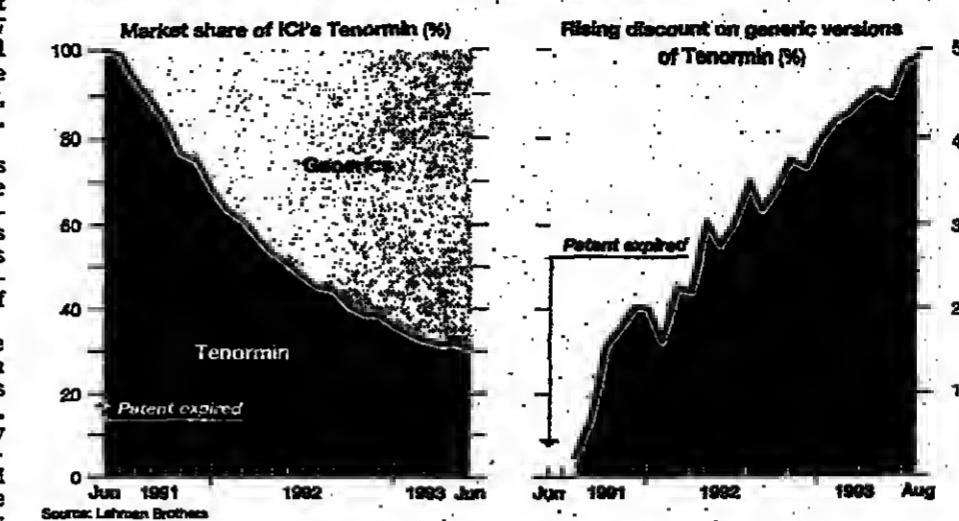
While sales of many generics are rising, it remains unclear whether companies reliant on them will generate sufficient profits to rival brand-name groups. Mr Peter Goldsbrough, vice-president in charge of healthcare at management consultancy Boston Consulting Group in the UK, says the generics business is driven by cutting costs and prices to a minimum to win market share.

"There will always be room for a few fast-moving companies," he says, "but the real winners may be alliances led by the big drugs makers."

## Price wars over name-dropping

Daniel Green on the commercial threat posed by generics to the world's top drugs companies

### Generics: prescription for success



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Tagamet last week. It will also supply the generic to Lederle, part of American Cyanamid, the US drugs maker, to sell only to pharmacies.

But these strategies - supplying distributors with generics and launching generics - have their weaknesses.

The now-subsumed Syntex decided it would supply the generics market but was overwhelmed by the number of competitors, according to experts at the US stockbroker Lehman Brothers. The UK company Zeneca, then part of ICI, entered the generics market with a version of its heart treatment Tenormin. ICI's market share fell by 70 per cent in the two years after the patent lapsed in 1991 because the generic was too expensive and made customers more receptive to independent generic suppliers, adds Lehman Brothers.

The recognition is rapidly dawning on the drugs industry that despite efforts to counter the generics threat, there is only one genuine defence: new products with new patents.

SmithKline Beecham, for one, says this is a central plank of its anti-generics strategy. It will continue to fight to extract full commercial value from Tagamet, but it sees its future in two new drugs with potential to match the sales Tagamet enjoyed in its heyday: anti-depressant Seroxat and anti-viral Famvir.

But not every company has suitable drugs in clinical trials ready to come to the market as older drugs lose their patents. And relying on scientists to rescue the business is risky: the cost of research and development is about \$200m a product, while it typically takes seven years from patent application to market launch, with no guarantee of success.

The fact that SmithKline Beecham and others have decided to make new product development, however risky, the priority in fighting generics is an admission that branded prescription drugs will eventually succumb to unbranded rivals when their patents expire.

The decision to make new product development a higher priority than the defence of drugs whose patents have expired might be welcomed by governments, health insurers and employers eager to see lower prices for old drugs and prepared to pay a price for genuinely innovative cures.

Drugs companies might like it less, but those that take this route fear that the alternative is to go the way of Syntex.

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## Consultants are more than cost-cutters

From Mr Keith Burgess.

Sir, Your article, "Whitehall waste over consultancy projects attacked" (April 26), and the Cabinet Office report which it cites, are incomplete and inaccurate regarding the contribution made by management consultancies to government.

The quoted figure of £10m grossly understates the savings our members are in fact able to prove.

Because the total savings are unknown, it cannot be assumed that they are negligible.

Management consultancy is about creating wealth, encouraging

best practice and transferring skills.

It is not merely about cutting costs.

The Cabinet Office report agrees that consultants make a significant contribution to achieving important government objectives. They also provide invaluable assistance in managing change programmes and other fundamental changes.

The report makes clear, however, that there is little attempt by government to track expenditure or to assess value for money with regard to consultancies, and it argues that more should be done in this respect.

Accordingly, promoting

The MCA wholeheartedly agrees with this point. Much can be achieved through improved purchasing, greater accountability and follow-through to obtain better value for money.

It would be a great shame if a report, which is intended to produce such changes, is used to pillory one of the most powerful forces stimulating such improvements.

Keith Burgess, president, Management Consultancies Association, 11 West Halkin St, London, SW1X 8JL

## CrossRail would be folly

From Mr David Starke.

Sir, The "business as usual" tone of the comment following the collapse of the CrossRail bill ("Search starts for a way to revive CrossRail", May 12) and your editorial comment ("CrossRail debate", May 12) surely miss the point.

It would appear that the economic return from investing in CrossRail is inadequate and that the Commons committee was mindful of this when blocking the bill.

You remark that the Jubilee Line was given the go-ahead as a political gesture, but to go ahead with the CrossRail project would be to repeat the folly.

There is a need for more

investment in public transport infrastructure, but let us invest wisely.

Projects with good social cost benefit returns do exist. These often appear to lack the glamour of the mega project or they serve less politically charged interested groups.

Nevertheless, in the long run the economy will be better served by the adoption of a more rational and consistent approach to transport investments.

You remark that the Jubilee Line was given the go-ahead as a political gesture, but to go ahead with the CrossRail project would be to repeat the folly.

There is a need for more

## Use your Euro vote

From Mr Martin Roper.

Sir, Much has been written about the question that needs to be asked in any referendum concerning the UK's future within the European Union.

But the disenfranchised electorate now has the chance to take part in an unofficial referendum with no questions asked.

To pencils, citizens! Vote for your MEP of choice or spoil the ballot paper in protest!

Martin Roper, 23 Horniman Drive, Forest Hill, London, SE23 3JU

## Link relief to level of investment

From Vishwas Karji.

Sir, Venture capital trusts are intended to provide a much-needed source of capital for unquoted companies trading in high-risk activities.

However, your article (Management: "Will the bait be tasty enough?", May 10) reminds us of the shameful waste that can result when the parameters defining the qualifying activity are drawn too tightly. In comparison, the legislation on Employee Share Ownership Trusts occupies 10 pages of the Finance Act 1993, but one can count the number of ESOs set up on the fingers of one hand.

Let us hope that this will not be the situation with VCTs. This is particularly so as tax relief for specific activities is a form of subsidy.

This relief is given at the expense of taxpayers. It can be justified only where it effectively promotes a credible government policy.

For VCTs the investment mix will be crucial. This could best be dealt with by introducing a tapering relief.

A VCT would decide the percentage of funds it would invest in "qualifying companies", subject to a cap of, say, 65 per cent. The greater the proportion of funds to be so invested, the greater the tax relief available to the VCT investors.

A VCT prepared to invest more than, say, 90 per cent of its funds in qualifying companies would allow its investors' gains to be completely tax free. A VCT prepared to invest only 65 per cent of its funds in qualifying companies would allow its investors' gains to be taxed at, say, half the normal rate.

Partnership with private industry is an efficient use of resources to promote government policy. Efficiency requires some flexibility. A tapering relief would provide this.

It would be a shame if it was possible to count the number of VCTs on the fingers of one hand.

Vishwas Karji, Fox Williams, City Gate House, 33-35 Finsbury Square, London EC2A 1UU

## FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL  
Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700

Wednesday May 18 1994

# Chernomyrdin sees the light

Victor Chernomyrdin was chosen as Russia's prime minister because he had a proven track record of running a successful Soviet enterprise. He was not picked because of his grasp of the economic and management skills required to shift a centralised and militarised economy towards a decentralised, market system.

But the policy statement published in this newspaper on Monday indicates, at the very least, that Mr Chernomyrdin has been persuaded by 18 months in high office that currency stability is a top priority and that potential foreign investors require a stable legal and tax regime and have to be wooed, not grudgingly tolerated.

These are important conclusions, reflecting a marked shift away from the attitudes with which Mr Chernomyrdin assumed office. Gazprom, the gas enterprise he once controlled, was always a ferocious lobbyist for more funds and fiercely resistant to foreign investment in one of Russia's industrial "crown jewels".

Mr Chernomyrdin appears to have taken on board both the advice of the international institutions and the reform experience of central Europe and the former Soviet Baltic states, especially Estonia. He portrays himself as a convert to the virtues of positive real interest rates and tightly controlled budgets. As proof, he points to his government's perseverance with anti-inflationary policies in the face of a 25 per cent decline in production and screams of pain from the powerful military, industrial and farm lobbies.

Such perseverance is brave. But, as Mr Chernomyrdin now concedes, there is no alternative. The really difficult part still lies ahead. Monthly inflation of 7.8 per cent is better than 30 per cent, but it has to be reduced still further if the preconditions for stable growth are to be established.

### Loss-making plants

It is hard to see how inflation can be reduced, however, while the prime minister continues to argue that the loss-making plants which sustain employment and social amenities in hundreds of cities and towns throughout Russia "have to continue in production". These plants and cities were built in defiance of economic logic to serve a militarised economy which has to be largely dismantled if resources are to be freed up to allow the development of new enterprises, responsive to the

needs of consumers and capable of producing the goods and services required to build a market-based economy.

Equally clearly, however, the millions of Russians who live and work in such communities cannot simply be abandoned to their fate. Devising a social security framework which would allow the Russian authorities to provide unemployment pay, and to retrain and relocate workers and their families away from what were often in origin Stalin-era prison labour camps or cold war bastions, should become a top priority for co-operation between the Russian and western governments.

### Managed decline

At the same time, however, the leaders of Russia have to keep in the forefront of their mind that the new economy which will eventually grow out of the wreckage of the Soviet model will not be a modernised version of the old. An economic policy which concentrates on revamping and modernising thousands of Soviet-era plants is not likely to leave enough resources for budding entrepreneurs to build enough new factories and plants on green-field sites. Nor will revamping the release sufficient resources to permit the development of the service industries which have been so woefully lacking in the past and which provide such a high proportion of employment and wealth in contemporary market economies elsewhere in the world.

Mr Chernomyrdin is right to focus upon the need for financial and monetary stability and is well placed both to understand the fears of state sector managers and to explain the need for managed decline of the state sector.

But his main energies should be devoted to extending privatisation and encouraging both foreign investment and the domestic entrepreneurs. The private sector already provides more than 50 per cent of the jobs in the booming Polish economy, and is rapidly increasing its share in other former socialist economies.

Russia, with its skilled labour force and resources, is perfectly capable of developing a modern economy along similar lines. The trick is to release the energies of those capable of using Russia's potential wealth in a creative and modern way, not to spend too much energy propping up the old structures.

# Oil on the rocks again

When the Braer, the Liberian registered oil tanker, smashed onto the rocks of the Shetland Isles in January 1993, spilling 85,000 tonnes of crude oil, the public and MPs understandably called for immediate measures to prevent such a disaster occurring again. Lord Donaldson's 500-page report into the implications of the wreck for merchant shipping, published yesterday, says that the call should be heeded.

The picture Donaldson paints is of an industry in near-crisis suffering from "vast overcapacity", slender or non-existent profit margins, and an unwieldy system of safety regulation. His team was "shocked", it says, to discover that there had been 67 incidents potentially as serious as the Braer in UK waters last year.

Of the team's 103 recommendations, the main one - more regular inspections by ports of ships' maintenance - appears both to be workable and to stand a chance of improving safety standards. Under this proposal, European ports would delay the granting of permission to load and unload cargo for ships which did not comply with inspections.

Donaldson is right to identify maintenance standards as the heart of the industry's poor safety record. He avoids, though, the temptation of calling for further changes in ship design. There is no evidence that the double-layer hulls incorporated in new tankers since 1988, in response to the Exxon Valdez disasters of Alaska, would have saved the Braer.

### Public concern

However, Donaldson's recommendation that the UK should surround itself with a network of salvage tugs to help struggling tankers appears more of a gesture to public concern - and potentially an expensive one - than an effective policy. Tugs were available to tow the Braer, but the captain delayed in alerting them.

Similarly, the report's endorsement of the costly practice of spraying oil slicks with detergent to disperse them is open to challenge. Environmentalists say the

detergents are as harmful to marine life as oil pollution, while one of the lessons of the Shetlands is that the force of the waves can be the most effective tool for dispersing pollution.

However the report's most serious omission is its failure to find more ways, in its own words, "to make it unprofitable to cut corners". The key is tackling the shortcomings of the present international rules on liability for shipping pollution.

Between 1989 and the end of 1993,

**A**t the start of the year, US Federal Reserve chairman Alan Greenspan was credited with unusual sagacity. His adroit manipulation of monetary policy over the previous four years had restored the capital of the US banking system and averted a credit crunch.

Today things look altogether different. The financial community is nervous and critical, following successive increases in interest rates that have rattled global markets. Politicians in Congress fear that the high volume of trading in derivative instruments such as swaps, futures and options could lead to a disaster to match the recent savings and loans fiasco. The stability of the US financial structure is once again being questioned against the background of exceptional market volatility.

At first sight, that seems paradoxical. If the banking system has been recapitalised and profits are healthy, why worry? Yet the very success of Mr Greenspan's gigantic market-rigging exercise, in which interest rates were held at negligible levels in real terms while the banks traded their way out of trouble, has distracted attention from a radical change in the structure of the banking system. Of far greater long-run importance than the noisy debate about derivatives and hedge funds is the way the biggest wholesale banks - dealing mainly with governments, institutions and companies - have been shrinking their deposits and loan books as they turn themselves into high-octane global market-makers and dealers, trading in a vast range of on- and off-balance sheet instruments.

The visitor to Wall Street is left with the impression that the pace and scale of financial innovation is such that no one can be sure how much capital banks really need to support these activities. Small wonder that, in a report due today, the US General Accounting Office is expected to call for more stringent capital requirements.

The low stock market rating accorded to many big commercial and investment banks also suggests that high profitability may reflect nothing more than increased risk-taking. The falls in the biggest US banks' trading profits in the recent first-quarter figures lend credibility to that view. Much the same applies to the investment banks which have been so woefully lacking in the past and which provide such a high proportion of employment and wealth in contemporary market economies elsewhere in the world.

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A growing proportion of such market activity is driven by high technology and relentless innovation, notably in derivatives. The merit or otherwise of the doomsday concerns about new instruments will be explored in subsequent article. What matters here is the big transformation in the composition of bank revenues and balance sheets.

Consider Bankers Trust, whose visionary chairman Charles Sanford regards run-of-the-mill commercial banks as no more than inefficient mutual funds that do a poor job for their depositors. He expects conventional bank intermediation to have largely disappeared by 2020 and is tailoring his bank's activities accordingly.

Between 1989 and the end of 1993,

### Difficulties with a girl

■ John Smith's death may have thrown the Labour party into confusion, but at least there is now a bit of time in which to craft an elegant solution to the leadership quandary. Pity Bill Clinton, who has to make a hastier decision.

Into his diary for June 4 had been scheduled the US president's first ever meeting with Smith - in Portsmouth so that he could step straight on to the D-day floatilla.

What, though, does Clinton do now?

Acting leader Margaret Beckett seems to be viewed as a less than wholly suitable subject for Clinton's undivided attention - seeing that she won't get the job full-time.

If he embarks on a session with the entire party leadership, on the other hand, he could be accused of interfering. Some Japanese apparently took offence last July when Clinton earnestly chatted up Michio Hoshikawa, then only the leader of a small political party, at a time when Kiichi Miyazawa was still prime minister.

It's a wonder he ever ventures out of the Oval Office at all.

### Oiling the rungs

■ Oil explorers are not normally the politest bunch.

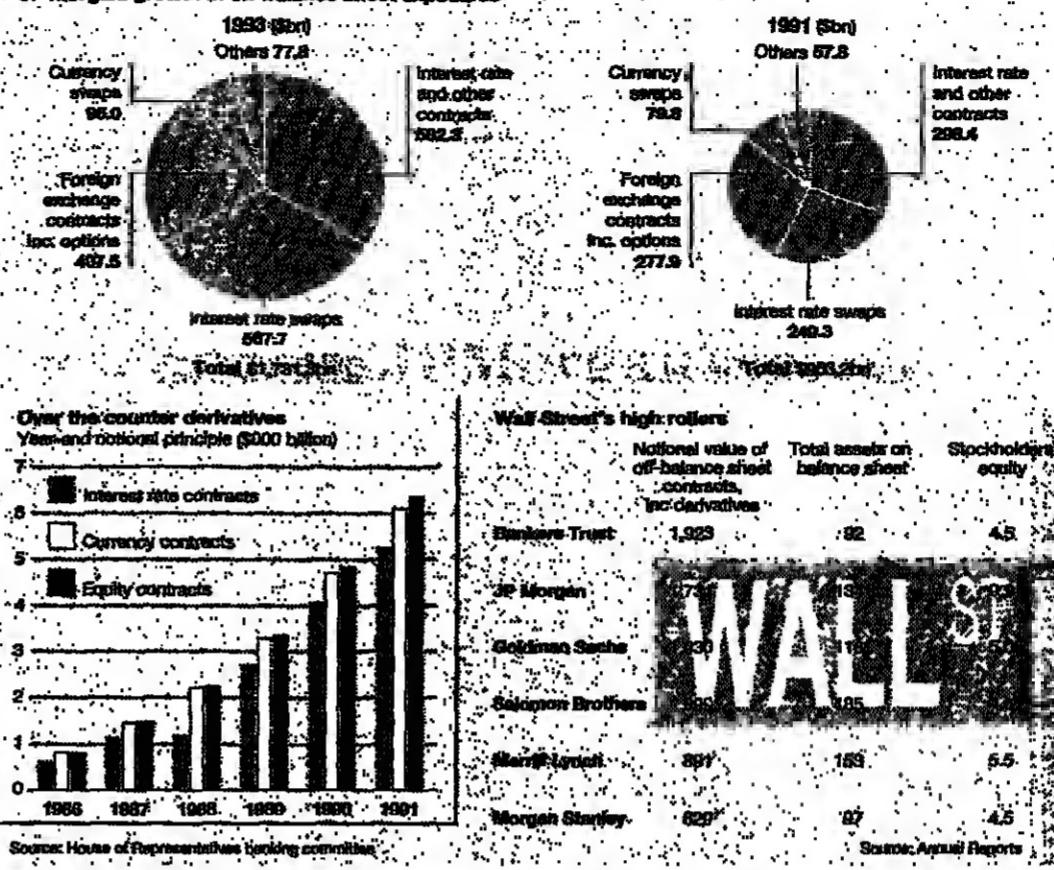
Hence there is some surprise at the remarkable civility of

# John Plender explores the impact of trading in derivatives and other financial instruments on the US banking system

# High-wire act in a bear garden

### The changing face of US banking

JP Morgan growth in off-balance sheet exposures



Source: House of Representatives banking committee

amounting to 13.5 per cent of net revenues. In the latest financial year the comparable figure was 8.9 per cent. There were no figures in the original prospectus for swaps and other derivatives, whose notional value stood at \$625bn in Morgan Stanley's latest accounts. Reporting accountants Arthur Young presumably took the view that the dependence on trading because net interest revenue included more than \$600m that was related to own-account trading.

Meantime the notional amount of instruments such as derivatives, which do not appear on the balance sheet (and whose absolute value in the accompanying tables and charts is less meaningful than their relative value and the year-to-year trend) has soared from \$46bn to \$1,900bn over the period. Equally striking is that the credit risk in relation to counterparties in these off-balance sheet contracts stood at \$61.8bn in Bankers Trust's latest balance sheet, whose stockholders' equity amounted to just \$4.5bn.

Bankers Trust is the extreme case

of a bank turning itself into a hugely leveraged (highly borrowed) investment dealing company. But others have comparably radical strategies. The giant of the industry, J.P. Morgan, has seen its net loan book shrink from \$26bn to \$23.2bn over the past five years, where it accounts for a mere 17.3 per cent of total assets. Yet the balance sheet total has increased from \$88bn to \$134bn, with more than two-thirds of the increase coming from the rise in the value of trading account assets. The notional amount of off-balance sheet exposures has risen more than threefold to \$1,700bn in that time (see chart).

Much the same process has been at work in the investment banks. When Morgan Stanley went public in the mid-1980s, its prospectus showed own-account transactions amounting to 13.5 per cent of net revenues. In the latest financial year the comparable figure was 8.9 per cent. There were no figures in the original prospectus for swaps and other derivatives, whose notional value stood at \$625bn in Morgan Stanley's latest accounts. Reporting accountants Arthur Young presumably took the view that the dependence on trading because net interest revenue included more than \$600m that was related to own-account trading.

There were equally dramatic increases in off-balance sheet activity at Salomon Brothers, which has traditionally been heavily dependent on trading for its own account;

Charles Sanford at Bankers Trust argues that, if banks constantly adjust the value of their financial instruments to market value - known as "marking to market" - credit problems will be perceived much earlier than with conventional bank lending. Most institutions that use derivative instruments will only deal with counterparties who have a respectable credit rating. In this kind of world, Mr Sanford claims, the less developed country debt problem would not have happened. "Bank lending," he boldly asserts, "is the most risky thing we do."

Certainly it is hard to deny that these new-style bank balance sheets, with more trading assets than loans, are inherently more liquid than in the past. All the leading players have developed proprietary computer systems, which are capable of monitoring trading exposures on a variety of assumptions at the press of a button. They have risk-weighted capital disciplines that are far in advance of the current global guidelines laid down by the Bank for International Settlements.

As Salomon's Deryck Maughan puts it, the big US commercial and investment banks are running larger market risks than five to 10 years ago. "But they are better equipped and better capitalised," he adds, "and have the capacity to manage these risks." Salomon, in fact, appears more highly leveraged than most (see table) and it would have taken a fall of only 3.6 per cent in the value of those financial instruments actually on the face of its end-1993 group balance sheet to wipe out the whole of its capital.

But the company has long argued that such conventional measures of leverage are misleading, because they give no indication of the quality or liquidity of assets, or the risk

### OBSERVER

Enterprise Oil's hostile bid for fellow explorer Lasmo. Both sides have been busy dissecting each other's record and cost of finding oil, and have avoided getting into personal slanging matches about the size of the chairman's expense account, etc.

This may all change in a week or two. However, there is also a possible explanation as to why Enterprise's criticisms of Lasmo management, a key part of its offensive, have so far been relatively muted.

Could it be that Graham Beare, Enterprise's chairman and chief executive, may try to rally flagging City support for his bid by offering Joe Darby, Lasmo's chief executive, the same position in a combined company? That would be a bit tricky if he had trashed Darby's reputation in the battle.

Stranger things have happened. After all, Beare is 11 years older than Darby and his reputation in the City would be enhanced if he agreed to split his own role as chairman and chief executive.

And no doubt the problem of what to do with Lasmo chairman Rudolph Agnew could be solved with a handsome cash settlement.

### Going for gold

■ Broken Hill, Kalgoorlie...?

Forget it. The latest Australian gold mine is located far closer to the department of consumer affairs for New South Wales.

Unfortunately, though, the government has noticed - and shut it down.

Since Sydney won the right to stage the Olympic Games in the year 2000, some 240 smart slicks have registered business names incorporating the likes of "Olympic", "Sydney 2000" and "Games City". The idea is to flag them on, in due course and for a suitable sum, to the sports marketers.

With local Olympic sponsorship revenues expected to exceed A\$425m, the authorities have had a bit of a panic about how to protect their brand from "ambush marketing".

Hence the state law decreeing that entrepreneurs will need government consent to use any such title - which they won't get.

### Pet hate

■ When is a leak not a leak? When it is "entered without our help". This was how Xerox explained why its new digital publishing strategy somehow appeared in the US press before being announced to an eager world.

In terms of business jargon, the US continues to lead the world. A Texas firm, for example, reported recently that one of the benefits of its labour-saving process was "retarded headcount growth".

But US jargon producers are facing increasing foreign competition. A college at Guildford, England, has just scrapped its four student facilities and replaced them with "curriculum delivery units".

Meanwhile, the World Society for the Protection of Animals has come up with a politically correct alternative to a pet. It is a companion animal.

### Men only

■ Baroness Castle obviously still thinks that the status of honorary man is just too much. Known as the strong man of the Wilson cabinet when, in 1988, the then Baroness Castle unsuccessfully tried to reform the trade unions with her white paper "In place of strife",

in off-balance sheet instruments. On its own preferred measure of working capital to equity, it has managed to reduce its leverage substantially since 1990, a period in which its conventional equity-to-assets ratio deteriorated and its off-balance sheet exposure exploded.

These sophisticated apologetics notwithstanding, the stock markets remain sceptical. One reason, according to John Kitz of the credit rating agency Moody's, is that over the past 20 years we have been told "by statesmen of the banking industry, and

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# FINANCIAL TIMES

Wednesday May 18 1994

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## Impact softened by end to 'double-counting' Lloyd's losses rise to £7bn on US liability

By Richard Lapper in London

Lloyd's, the London insurance market, yesterday reported a loss of £2.65bn for its 1993 year of account, bringing cumulative losses since 1988 to more than £7bn.

An increase in reserves to meet US liability claims, mainly from asbestos, pollution and other health hazards, was the single largest factor in the result, according to Mr David Rowland, Lloyd's chairman.

Mr Rowland said the loss would put further strain on Names, the individuals whose assets have traditionally supported the market, but dismissed fears that it would affect its ability to continue trading.

"Lloyd's has had terrible losses but we will trade forward as certainly tomorrow as we have for the last 300 years," he said.

The market, which reports its results three years in arrears, softened the impact on Names by taking into account some £833m

of so-called "double counting" for the first time.

This occurs when Names who have made losses make claims of their own against:

- "stop-loss" policies (which provide cover for losses over pre-set limits),
- "errors and omissions" policies (which give cover if agents are successfully sued for negligence), or
- "estate protection policies" (which cover the losses of Names).

The elimination of double counting also allowed Lloyd's to reduce its 1993 loss, reported last June, by £296m to £2.32bn.

Lloyd's will allow Names to borrow against profits, which the market expects to make this year. Sharp rises in insurance rates over the last two years are allowing most syndicates to underwrite profitably, with profits also expected for the 1993 year.

Managing agents, who administer syndicates, are being encour-

aged to defer cash calls when they have no immediate need for funds. Even so, Mr Rowland conceded that the market would call cash "of the order of £1.6bn to £1.7bn" this year. There are fears that many Names, especially those who are taking legal action to recover their losses, may be neither willing nor able to pay.

The sums needed are usually only obtained with a mask, a gun and a getaway car," said Mr Tom Benyon, director of the Society of Names, which represents loss-makers. "The cannot and will not losses will have to be picked up by other Names with the deepest pockets," he added.

Other critics suggest that the loss will impair Lloyd's ability to pass its annual solvency test, when the ability of Names to meet liabilities is assessed.

Mr Rowland insisted, however, that Lloyd's would meet all regulatory requirements.

Details, Page 8  
Lex, Page 22

## Nuclear inspectors start key tour in N Korea

By John Burton in Seoul

The International Atomic Energy Agency will begin a critical inspection today of North Korean nuclear facilities that could prove to be a turning point in the dispute over Pyongyang's nuclear programme.

The outcome of the inspection will determine whether the IAEA will press for economic sanctions by the United Nations Security Council against the North or hold further high-level talks as demanded by Pyongyang.

The three-member IAEA team will try to fulfil two goals. One is to determine whether the North has removed, without international supervision, a substantial number of the 4,000 fuel rods that power its 5MW reactor, which would be a violation of the nuclear non-proliferation treaty.

North Korea last week reported to the IAEA that it had started to replace some "damaged" fuel rods, but the extent of that operation is unknown. The US is worried the unsupervised removal of fuel rods would allow the North to divert the nuclear fuel for the production of four or five atomic devices.

Washington has warned that extensive removal of the fuel rods would force it to ask the UN for economic sanctions, though China has indicated that it would oppose such a move. The IAEA inspectors will also try to complete an examination of a suspected nuclear processing plant to which they were denied access in March.

North Korea is also barring the IAEA from access to two undeclared sites that are believed to store nuclear waste.

The IAEA wants to examine the nuclear waste, in addition to the fuel rods, to determine whether the North has previously diverted plutonium from its reactor for its suspected nuclear weapons programme.

The IAEA has warned that if the inspection is not completed by mid-May, the agency will refer the nuclear dispute to the UN Security Council for action. But the North may only allow inspection of the two undeclared sites in return for US concessions.

Analysts believe the IAEA and North Korea may differ on the scope of the new inspections as they have done over previous checks.

But Pyongyang is likely to make enough concessions to prevent the UN from proceeding with formal action against it.

The US has promised that if the current inspections are completed, it would hold another round of high-level talks with North Korea on possible diplomatic recognition and economic aid.

The return to dividend increases at Hanson has come faster than expected. The conglomerate froze its dividend only last December as gearing levels mounted. On the face of it, the group's financial position has improved since then, but not that dramatically. Gearing at end-March was 69 per cent compared with 86 per cent last September. But disposals brought in £68m, while share issues - mainly through the exercise of warrants - knocked another £116m off debt. Operating activities produced a post-tax cash outflow of £246m.

Hanson argues that the underlying position is better. Once one-off cash outflows associated with the Quantum acquisition, the Peabody coal strike and the change in the group's interest payments are taken into account, operating cash inflow was actually £100m. Moreover, Hanson's highly cyclical businesses have started to pick up and are expected to improve further in the second half. Volumes are going up and price rises can increasingly be made to stick.

Hanson says it is prepared to return to the acquisition trail if the right acquisition comes along at the right price. But a sizeable acquisition now would be premature; investors will probably want first to see operating cash flow covering the increased dividend and gearing below 50 per cent. Still, such a prospect is not far away.

The continuing economic recovery should see to cash flow. Meanwhile, the exercise of another tranche of warrants later this year should reduce debt by £200m with disposals next financial year bringing in perhaps a few hundred million pounds more. By this time next year, Hanson could be ready to leap.

North Korea's interim statement struck an optimistic tone, pointing to early signs of volume growth in gases. Since demand for gases is a fair indicator of industrial activity, that suggests consumer-led recovery in the Anglo-Saxon world is finally taking root in the wider economy.

Many of the special problems which afflicted BOC last year are also easing.

The pharmaceuticals division seems to be recovering after losing the US patent on Forane, its staple anaes-

## THE LEX COLUMN

### Hanson's cash flows

FT-SE Index: 3123.5 (+7.9)

#### BOC

Dividend yield relative to the FT-SE-A All-Share dividend yield



Source: Datastream

spirits market, but it is making inroads in eastern Europe and Domex should bring opportunities in South America. Similarly the improving quality of its pub estate and a greater focus on food helped produce a 7 per cent increase in underlying profits from retailing.

The test will be whether Allied can use this growing strength to generate more cash. Gearing fell only slightly last year to 70 per cent. Domex produced only £8m in net cash last year, but this was after payment of £25m in dividends and there may be scope to reduce the £33m negative cash contribution from working capital. If it can start reducing its debt by generating cash from operations as well as disposals, Allied will be able to claim its strategy has been vindicated.

#### Lloyd's

It is the composition rather than the scale of Lloyd's loss for the 1991 underwriting year that gives greatest cause for concern. Business actually written in 1991 showed an underwriting loss, but notably less than the previous year. If that improvement continues, policies now being written should be profitable. Yet Lloyd's syndicates felt obliged to add £100m to reserves to cover claims on policies written many years before. That is 70 per cent more than was set aside in the 1990 underwriting. While the pain from old years continues to mount, Names will not feel the benefit of business now being written.

How much more pain is to come remains a matter of conjecture. Proposals for reform of US Superfund legislation could help reduce pollution claims. But the timing and impact of any reform is impossible to judge.

Claims in areas such as asbestos and professional indemnity insurance show no sign of abating. While Lloyd's appears to be better reserved than many US insurance companies, there is no way of knowing whether its reserves are sufficient.

The plan to ring-fence old liabilities within a new company still looks the best hope of solving the problem. If there are not enough reserves set aside already to make the ring-fence secure, though, Names will again be asked to contribute. An audit of liabilities and reserves across Lloyd's should give a clearer picture. The results of that audit, together with haggling in the US Congress over Superfund, will determine whether Lloyd's can escape the legacy of the past.

## China agrees to talks about Hong Kong airport finance

By Simon Holberton  
in Hong Kong

Britain and China have agreed to meet on Friday to discuss the financing of the disputed Hong Kong airport project, in what will be their first such meeting since August last year.

The talks will mark another step towards normalising Sino-UK discussions on Hong Kong's future, although it is unlikely that the two sides will be able to announce a quick resolution of their two-year dispute about how to finance the airport.

Since March, there has been a move by Beijing to separate economic issues from those relating to Hong Kong's political reforms. It remains unclear, however, whether China will want to agree on an airport financing arrangement before the Legislative Council debates governor Chris Patten's controversial political

reform bill at the end of June.

The Hong Kong government said yesterday it hoped the meeting of the airport committee would lead to early agreement. Officials said it should now be possible to make progress following background talks that have taken place in the past two months.

An issue in Friday's meeting is the split between debt and equity for the airport and its connecting railway. Together, these two projects will cost about HK\$55bn (£1bn), prompting complaints from Beijing about the level of debt to be inherited in 1997, when it resumes control over the colony.

Two years ago, the Hong Kong government hoped that all but HK\$16bn of the HK\$55bn could be raised in international debt markets. But, in the face of Chinese opposition, the government has since offered to increase its

equity contribution to HK\$60bn.

Another issue which is important to China is the amount of land, principally alongside the airport runway, which will be sold to finance construction of the project. The Hong Kong government has maintained that the staggered release of this land, about 60 hectares in all, should be "additional" to the release of land governed by other Sino-British agreements.

The Chinese appear to object to this proposal, fearing that property prices might be upset by the additional land release.

However, the absence of an overall agreement on finance has not stopped the project, much of which is government funded and outside the ambit of Sino-British talks. But the Hong Kong government will have to face difficult decisions in coming months in the absence of an agreement with Beijing.

## Globex dealt blow by Liffe refusal

Continued from Page 1

have denied us further development of our preferred linkage strategy and would have meant withdrawal from our Euroyen discussions with Tiffe, Tokyo's electronic futures exchange," he said.

Liffe would also have been prevented from extending its automated trading system beyond the current hours of use. "These restrictive conditions were totally unacceptable to the Liffe board," Mr Durbin said.

Ms Rosalyn Wilton, Reuters'

managing director for transaction products, said although she was disappointed, she believed that Globex's future was not dependent on the participation of volume."

Reuters is believed to have invested \$100m in Globex which it hopes will evolve into a worldwide, round-the-clock trading system. Since its launch in mid-1992, volume on Globex has been disappointing. Even this year, with volatile financial markets boosting derivatives contracts, volume remains below target. Shares in Reuters fell 7p to 455p in London, against a rising market.

Nevertheless, observers said Liffe's participation would have meant a long way in providing the critical mass which Globex needs to survive. Mr Alastair Smillie, a media analyst with the US investment bank, Lehman Brothers,

said: "It is a disappointment, there are no two ways about it. The success of Globex is dependent on a critical level of volume."

Analysts believe the IAEA and North Korea may differ on the scope of the new inspections as they have done over previous checks.

But Pyongyang is likely to make enough concessions to prevent the UN from proceeding with formal action against it.

The US has promised that if the current inspections are completed, it would hold another round of high-level talks with North Korea on possible diplomatic recognition and economic aid.

#### Europe today

Low pressure will make most of Europe unsettled. A depression over northern Italy will cause thunder showers which will spread to central Italy, eastern France and the western Balkans. A westerly upper air current will direct broken cloud into Portugal and Spain, producing rain in northern regions. Warm, dry air from Africa will move into Greece, the Balkans and Turkey giving plenty of sun and temperatures rising quickly into the thirties. The Benelux, Germany, northern Poland and the Baltics will be cloudy. Showers will develop with a small risk of thunder. Finland will have some sun but southern Scandinavia will have scattered rain.

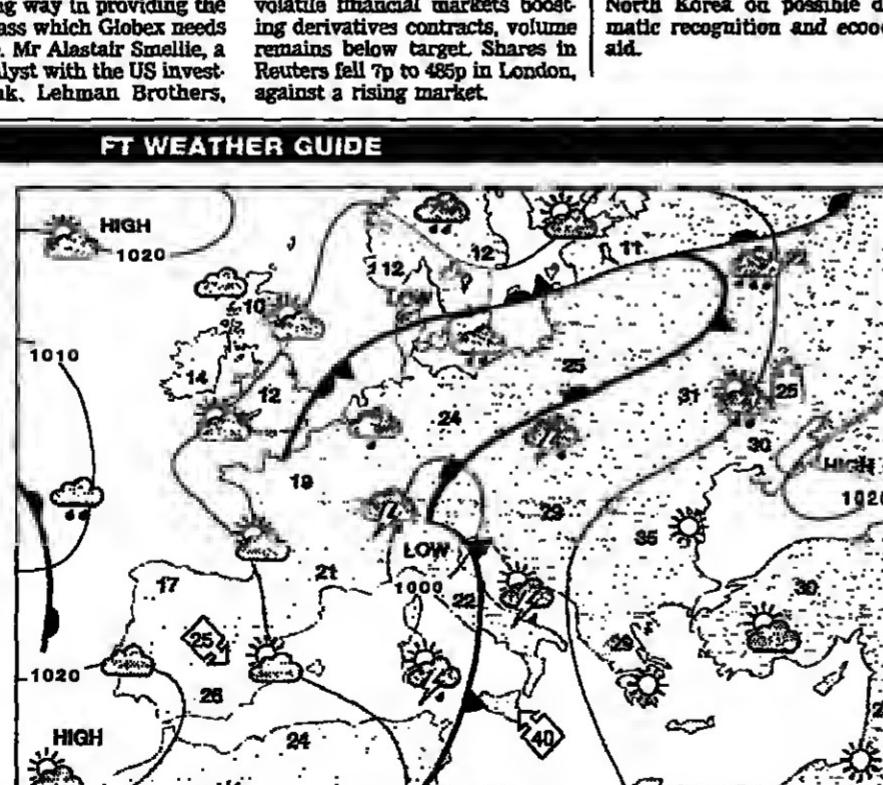
#### Five-day forecast

It will be warm and sunny over south-eastern Europe until late in the week when colder air accompanied by thunder showers will replace the warm air in the Balkans, Greece and Turkey. A depression reaching France on Thursday will linger during the weekend giving unsettled conditions over Spain, Portugal and the Low Countries.

#### TODAY'S TEMPERATURES

	Maximum	Beijing	Cloudy	24	Caracas	Cloudy	31	Edinburgh	Fair	Fair	Cloudy	22	Rangoon	Cloudy	33
Abu Dhabi	Sun	35	Sunny	25	Barcelona	Sunny	22	Berlin	Cloudy	20	Cloudy	24	Beijing	Sunny	9
Aquila	Showers	32	Sunny	26	Chicago	Sunny	24	Copenhagen	Cloudy	21	Cloudy	24	Edinburgh	Sunny	24
Amsterdam	Cloudy	24	Bermuda	26	Dubai	Sunny	24	Geneva	Sunny	21	Cloudy	24	Fair	Sunny	22
Athens	Sun	28	Bombay	24	Doha	Sunny	24	Gibraltar	Cloudy	20	Cloudy	24	Fair	Sunny	22
Atlanta	Sun	28	Bombay	24	Doha	Sunny	24	Glasgow	Fair	19	Cloudy	24	Fair	Sunny	22
Bangkok	Sunny	35	Cairo	26	Dubai	Sunny	24	Hamburg	Cloudy	20	Cloudy	24	Fair	Sunny	22
Barcelona	Fair	21	Cape Town	26	Dubrovnik	Cloudy	24	Helsinki	Sunny	19	Cloudy	24	Fair	Sunny	22

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## INTERNATIONAL COMPANIES AND FINANCE

# WestLB advances after Thomas Cook inclusion

By Michael Lindemann  
in Düsseldorf

Group earnings at WestLB, the largest German public-sector bank, rose 10.6 per cent to DM451m (\$29.7m) in 1993, following the first-time consolidation of the Thomas Cook group and the Landesbank Rheinland-Pfalz.

Mr Friedel Neuber, chief executive, said: "1993 was an exceptional year in terms of earnings, a result which cannot be repeated very quickly."

He added that the first quarter of 1994 had been "satisfactory", although operating prof-

its of DM142m were 9 per cent below last year's levels. Mr Neuber forecast the bank would present "satisfactory" 1994 results due to "more positive economy and our good condition".

About a third of 1993 profits came from foreign business. The group plans to expand its operations in Asia and eastern Europe in the coming year.

The bank plans to concentrate its property interests in Immobilienbank, to be headquartered in Mainz and run jointly with WestLB and the Landesbank Rheinland-Pfalz.

WestLB said it had lost DM140m in two developments run by Mr Jürgen Schneider's property group. However, the risks had been adequately covered, "the bank said.

Although Mr Neuber said Germany was pulling out of an 18-month recession, the bank raised bad-loans provisions in 1993 by 35 per cent to DM973m.

Earnings at the bank rose 48 per cent to DM1.23bn and profit from trading on its own account 34.5 per cent to DM398m. Before provisions, operating profit rose 66.1 per cent to DM1.767bn, up from DM1.064bn the year before.

Group profits before tax were Sch838m (\$80m) - up almost 50 per cent on the Sch626m achieved in 1992 - on sales of Sch12.1bn compared with Sch11.7bn in 1992.

Mr Erhard Schaschl, chief executive, said pre-tax profits would continue to rise this year, to around Sch1.1bn. He suggested the group would probably further increase its dividend in 1994.

Wienerberger is the largest producer of bricks in Austria, Germany and Hungary, and it has an important share of the market for pipes.

Its main shareholder is Creditanstalt-Bankverein, Austria's second-largest bank, which has a 51.6 per cent stake.

The remaining capital is dispersed among private shareholders. It is one of the most liquid shares on the Vienna stock exchange.

• Treibacher Chemische Werke, Wienerberger's troubled alloys subsidiary, made a pre-tax loss of Sch1.1bn, down from Sch1.37m in 1992. Turnover declined from Sch1.3bn in 1992 to Sch2.96bn last year.

ITC Sheraton's threat to withdraw from the bidding at the end of last month failed to dent investors' enthusiasm.

The company is likely to try to strike a separate deal with the banks to write off part of its LS44bn of short-term debt. The funds raised will be used to repay most of the outstanding overdraft and take care of day-to-day operations.

Several investors are thought to hold small speculative stakes in the company, and will have to declare any holdings above 2 per cent within 30 days.

Instead, Ciga said yesterday the auction and rights issue had raised L1.003bn (\$833m).

Since the rights issue was

launched on March 17, Ciga's shares have consistently traded at well above the issue price.

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## Austrian brick group posts strong advance

By Patrick Blum in Vienna

Wienerberger Baustoffindustrie, Austria's largest building materials group and one of the two largest brick manufacturers in Europe, yesterday reported a strong rise in profits for last year. It raised its dividend to 37 per cent compared with 34 per cent in 1992.

Group profits before tax were Sch838m (\$80m) - up almost 50 per cent on the Sch626m achieved in 1992 - on sales of Sch12.1bn compared with Sch11.7bn in 1992.

Mr Erhard Schaschl, chief executive, said pre-tax profits would continue to rise this year, to around Sch1.1bn. He suggested the group would probably further increase its dividend in 1994.

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## Astra lifted by 28% sales growth

By Christopher Brown-Humes in Stockholm

Strong volume growth helped Astra, the Swedish pharmaceuticals group, lift first-quarter pre-tax profits by 15 per cent to SKr7.26m, maintaining its momentum as one of the world's fastest-growing drugs groups.

The result was struck on a 28 per cent increase in sales, to SKr6.4bn, with the group's two main drugs - Losoc and Pulmicort - performing strongly. Operating earnings were 53 per cent higher at SKr7.65m.

Astra noted that, adjusted for currency factors, sales grew by 49 per cent to SKr2.24bn in the first quarter. Including sales through licens-

ees, sales grew 50 per cent to SKr9.55bn.

Sales of Pulmicort, an anti-asthma agent, were 32 per cent higher at SKr850m. Plendil, an anti-hypertensive agent, increased sales by 41 per cent to SKr275m.

Astra said its pre-tax performance was held back by an (unrealised) drop in the value of its bond portfolio - blamed on increased interest rates at the end of the quarter - and exchange losses. These resulted in net financial expenses of SKr52m compared with income of SKr34m in the same 1993 period.

Analysts are looking for full-year profits of between SKr9.5bn and SKr10bn.

Astra noted the German market was "now recovering from the effects of political intervention in early 1993".

Sales in the UK, the group's second-largest market, climbed 53 per cent.

Astra was particularly encouraged by its performance in Germany, its largest market, where sales rose 32 per cent in local currency terms, compared with estimated market growth of 7 per cent. The performance was driven by improved sales of Losoc, even though a German health regulator has been looking into possible side-effects of the drug.

Analysts are looking for full-year profits of between SKr9.5bn and SKr10bn.

## Skopbank lines up Freb sale

By Christopher Brown-Humes

Skopbank, the Finnish state-owned bank, yesterday announced a preliminary agreement to sell the Finnish Real Estate Bank (Freb), its largest subsidiary, for about FM470m (\$36m).

The purchaser is Finvest, a development company focusing on industry and banking and the parent of Interbank, the Finnish commercial bank.

The sale reflects Skopbank's new focus on corporate and

wholesale banking. Its role as the central bank in the Finnish savings bank system has been sharply reduced after last year's dismantlement of the Savings Bank of Finland.

Skopbank said it no longer needed Freb's balance sheet for the purpose of advancing loans.

Freb is a mortgage banking operation concentrating on long-term secured lending.

Total assets at the end of 1993 amounted to FM9.1bn, and shareholder equity and

reserves were FM480m.

Mr Heikki Järvi-Eskola, Skopbank chief controller, said the deal would have minimal influence on Skopbank's long-term earnings potential or capital adequacy.

He said the bank, which has

been the biggest casualty of the Finnish banking crisis, was still likely to need further state support.

It has already received FM1.7bn in assistance since being rescued by the Bank of Finland in 1991.

Skopbank's new focus on corporate and

Lindt plans to buy Austrian confectioner

Lindt & Sprüngli, Switzerland's oldest chocolate maker, plans to take over the troubled Austrian confectioner Hoffbauer. Reuter reports from Zurich.

Lindt signed a letter of intent with Hoffbauer on May 11 and a definitive takeover of the Austrian company is planned for June, according to Austrian media reports.

The unlisted family-owned Austrian company made a loss in 1993 of Sch25m (\$2.05m), but was reported to have blamed this on the loss of a big client and construction costs.

Hoffbauer is reported to have bank debts of Sch330m. Lindt reported a 1993 group net profit of SF39.8m (\$26m).

Completion of rights auction boosts Ciga

By Andrew Hill in Milan

Shares in Ciga, the Italian luxury hotel chain, yesterday rose nearly 7 per cent to L1.183 from L1.112 as it became clear the group had successfully auctioned the outstanding rights to its shares.

The auction and the preceding L1.004-a-share rights issue were supposed to fail, delivering a majority of shares to Ciga's creditor banks and then

to ITC Sheraton of the US, which had offered L740 a share for the company.

Several investors are thought to hold small speculative stakes in the company, and will have to declare any holdings above 2 per cent within 30 days.

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Since the rights issue was

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The company is likely to try to strike a separate deal with the banks to write off part of its LS44bn of short-term debt. The funds raised will be used to repay most of the outstanding overdraft and take care of day-to-day operations.

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Several investors are thought to hold small speculative stakes in the company, and will have to

## INTERNATIONAL COMPANIES AND FINANCE

## Thai airline posts sharp increase after six months

By William Barnes

in Bangkok

Thai International Airways yesterday reported a steep increase in net profits for the six months ended March, due largely to improved efficiency.

Six-month profits were Bt2.28bn (US\$8.8m), up 300 per cent, following a 166 per cent rise in second-quarter net profit to Bt1.19bn.

The airline has been a private sector company since March 1992 when just over 7 per cent of the company was floated on the Bangkok stock market.

Since the flotation it has been criticised by airline analysts for propping up weak operating results with extraordinary income, notably from aircraft sales.

However, Mr Thamnoon Wangdee, president, appears to be creating a leaner organisation.

Revenues from transportation, the core income, rose 10.8 per cent over the year while operating expenses went up by only 2 per cent.

"This is encouraging, although it is still too early to say if they have turned the corner or not," said an analyst at brokers EG Asia.

Although the current load factor (passengers and cargo carried) is 70.3 per cent, compared with 65.8 per cent last year, this does not translate directly into higher profits because the airline currently

targets economy-minded Asian passengers.

Previously it sought primarily high-spending business and first-class passengers.

The break-even load factor is nearer 68 per cent compared with 62 per cent a year ago.

That Thai still finds unconventional revenue useful is shown in a comment from the company that second-quarter revenues of Bt2.4bn would have been higher but for a delay in the delivery of a Airbus A300-600 which also delayed a "concession payment".

Mr Sriyan Pintawat, head of research at Smith New Court in Bangkok, said: "When Thai buys an airplane at a theoretical discount it books the discount as a cosmetic profit."

That International predicts a net after-tax profit for the year of Bt4.5bn.

This compares with a forecast of Bt3bn from Smith New Court which does "not include any fancy footwork in the accounts".

In 1992-93, net profits at Thai fell 57 per cent, a result that the airline openly acknowledged as below budget.

That's regional flights in Asia tend to be profitable, but its intercontinental and domestic services perform poorly.

The airline has been working on a plan to reform its accounting system to produce an accounting format more familiar to foreign investors.

## BHP served another environment writ

By Bruce Jacques

in Sydney

Broken Hill Proprietary, the Australian resources group, has received another writ alleging environmental damage from its Ok Tedi gold-copper mine in Papua New Guinea.

The writ was lodged in the Victorian Supreme Court by Mr Barry Shackle. He claims that damage from the Ok Tedi project has reduced profits of a Daru-based fishing business.

The writ follows the launch earlier this month of Australia's most expensive court action, an estimated A\$4bn (US\$2.8bn) claim on

behalf of landowners near the Ok Tedi river alleging environmental damage from the BHP-controlled operation.

Both writs are being handled by Slater and Gordon of Melbourne.

• CRA, the Australian mining group, has rejected allegations that it misled shareholders in its 1990 takeover battle for Kalimantan Gold, operator of the Kelian gold mine in Indonesia.

CRA was responding to legal action launched in the Supreme Court of Victoria on Monday.

Five former corporate shareholders in Kalimantan are seeking unspecified damages from the company.

## Samsung to offer 3.3m new shares

By Bruce Jacques

Samsung Electronics, South Korea's largest electronics manufacturer, is to offer 3.3m new shares via a rights issue in mid-August, Reuters reports from Seoul. The issue will increase paid-in capital by 17bn won to 322bn won (\$411m). The closing date is July 11 and the subscription will open on August 25.

"The price of the issue has yet to be decided but it will be fixed at around 60,000 won," the company said. At this price, the issue would raise around 198bn won. Shares have changed hands recently at around 91,300 won.

Both common and preferred stocks will have the same rights as the new issue.

## Minproc plans capital shake-up and cash call

By Bruce Jacques

Minproc Holdings, the troubled Australian pigment and coal group, is planning a A\$352m (US\$251m) cash call and is changing its name to Tico.

The par value of its shares is to be cut to 10 cents from 20 cents then consolidated into A\$1 units, and 220m shares issued at A\$1.60 each.



### DIVIDEND PAYMENT

At the General Meeting of BSN on May 10, 1994, shareholders voted to give each shareholder the option of payment of the 1993 dividend of FF 1.5.50 (excluding the tax credit) in cash or share form.

The issue price of shares distributed in lieu of a cash dividend payment was set at 90 % of the average opening price for the twenty trading days prior to the Meeting, ex-dividend, or a total of FF 754. New shares will become available on July 25, 1994.

On May 10, the day of the General Meeting, BSN shares were opening at FF 852.

Regardless of their preference, shareholders retain the benefit of tax credit (avoir fiscal) attached to the dividend.

Shareholders may exercise their choice between May 16th and June 6th, 1994 inclusive.

For shareholders who have not expressly requested payment in the form of shares, the dividend will be paid in cash from June 13, 1994.



**HMC MORTGAGE NOTES 4 PLC**  
£150,000,000  
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and  
£30,000,000  
Class B  
Mortgage Backed Floating Rate Notes due August 2022

Notes is hereby given that for the Interest Period from August 15, 1994 to August 15, 1994 the Class A Notes and Class B Notes will carry interest rates of 5.0072% and 6.0074% respectively payable on the relevant interest payment date, August 15, 1994 for the Class A Notes and August 15, 1994 for the Class B Notes and the £30,71 per £100 nominal amount.

By: The Chase Manhattan Bank, N.A.  
London, Agent Bank

May 15, 1994

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USD Discount Series B

In accordance with the provisions of the Bonds, notice is hereby given that for the Interest Period from May 15, 1994 to November 15, 1994 the Bonds will bear an Interest Rate of 6% per annum. The interest payable on the relevant interest payment date, November 15, 1994 will be U.S. \$30.67 per U.S. \$1,000 principal amount.

By: The Chase Manhattan Bank, N.A.  
London, Agent Bank

May 15, 1994

**CHASE**

**Notice**  
**BANK OF QUEENSLAND LIMITED**  
US\$120,000,000  
MULTIPLE OPTION FACILITY

DATED SEPTEMBER 22, 1992  
In accordance with the provision of the Transferable Loan Certificate issued on November 15, 1992, notice is hereby given that for the Interest Period from May 15, 1994 to November 15, 1994, the Certificate will carry an Interest Rate of 5.775% per annum.

Bankers Trust Co., New York  
As Agent

**CHASE**

## FLOTATION MAY HELP ITD BUILD ON PAST SUCCESSES

Thai contractor plans listing, writes Victor Mallet

**I**talian-Thai group, one of the biggest and most successful conglomerates in south-east Asia, plans to float ITD, its construction and civil engineering arm, on the Stock Exchange of Thailand.

ITD, which accounts for about half of total group business, is expected to be valued at about \$1.5bn when 10 per cent of its shares are listed in the next couple of months.

This would give a market capitalisation bigger than the other three Bangkok-listed construction companies combined — including Christiani and Nielsen, the Thai group that took over its Danish parent in 1992.

ITD is the dominant contractor in Thailand for big infrastructure projects such as ports, dams, power stations, roads and pipelines. The government has begun tendering out transport and other projects to private companies. ITD wants the new capital to help finance its share of concessions and investment in new homes.

In addition to the construction arm, the privately-held Ital-Thai group owns a 14 per cent stake in Thai Telephone and Telecommunications, which is installing 1m new telephone lines in the provinces. ITD is also hoping to take a share of forthcoming work to double Thailand's single-track railways.

All are areas of opportunity for ITD. The company owns a 14 per cent stake in Thai Telephone and Telecommunications, which is installing 1m new telephone lines in the provinces. ITD is also hoping to take a share of forthcoming work to double Thailand's single-track railways.

It is engaged in a Bt2bn (\$80m) project extending terminal buildings at Bangkok's Don Muang International airport and wants to win contracts for the new airport planned for Nong Ngu Hao.

ITD has been selected as priority bidder, together with the Anglo-French engineering group GEC-Alsthom, for a proposed elevated commuter railway in central Bangkok — a contract that could provide as much as Bt1.5bn in revenue for ITD if it goes ahead.

The Karnasuta family now controls the group and ITD.



Ital-Thai has interests in 14 hotels, including Bangkok's Oriental

ture. The Thai economy is growing at 8 per cent annually, but traffic congestion, water pollution and a shortage of telephones testify to the need for transport improvement and new communications networks.

By 1996, ITD's turnover is forecast to reach the equivalent of \$1bn, with profits of Bt200m.

The Italian-Thai group began as a temporary alliance for ship-salvaging between Mr Giorgio Berlingieri, a marine engineer, and Mr Chaitiund Karnasuta, a Thai-Chinese doctor turned entrepreneur.

The two men established their own company in 1968 and bought the local assets of Archimede. Ital-Thai went from strength to strength, although Mr Berlingieri died in 1981. One of the few continuing links with Italy is a joint venture with the Italian company Trevi.

The Karnasuta family now controls the group and ITD.

### FLEMING FLAGSHIP FUND

Société d'Investissement à Capital Variable

45, rue des Scilles, L-2529 Luxembourg

R.C. Luxembourg B 8478

#### NOTICE TO SHAREHOLDERS

The restriction that for the class FPF-Fleming Latin American Fund redemptions can only be made on a Wednesday has been removed.

As all other classes, the class will be open with effect from 03 May 1994 to redemptions on any dealing day which is a business day in both Luxembourg and the United Kingdom.

This is an requirement anymore to provide one week's notice of redemption.

#### FPF-FLEMING LATIN AMERICAN FUND

Die Einschaffung, Ausgabe des FPF-Fleming Latin American Funds nur am Mittwoch zu tätigen, ist aufgehoben worden.

Vom 03. Mai 1994 an werden Rücknahmen, wie für alle anderen Einheiten, an jedem Tag, der als Wirktag in Luxemburg und in Großbritannien ist, eingegangen.

Aufnahmen einzulegen erfordert nicht mehr der einwöchige

#### FPP-FLEMING LATIN AMERICAN FUND

La résiliation qui impose que les achats d'actions du compartiment FPF-Fleming Latin American Fund soient effectués que le mercredi a été supprimée.

Comme pour les autres compartiments, à partir du 03 mai 1994, les achats d'actions de ce compartiment pourront s'effectuer tous les jours d'évaluation qui sont des jours ouvrables tant au Luxembourg qu'en Royaume-Uni.

L'obligation de donner les instructions de rachat d'actions une semaine avant la date d'évaluation concernée a été supprimée.

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Morgan Stanley & Co



# Treasuries jump after Fed raises interest rates

By Frank McGurk in New York and Connor Middlemann and Graham Bowley in London

After a morning of quiet anticipation, US Treasury bonds prices jumped yesterday afternoon on news that the Federal Reserve would lift short-term interest rates by 50 basis points.

By 2.30pm, the benchmark 30-year government bond was 1½ higher at \$86, with the yield slipping nearly 15 basis points to 7.34 per cent. In the short end, the two-year note was up 1/16 to 100%, to yield 6.261 per cent.

In early activity, investors were unwilling to make any fresh commitments as most were convinced the Fed would rates again during after a meeting of the policy-making Federal Open Market Committee in Washington.

Though there was a general consensus that a policy move was imminent, there was dis-

agreement among traders over how aggressively the central bank would act. Most believed the discount rate - which the Fed charges on loans to commercial banks - was due for an increase of 50 basis points. In its previous rate action this year, the central bank made no change in the discount rate.

However, traders were divided on whether the Fed would suspend its gradualist approach by lifting its target for the Federal Funds rate - charged by banks on overnight loans to one another - by 50 basis points. In each of the previous tightenings, the Fed's rates was lifted by 25 basis points.

In the event, the central bank decided on the aggressive approach, lifting the discount rate to 3.50 per cent and its Fed Funds target to 4.25 per cent.

The market's response was immediate. The moves helped the long end of the yield curve by easing any lingering con-

cern over inflationary pressures. Shorter-term securities benefited as well, because the bold strike appeared to dispel the uncertainty engendered by the Fed's earlier approach. The decisiveness of yesterday's move suggested it was the last in the current series.

## GOVERNMENT BONDS

This view was reinforced by the central bank in its announcement of the policy change. "These actions, combined with the three previous adjustments initiated earlier this year by the FOMC, substantially removes the degree of monetary accommodation which prevailed throughout 1993," it said.

Mr Alan Greenspan, the Fed's chairman, had said his goal was to shift the securities' repurchase agreements. German money market traders surveyed by MMS Interna-

tional expect the minimum rate to fall by 12 basis points to 5.23 per cent.

After tracking German bonds in the morning, French bonds spurred ahead in the afternoon. Some traders said this was caused by late short-covering in the futures pits in expectation of bond-positive news from the Fed.

Moreover, investors were switching from Germany into France, said Mr Brian Hilliard, senior international economist at Société Générale Strauss Turnbull in London.

The June national French bond future rose 0.34 points to close at 121.10. The June Bund future was down 0.16 points in afternoon trading at 95.67.

In Germany, the focus today will be on the Bundesbank's latest allocation of securities repurchase agreements. German money market traders surveyed by MMS Interna-

tional expect the minimum rate to fall by 12 basis points to 5.23 per cent.

Trade in the UK government bond market was again quiet ahead of the results of the FOMC meeting and today's UK economic data.

The market firmed in afternoon trading, largely on the back of strength in US Treasuries. The June long gilt futures contract was up ½ at 105.16 in after-hours trading.

The Bank of England announcement that its May 25 gilt auction would be of £20.7 billion cutoft 1997 stock convertible into 9.0 per cent 2012 stock, for the first time on August 6, drew little reaction.

"This is a very uncertain issue," said Mr Don Smith of Midland Global Markets.

"There is no other stock like it in the market, which makes pricing it very difficult." But analysts said there would be sufficient demand.

Today's release of UK average earnings and RPI data coincides with the publication of the minutes of the March meeting between the chancellor and the governor of the Bank of England. "The avalanche of information could cause quite a choppy time in the markets, especially if there is a pick-up in earnings and inflation, and if there are signs of disagreement between the chancellor and the governor," said Mr Smith.

The Italian bond market is awaiting today's vote of confidence in the Senate on prime minister Silvio Berlusconi's government. Although his coalition is short of a majority in the Senate, most observers expect him to scrape through.

Meanwhile, technical distortions at the long end of the Italian yield curve bays created buying opportunities, said Mr Jouni Kokko of S.G. Warburg.

# Caribbean region goes for growth

By George James in Kingston

**C**aribbean countries are joining the ranks of the faster growing emerging capital markets. Capitalisation of the region's markets reached \$322m last year, up 41 per cent on 1992, according to the Inter-American Investment Corporation, with the stimulus coming from changes in economic policy in several countries.

Countries such as Trinidad and Tobago, Guyana, the Dominican Republic and Jamaica have opened their economies, allowing greater participation by local and foreign capital in sectors such as utilities, once considered the sole province of governments.

Increased private participation has come with the development of state economic enterprises, an increase in the number of traded companies on local stock exchanges and a broadening of ownership which has widened and deepened the exchanges.

Many previously highly-gearred companies have been restructured, making them more competitive. The sensitive foreign exchange markets have also been deregulated with the removal of exchange controls and the floating of currencies.

The prospects for further growth appear to be improving, with indications that government officials are aware of what is needed.

The development of the capital market in some Caribbean countries, such as Jamaica and Trinidad and Tobago, is possible with the flotation of public issues, the underwriting of loans, underwriting of privatisation issues, and syndication," said Mr Paul Chene Young, executive chairman of the Eagle Group, one of Jamaica's larger financial services conglomerates.

The behaviour of emerging markets can be volatile, he reported. In 1992, for example, the Jamaican market recorded growth of 202 per cent, the highest of all the emerging markets. Yet last year the market dropped 50 per cent, largely because of high interest rates.

However, the continued growth of the Caribbean markets is being hampered by infrastructural and institutional shortcomings. "If the Caribbean countries and companies wish to participate in the international market and reap the benefits of globalisation and internationalisation, they must establish standards and practices consistent with the international market," Mr van der Bill advised.

These changes include equitable and similar fiscal treatment of income from different types of instruments; investor protection; and a modern legal and regulatory framework, such as a capital market law.

A n adequate securities commission, compatible with internationally accepted accounting standards and reporting, adequate clearing and settlement standards and procedures, and modern communications are also required.

Financial services companies have used the new climate to introduce a range of securities on domestic markets and to move into the regional and foreign money markets.

The growth in the Caribbean reflects a global trend in emerging markets, according to Mr Rudolf van der Bill of the Capital Markets Department of the IFC. "In 1993, 32 emerging markets had a market capitalisation of \$67bn," he said. "In 1993 it was almost \$140bn - a 20-fold increase. This is clearly not a flash in the pan."

## Uncertainty ahead of FOMC meeting keeps lid on issuance

By Peter John

Uncertainty ahead of yesterday's key Federal Reserve meeting in US put the lid back on the eurobond market. Issuers who were expecting the Fed to announce a rise in interest rates were taking no chances and there was only a smattering of small offerings.

The largest issue came from Bayerische Landesanstalt für Aufbaufinanzierung, the state-owned Bavarian development bank. The LfA is borrowing DM200m via a five-year floating-rate note issue priced to yield five basis points below six-month D-Mark Libor.

The issue, led by Trinkaus und Burkhardt, was the bank's first to include the state "deficiency" guarantee. As a result, the notes were snapped up by domestic banks, which can use

them as collateral in their dealings with the Bundesbank.

Ecu paper was popular as retail investors continued to roll over their holdings. Dealers said around Ecu7.7m was coming up for redemption via Hitachi Credit, which issued Y15.6m via the Bank of Tokyo.

Meanwhile, United Microelectronics Corp, a Taiwanese designer, producer and distributor of integrated circuits, announced it was issuing \$160m of euroconvertible bonds to fund an increase in its production capacity.

UK investment bank BZW, which is handling the launch, said the 10-year bond would have a coupon of between 1.25 per cent and 1.75 per cent.

Final pricing takes place at the end of the week.

■ Tube Investments' Indian arm issued \$50m of new stock

in the form of Global Depository Receipts through S.G. Warburg and Cazenove. The 5.2m GDRs were priced at \$37.77 and there was a "green shoe" addition of just over 500,000 GDRs. The launch was

scheduled to take place three weeks ago but was put off after the failed flotation of VSNL, the Indian telephone company. ■ Standard & Poor's, the US credit rating agency, yesterday affirmed its AA+ rating on the Kingdom of Sweden's long-term foreign currency debt. It said the ratings were supported by a manageable external financial position and a solid balance of payments performance.

## WORLD BOND PRICES

### BENCHMARK GOVERNMENT BONDS

	Coupon	Red Date	Price	Day's change	Yield	Week Ago	Month Ago
Australia	9.600	08/03	105.0400	-0.470	8.68	8.71	8.44
Belgium	7.250	04/04	98.3800	-0.520	7.49	7.55	7.40
Canada	8.500	08/04	87.1500	-0.250	6.42	6.58	8.32
Denmark	7.000	12/04	97.8500	-0.420	7.32	7.40	7.21
France	8.700	01/04	100.6000	-0.280	8.82	8.88	8.92
Germany	8.750	05/04	101.1000	-0.400	6.58	6.52	6.47
Italy	8.500	01/04	96.5000	-0.100	8.05	8.02	8.97
Japan	4.800	06/09	106.9800	-0.240	8.21	8.29	8.37
No 119	4.500	04/05	104.5180	-0.840	8.63	8.71	8.03
No 157	4.500	04/05	104.5180	-0.840	8.63	8.71	8.03
Netherlands	5.500	01/05	100.6000	-0.280	8.82	8.88	8.92
Spain	10.500	10/03	105.7500	-0.150	9.53	9.59	9.25
UK Gils	8.000	08/09	93-09	-	7.58	7.59	7.45
US Treasury	8.750	11/04	91-10	+0.82	7.98	8.26	7.74
9.000	10/03	107-13	+0.82	8.12	8.34	7.90	7.73
9.250	02/03	80-29	+0.82	7.94	7.56	7.40	7.23
9.500	04/04	113.8000	-0.150	7.18	7.44	7.22	7.22
ECU (French Govt)	6.000	04/04	104.3200	-	7.50	7.58	7.22
LONDON CLOSING: New York mid 100s, 100s in brackets. 1 Gross includes withholding tax at 12.5 per cent payable by nonresidents. 2 Yield Local market standard.							
SOURCE: MMS International							

### US INTEREST RATES

	Open	Last	Set price	Change	High	Low	Est. vol.	Open Int.
Treasury Bills and Yield Yields	3.50	3.50	3.50	-0.04	3.50	3.50	2.00	5.01
Phone car ...	5.00	5.00	5.00	-0.04	5.00	5.00	0.00	6.28
Bond funds ...	5.25	5.25	5.25	-0.04	5.25	5.25	0.00	5.25
Fed funds ...	4.75	4.75	4.75	-0.04	4.75	4.75	0.00	7.23
Fed funds of intervention ...	5.00	5.00	5.00	-0.04	5.00	5.00	0.00	7.45

### BOND FUTURES AND OPTIONS

	Open	Set price	Change	High	Low	Est. vol.	Open Int.
Treasury Bills and Yield Yields	3.50	3.50	-0.04	3.50	3.50	2.00	5.01
Phone car ...	5.00	5.00	-0.04	5.00	5.00	0.00	6.28
Bond funds ...	5.25	5.25	-0.04	5.25	5.25	0.00	5.25
Fed funds ...	4.75	4.75	-0.04	4.75	4.75	0.00	7.23
Fed funds of intervention ...	5.00	5.00	-0.04	5.00	5.00	0.00	7.45

### FRANCE

	Open	Set price	Change	High	Low	Est. vol.	Open Int.

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**ABTRUST ATLAS FUND**  
(the "Company")  
Société d'Investissement à Capital Variable  
Registered office: 13 rue Goethe, L1637 Luxembourg  
R.C. Luxembourg B-27229

**NOTICE TO SHAREHOLDERS**

The shareholders are hereby informed that:

An Annual General Meeting of Shareholders of ABTRUST ATLAS Fund will be held at its registered office at 13, rue Goethe, Luxembourg at 2:00 p.m. on Thursday 26 May, 1994 for the purpose of considering and voting upon the following matters:

**Agenda:**

- Acceptance of the Chairman's Review and Auditor's report and approval of the financial statements for the year ended 31 January, 1994.
- Distribution of final dividend.
- Discharge of the Board of Directors and Auditor.
- Appointment of additional Directors.
- Election or re-election of Directors.
- Re-election of Auditor.
- Miscellaneous.

An Extraordinary General Meeting of Shareholders of ABTRUST ATLAS FUND will be held at the same address on 26 May, 1994, immediately after the Annual General Meeting referred to above, for the purpose of considering and voting upon the following matters:

**Agenda:**

- To change the current practice of issuing Shares at a bid and offer price to the issue of Shares at a price based on the net asset value per Share with an initial charge as described in the Company's current prospectus, and amendment of article 5, 8, 21, 22, 23 and 24 of the Articles to reflect this change.
- Deletion of the last paragraph of article 5 and amendment of the three last paragraphs of article 21 of the Articles, as so to provide for the possibility for the Board to decide the redemption of all outstanding Shares of the Company, or the merger of a class, the merger between classes of the Company, or the merger of a class with another Luxembourg UCITS if it can be demonstrated appropriate because of changes in the economical or political situation affecting the Company or the relevant class or because it is in the best interest of the relevant shareholders or if the net asset value of all outstanding Shares is lower than 10 million US Dollars or its net asset value of any class is lower than 300,000 US Dollars or its equivalent in another currency, the termination of a class or the merger between classes of the Company or of a class with another Luxembourg UCITS being otherwise subject to class meetings of the class or classes to be terminated or merged without quorum and at a simple majority.
- Amendment of article 11 of the Articles in order to specifically provide for the holding of class meetings in case decisions are only concerning the particular rights of the shareholders of one or several classes.
- Amendment of article 26 of the Articles, so as to provide for the declaration of dividends on the Shares of each portfolio as class meetings of the relevant classes only.
- Amendment of article 20 of the Articles to read as follows:  
"The general meeting of shareholders shall appoint a "réviseur d'entreprises agréé" who shall carry out the duties prescribed by article 39 of the 1988 law".
- Addition of a new paragraph to article 21 of the Articles, after the fifth paragraph, to provide for the possibility for the Board of Directors to accept redemptions in kind.
- Miscellaneous.

**Voting:**  
Resolutions on the agenda of the Annual General Meeting will require no quorum and will be taken at the majority of the votes expressed by the shareholders present or represented at the meeting.

Resolutions on the agenda of the Extraordinary General Meeting require a quorum of one half of the Shares issued and outstanding and will be taken at the majority of two thirds of the votes expressed by the shareholders present or represented at the meeting.

To attend the meetings, the owners of bearer Shares are required to deposit their Shares five clear days before the meeting at the registered office of the Company.

**Voting Arrangements:**  
Shareholders who cannot attend the meetings in person are invited to send a duly completed and signed proxy form to the registered office of the Company to arrive not later than 24 May, 1994. Every form will be sent to registered shareholders with a copy of this Notice and can also be obtained from the registered office.

The shareholders are further informed herewith that the Board of Directors has decided to merge certain of the portfolios of the Company with other portfolios of the Company, as they do this to be in the best interest of the shareholders.

(I) The United Kingdom Portfolio will be merged into the UK Growth of Income Portfolio, (II) the European Portfolio will be merged into the Continental Europe Portfolio and (III) the Japan Smaller Companies Portfolio will be merged into the Japan Portfolio.

Such mergers will become effective one (1) month following this Notice. Shareholders of the United Kingdom Portfolio, of the European Portfolio and of the Japan Smaller Companies Portfolio who do not agree with the mergers are entitled to redeem their Shares until 6 June, 1994, free of redemption charge.

On 7 June, 1994, the shares for their Shares in the portfolios being absorbed will be entitled to and will automatically receive an appropriate number of Shares in the absorbing portfolios corresponding to their respective shareholdings in the original portfolios. Confirmation advices of their number of Shares will be sent to the shareholders. The holders of certificated Shares of the United Kingdom Portfolio, of the European Portfolio and of the Japan Smaller Companies Portfolio should then return their certificates to the registered office of the Company to receive new certificates reflecting these new shareholding.

The number of Shares to be allocated to each shareholder shall be based on the respective net asset value of the absorbing portfolio and of the original portfolio on 7 June, 1994.

The shareholders of the portfolios being absorbed should be aware of the following:

- The United Kingdom Portfolio to be absorbed by the UK Growth of Income Portfolio, by contribution of all the assets and liabilities of the United Kingdom Portfolio to the UK Growth of Income Portfolio, against contribution to the shareholders of the United Kingdom Portfolio of an appropriate number of Shares of the UK Growth of Income Portfolio, proportionate to their shareholdings in the original portfolio.
- The investment policy of the UK Growth of Income Portfolio is to achieve long term capital growth of income through investments in UK companies which, in total, offer a dividend yield in excess of the yield available on the FT-All Share Index.
- The currency of denomination and the investment advisory fees of both the absorbing portfolio and of the portfolio being absorbed are identical.
- The European Portfolio to be absorbed by the Continental Europe Portfolio by contribution of all the assets and liabilities of the European Portfolio to the Continental Europe Portfolio, against contribution to the shareholders of the European Portfolio of an appropriate number of shares of the Continental Europe Portfolio, proportionate to their shareholdings in the original portfolio.
- The investment policy of the Continental Europe Portfolio is to achieve long term capital growth through investments in equity securities of companies whose principal activities are based in Continental Europe, including Scandinavia.
- The currency of denomination of this portfolio is Deutsche Mark (as opposed to the European Portfolio's currency of denomination which is Sterling Pound). The absorbing portfolio may be protected against currency exchange risks by the use of matched derivatives.
- The investment advisory fees of both the absorbing portfolio and of the portfolio being absorbed are identical.
- The Japan Smaller Companies Portfolio to be absorbed by the Japan Portfolio by contribution of all the assets and liabilities of the Japan Smaller Companies Portfolio to the Japan Portfolio, against contribution to the shareholders of the Japan Portfolio, proportionate to their shareholding in the original portfolio.
- The investment policy of the Japan Portfolio is to achieve long term capital growth through investments in equity securities of companies whose principal activities are based in Japan.
- The currency of denomination and investment advisory fees of both the absorbing portfolio and of the portfolio absorbed are identical.

The Board of Directors  
5 May, 1994

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**NOTICE OF AMENDMENTS TO TERMS AND CONDITIONS**  
**HYOSUNG (AMERICA), INC.**  
US\$ 50,000,000  
Guaranteed Floating Rate Notes due 1996

Hyosung (America), Inc. (the "Issuer") hereby gives notice to the holders of the US\$50,000,000 Guaranteed Floating Rate Notes due 1996 (the "Notes") (each a "Noteholder" and together the "Noteholders") that at a meeting of the Noteholders held on 6th May 1994 at 3pm (London time) at the offices of KEB International Limited at Guildhall House, 81-87 Gresham Street, London EC2V 7EB the following extraordinary resolutions were passed:

- THAT the Terms and Conditions of the Notes be and they are hereby modified by deleting the words "falling in July 1994 or in July 1995" and replacing the same with the words "falling in July 1996" in Condition 5(c); and
- THAT in consideration of the variation of the Terms and Conditions of the Notes as specified above the Issuer shall pay to the Noteholders on 19th July 1994 a fee of 0.15 per cent of the principal amount of Notes held by such Noteholder.

Terms used in the Terms and Conditions of the Notes bear the same meaning to this notice. Copies of a Supplemental Offering Circular, supplemental to the Offering Circular dated 10th July 1994, are available from the Luxembourg Stock Exchange and the Paying Agents.

This notice is governed by, and shall be construed in accordance with, English law.

Facial Agent  
KDB Asia Limited  
Suite 2101/3  
Two Exchange Square  
8 Connaught Place  
Central Hong Kong

**CONTRACTS & TENDERS**

**"TAIWAN SUPPLY BUREAU"**  
**TENDER ANNOUNCEMENT**

**BUYER: TAIWAN RAILWAY ADMINISTRATION (TRA)**  
**PURCHASING AGENT: TAIWAN SUPPLY BUREAU (TSB)**  
3, KAI YUNG STREET,  
1ST SEC. TAIPEI, TAIWAN, R.O.C.  
TEL: (02) 3119814 FAX: (02) 3610995

INVITATION NO.	TENDER OPENING DATE	DESCRIPTION	Q'TY/UNIT/CAR
TSB-9332-190(C)	9:30 A.M. June 10, 1994	Push-Pull train	400 Units (Loco, 64 Cars, Coach 336 Cars)

For further details, please refer to the tender invitation. The tender invitation is waiting to be taken back (free USD340) and welcome to participate.

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# Higgs & Hill rights to fund land purchases

By Andrew Taylor,  
Construction Correspondent

Higgs & Hill yesterday joined the growing band of builders to announce share issues to pay for housing land purchases.

The company plans to raise \$22.5m by offering shareholders one new share at 105p for every two already held. It has agreed to buy 78.6 acres of land, more than half in south-west England, for £22.5m.

The land on 13 sites is sufficient to build about 930 homes, said Mr John Thakston, chief executive. More than four fifths of the land, 67.2 acres, is being acquired from English China Clays for £19.3m.

English China Clays has previously announced its withdrawal from housebuilding and is in the process of demerging its building materials business.

Higgs & Hill's share price yesterday fell by 10p to 122p. The land has been acquired at a price of about £24,000 a plot, compared with an average house price of £22,000, producing an estimated gross margin of 18 per cent before selling expenses, said Mr Thakston.

At the end of last year, the company owned 1,200 plots with planning permission at an average cost in the shadow of £22,000 each. The number of plots will now increase to more than 2,000.

This will enable the company, which previously has operated mainly in south-east England, to increase the number of homes it builds annually from 332 last year to 650 by the end of next year.

The purchase of three of the plots would depend upon revised planning approvals being granted. English China Clays had agreed to carry out off site works on a fourth site.

Under the terms of the deal, £13.7m would be paid to English China Clays immediately; £3.7m on award of planning permission.

## Minproc sells stake in Bakyrchik Gold

By Kenneth Gooding,  
Mining Correspondent

ing, at 120p a share, by Wilhams de Broe.

Mr David Hooker, Bakyrchik's chairman, said yesterday that Minproc was in the throes of a necessary financial reconstruction and had asked Bakyrchik to be relieved from its undertaking.

He said that "while the disposal of this large stake by a founder is regrettable, as we have a financing later this year we thought it better to release Minproc from its undertaking, rather than go into that financing with a major shareholder reluctant to take up its rights".

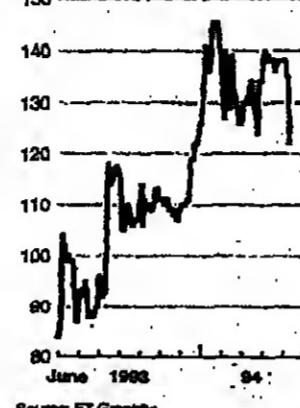
The shares were placed without difficulty with new and existing institutional shareholders "who have the financial resources to support future funding of the Bakyrchik mine in Kazakhstan," he added.

Mr Kevin Foo, chief executive, said the Bakyrchik joint venture was on course to pour its first gold in July and a feasibility study about a second stage, to cost some £100m, would be ready by the end of this month.

There was no hint about these sales in the documents in connection with the £9m plac-

**Higgs & Hill**

Share price (pence)



Source: FT Graphics

nning and completion of works with the final £1.5m to be paid by December 15 next year.

Higgs & Hill said that at the end of April it had net cash of between £3m and £4m, but expected to move to modest borrowings by the end of this year to meet the cost of establishing a new division in the south-west and other land purchases.

### COMMENT

The timing of the cash call is not the best given the sharp rise in housing land prices and the recent pressure on house-building stocks. The market therefore was duly suspicious of the value to be gained from buying sites which in the case of English China Clays have been on the market for more than a year. On the other hand, Higgs & Hill management is highly regarded and profits of £22.5m in 1996 would leave the group on a prospective p/e of under 10 on an ex-rights price of 122p. The rights therefore, should be supported, but the market is getting fatigued by the volume of share issues being issued by house-builders.

The issue, which raised £55.4m of new money for the company and £62m for Mr Steve Morgan, the founder and chief executive, has fallen foul of the recent fatigue regarding new issues, particularly by householders.

Of the minimum 21.75m shares offered to 2.5m shareholders, 1.75m, or 78.7 per cent, were taken up. The issue was fully underwritten by Barclays de Zoete Wedd, with Cazenove acting as broker.

The shares will not be offered for sale but will be placed with Baring Bros, sponsor to the issue. James Capel will act as broker.

The company, previously part of the ARC building mat-

## COMPANY NEWS: UK

### NEW ISSUES

## Pillar Property flotation value likely to top £175m

By Simon Davies

Pillar Property Investments yesterday became the ninth property company to come to the market this year. Pillar, formed in 1991 by Arlington Securities, the British Aerospace subsidiary, will be valued at more than £175m.

The company has built up a portfolio of 25 properties valued at £230.4m, having been set up with £70m cash to capitalise on collapsing property valuations.

Its initial shareholders were British Aerospace, Electra and General Electric. A year ago, British Aerospace sold its stake to its partners, and Arlington's founders, Mr Raymond Mould and Mr Patrick Vaughan, were brought in as minority investors.

Mr Humphrey Price, finance director, said Electra and General Electric had not decided whether they would sell part of

their holding in the share offer, but the management will retain its interest of about 10 per cent.

Analysts said that like Capital Shopping Centres - the £205m retail property flotation earlier this year - Pillar offered sound management and quality assets, but the success of the offer would hinge upon pricing.

It is being issued in a competitive market, following the publication last week of the pathfinder prospectus for Argent, another relatively high quality property group.

Pillar has a geographically spread portfolio, comprising 35 per cent office space, 20 per cent office park, and the remainder in retail and distribution.

Its current annualised rent roll is £23.7m, substantially higher than financing costs, and 67 per cent of its rent is derived from FTSE 100 compa-

nies or government bodies.

The portfolio was put together by Mr Robert Maxted, a former director of Speyhawk.

He will be property director of the listed company, but Mr Mould and Mr Vaughan will be taking on a more active management role, as chairman and chief executive respectively.

As founders of Arlington, they developed an expertise in business parks, and made an astute call on the property market, selling to British Aerospace at close to the peak.

It is unclear what impact their return to Pillar will have on its investment strategy, although it suggests the group is looking at property development opportunities.

Barclays de Zoete Wedd is financial adviser, while Kleinwort Benson is broker to the issue, which is set to be launched within the next two months.

## Nightfreight raises £16.1m to cut debt

By Ian Hamilton Fazey,  
Northern Correspondent

The family interests of Mr Peter Johnson, chairman of Park Food and Tramore Rovers - and prospective chairman of Everton Football Club - will get about £1.75m from the flotation of Nightfreight, the express parcels group, of which he is also chairman.

More than 16m shares are being placed at 105p to raise £16.1m, giving the market capitalisation of £47.3m. Existing shareholders are selling 4.7m shares. Of the placing 400,000 are being placed with preferential applicants, including existing shareholders, employ-

ees and associated companies operating within Nightfreight's UK network.

Another principal beneficiary will be 31, the investment group, which is selling 2m shares worth £2.1m. The company will raise a net £11.2m to eliminate debt.

Nightfreight distributes The Independent newspaper and specialises in industrial packages for the just-in-time market. It was founded by Mr Russell Black, who bought Heronway Transport, a former regional newspaper distributor, from the receiver for £180,000 in 1984.

Mr Blackley said the company's continuing businesses made pre-tax profits of £4.7m last year on group sales of £210m, compared with profits of just £300,000 on sales of £70m in 1988.

If losses from the former electrical business of JM Jones, now closed, are included, pre-tax profit for November would be reduced to £2.16m.

At the end of December Amey had net cash of £8.64m.

The forecast earnings per share of 7.5p for the year to November 30, compare with 4.12p.

The historical p/e was 25.5;

the forecast is 14. Notional gross dividend yield at the placing price is 4.03 per cent.

## Redrow at 5% discount on first day of dealings

By Andrew Taylor

Redrow Holdings, one of the UK's largest private construction companies and the sixth biggest roadbuilder, plans to raise about

## Restructuring costs hold back BOC to £79.7m

By Daniel Green

Economic recovery was boosting sales volumes at BOC, the industrial gases and healthcare group said yesterday on publication of its results for the half year to March 31.

An exceptional £26m provision for restructuring and losses of £8.7m in disposals left pre-tax profits at £79.7m, compared with £182.4m.

Earnings per share, after the exceptional items, were 3.65p (23.55p). The dividend is unchanged at 11.6p.

Borrowings have hardly changed from the start of this financial year and gearing was 33 per cent, the company said.

The figures were at the top end of expectations, however, and the shares rose 29p to 71.5p.

Turnover increased to £1.72bn (£1.59bn), thanks to economic recovery in mainland Europe, the company said.

### BA acquires minority in Air Miles

By Michael Shapinkin, Leisure Industries Correspondent

British Airways has bought the outstanding 49 per cent of Air Miles Travel Promotions from MCM. The airline does not say how much it paid but it is thought to be less than £10m.

BA has owned 51 per cent of Air Miles, since it was founded in 1988.

Mr Robert Ayling, BA's group managing director, said: "Air Miles is one of the best-known brand names in the country and we are now keen to get on with developing the business as a mass market customer loyalty programme."

Air Miles runs customer loyalty schemes for 150 companies, including BA's Executive Club, National Westminster Bank, Shell, Hertz, Hilton and Marriott.

BA said it carried about 500,000 passengers through the Air Miles programme last year. This represented a little more than 5 per cent of its surplus seats, which would otherwise have been empty.

There are 3.75m registered collectors of Air Miles in the UK and 2.75m Air Miles in circulation. BA said this was the equivalent of 10 per cent of its unused capacity. The number of Air Miles in circulation is likely to grow to 5bn by the end of this year.

said. Higher demand from manufacturing industry helped the gases division report operating profits up from £15.6m to £16.4m.

Although prices remained flat, Mr Pat Dyer, chief executive, said he was studying the price rises proposed on Monday by Praxair, a US rival.

"You would not have to be too intelligent to see what we are going to do," said Mr Dyer, adding that it would be "a little difficult" to raise prices by more than 7 per cent.

The gases business in much of continental Europe remained in recession. BOC's recently acquired atmospheric gases businesses in Poland and its hydrogen business in Germany had made some progress.

"We would like to have a bigger continental presence," said Mr Dyer, although he added that any growth in mainland Europe would continue to be

gradual and the group's concentration on markets in developing economies had provided BOC with strong growth.

Better results from the north Pacific market were offset by losses from Japan.

The healthcare business continued to be hit by the falling price of the anaesthetic gas Forane, which has lost its patent protection in the US.

Healthcare operating profits fell 47 per cent to £29.3m (£25m).

The company's new anaesthetic, Suprane, confirmed its gain market share "but the costs associated with introducing it meant that it could not offset the impact on profit from lower Forane revenues".

The smaller vacuum technology and distribution services business benefited from demand from semiconductor manufacturers. Its operating profits rose from £1.9m to £24.8m.

Revenue from brokerage and fees increased to £229.8m (£204.9m) while interest and investment income fell £1.8m to £9.6m, reflecting lower interest rates.

Mr Stuart Tarrant, finance director, said the results were in line with the statement at the annual meeting that Sedgwick would experience a flatter first half and stronger second half, compared with previous years. He said present performance was in line with budget forecasts.

Sedgwick Payne, the reinsurance arm, was hit by the large number of clients who have withdrawn from the London underwriting market. But Mr Tarrant said the business would improve in the second half.

Noble Lowndes, acquired from TSB on September 30, was affected by restructuring in the US, where 150 people were made redundant through the closure and merger of offices. Mr Tarrant said the more substantial UK business had performed in line with expectations.

Earnings per share dipped to 5p (5.7p) as a result of the August rights issue.

## Celltech near to asthma drug deal

By Daniel Green

results for the six months to the end of March 1994.

The proceeds from the flotation lifted the company's net cash position – one of the most important figures in a biotechnology company's balance sheet – to £40.3m (£11.4m).

Turnover rose from £5.5m to £6.5m as the biologics division boosted sales of materials to pharmaceutical companies. This figure is likely to be much lower in the second half as production stops for new and larger equipment to be installed.

Sales of biologics, and a £1.5m progress payment from Bayer, helped limit the half-year pre-tax loss to a little changed £4.4m (£4.3m).

## SNC creates S African venture

By Norma Cohen, Investments Correspondent

Smith New Court has reached agreement with a leading South African stockbroker to establish a New York-based joint venture which will sell South African shares to US investors.

Agreement has also been reached in principle for Smith to acquire up to 30 per cent of Davis Borkum Hare, the

stockbroker. The stake is the maximum envisaged by the recently published report of the sub-committee of the South African Stock Exchange.

Mr Michael Marks, Smith's chief executive, said the deal was intended to capitalise on the anticipated demand from US institutions which for decades have been disengaged from buying South African shares as the vehicle for South African clients of both firms who wish to offer their shares for sale in the US.

**The last 12 months have seen major developments which materially advance Group objectives.**

Pre Tax Profit* 1993/94	Earnings per Share* 1993/94	Net Dividends per Share 1993/94
1992/93	1992/93	1992/93
£636m	39.8p	22.2p
Up 16.9%	Up 13.1%	Up 5.7%

\*Normalised

52 weeks to 5 March 1994

"Throughout the financial year 1993/94 the world environment remained challenging. However, the year showed good progress for your company.

The most significant development was the £739 million agreement to acquire control of Domecq which propels our largest sector to the status of world's No.2 spirits company as measured by the world's top 100 brands.

We are now focused on core activities with good potential for future growth. We look forward with confidence to playing an increasingly successful role in our chosen sectors thereby growing shareholder value."



*Michael J. Joshua*  
(Extracts from the Chairman's Statement)

ALLIED-LYONS PLC, 24 PORTLAND PLACE, LONDON WIN 4BB. TEL: 071 323 9000

## Sedgwick disappoints City with 5% advance

By Simon Davies

Sedgwick Group, the insurance broker, yesterday announced a 5 per cent increase in pre-tax profits to £42.8m for the first quarter of 1994, up from £41.8m. The figures disappointed most analysts, however, and the share price fell 6p to 197p.

The result was affected by a poor performance from Sedgwick's UK reinsurance business, and a combination of restructuring costs and a seasonally quiet start to the year at Noble Lowndes, the company's benefits consultancy.

Revenue from brokerage and fees increased to £229.8m (£204.9m) while interest and investment income fell £1.8m to £9.6m, reflecting lower interest rates.

Mr Stuart Tarrant, finance director, said the results were in line with the statement at the annual meeting that Sedgwick would experience a flatter first half and stronger second half, compared with previous years. He said present performance was in line with budget forecasts.

Sedgwick Payne, the reinsurance arm, was hit by the large number of clients who have withdrawn from the London underwriting market. But Mr Tarrant said the business would improve in the second half.

Noble Lowndes, acquired from TSB on September 30, was affected by restructuring in the US, where 150 people were made redundant through the closure and merger of offices. Mr Tarrant said the more substantial UK business had performed in line with expectations.

Earnings per share dipped to 5p (5.7p) as a result of the August rights issue.

## Economic recovery aids Hanson

By Maggie Urry

Evidence of economic recovery in Hanson's two main areas of activity could be detected in many of the half year figures published by the Anglo-American conglomerate yesterday.

Mr Derek Bonham, chief executive, said the first half of the financial year, to end-March, was "marked by clear signs of emerging economic recovery in the UK and continuing improvement in the US". He said the group's profits were still close to their trough, with the potential peak – based on the group's previous records in each division – at £16m more in a full year.

The group is involved in many cyclical areas – such as bricks, aggregates, lumber and polyethylene – which were now seeing the benefit of the economic upturn translated into rising volumes and increased prices, and in turn higher profits.

At London Brick, for instance, volumes rose by 10 per cent and prices by 5 per cent, with lower levels of price discounting too. As a result, brick stocks in the UK have fallen to less than four months worth. ARC, the aggregates

business, increased prices between 6 and 10 per cent on March 1, while in the US, polyethylene prices were upped by 5 per cent, with every extra cent adding \$3m to \$40m (£27m) to operating profits in a full year. Forest products profits rose 20 per cent to £60m.

Even so, some areas saw profit falls. Grove Cranes fell from £15m to £5m as excess equipment with dealers, both new and used, depressed markets in Europe and the US. Profits from SCM Chemicals, which makes titanium dioxide, fell 15 per cent to £4.4m as prices dropped 5 per cent, offsetting a 9 per cent rise in sales.

The figures were the usual mix of cyclical areas – such as bricks, aggregates, lumber and polyethylene – which were now seeing the benefit of the economic upturn translated into rising volumes and increased prices, and in turn higher profits.

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## Standard Platforms in reconstruction plan

By Robert Corraine and Peggy Hollinger

Shares in Standard Platforms Holdings, the USM-listed computer hardware and software group, which were suspended on March 30 at 36p pending publication of its accounts, resumed trading at 18p yesterday.

The

group

reported

pre-tax

losses

of

£1.07m

for

the

18

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September

30

1993

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losses

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September

## COMPANY NEWS: UK AND IRELAND

# Dorling settles dispute with TBS

By Andrew Bolger

Peace has broken out in the war between Dorling Kindersley Holdings, the publisher of illustrated reference books, and its distributor, Tiptree Book Services, which is owned by Random House, the US publishing giant.

DK recently partly blamed computer problems at Tiptree for a 17 per cent decline in its pre-tax profits in the six months to December 31 - a claim disputed by Tiptree, which said it refused to be made a scapegoat for DK's failure to meet the high expecta-

tions it had generated among shareholders.

DK said yesterday it would this summer transfer the distribution of its publications for the UK book trade and English-language exports from Tiptree to International Book Distributors, a Rugby-based company which is part of Paramount, the US media company.

He added: "The settlement will certainly improve our results this year, but I doubt whether they will be significantly better because of the compensation."

DK had already transferred from Tiptree to International Book the distribution of DK Family Library, its direct-sale

operation to homes and schools which was most affected by the problems at Tiptree.

Mr Hare said DK had lost a significant proportion of its network of Family Library agents, but this was being rebuilt as confidence in supplies returned.

DK's shares, which were floated at 165p at the end of 1993, had climbed to 351p last October, but plunged to 213p in December after the group issued two profit warnings.

The shares yesterday closed 5p higher at 280p.

# Anglo Irish Bank improves by 39%

By Gary Evans

A return to profitability from its London-based operations helped Anglo Irish Bank Corporation raise profits by 38 per cent from £64.4m to £81.15m (£5.9m) pre-tax for the six months to March 31.

Mr Gerry Murphy, chairman, said the performance reflected "the focused strategic approach of the bank". Pros-

pects for the next six months were encouraging.

Mr Murphy said the bank would continue to focus on medium-sized corporate and professional business, with a wide sectoral spread. He expected full year profits to be above last year's £82.25m.

After-tax profits for the half year rose 40 per cent, from £2.29m to £4.61m. Earnings per share were 2.6p (2.39p) and

an unchanged interim dividend of 1.36p is declared.

In the UK, quality loan demand rose significantly and the acquisition of the Chemical Bank US loan book last autumn contributed to profitability.

Overall lending rose by 4 per cent, reflecting slack demand in Ireland. The chairman commented, however: "The lending division performed very well.

Margins were maintained and bad debt contained."

Deposits were up to £21.04bn, an 8.5 per cent rise on the year end figure and 22 per cent higher than at March 31 1993.

Capital resources rose to more than £174m in the period, with the combined impact of the recent £55m rights issue and the addition of £22m in tier two capital via the issue of subordinated loan stock.

# Scottish Value Trust advances

By Graham Deller

Restructurings and other changes in companies within its portfolio helped Scottish Value Trust outperform its benchmark in the six months to March.

Net asset value rose 23 per cent over the half year to 119.63p per share, easily exceeding the FTSE-A Investment Trust Index, up 8.2 per cent over the same period.

Referring to the showing, Mr Bob Borthwick, chairman, highlighted the trust's acquisition of Ivory & Sims Enterprise Capital, which enabled the trust to realise a substantial profit on its holding of convertible loan stock and enhanced the underlying net asset value of its investment in the ordinary capital, and the restructuring and subsequent share price increase of Utility Cable, the former Bell-Hi Gifford Technology, in which Scottish Value held a 26 per cent stake.

Earnings were 1.18p; the interim dividend goes up to 1p (0.85p) and a total of 2p (1.6p) is anticipated for the full year.

# Charterhall disposal costs leave Seafield £24m in loss

By David Blackwell

Losses at Seafield, the Dublin-based transport and distribution company where the board is under fire from dissentient shareholders, more than doubled from £11.1m to £24.2m pre-tax for 1993.

Turnover dropped to £27.5m (24.2m).

Mr Brian Chilver, chairman, said the results marked the end of "the disaster created by the acquisition of Charterhall Properties in 1989". Charterhall was sold last

October resulting in a loss of £21.7m, including £17.5m of goodwill written off.

Profits from continuing operations fell from £1.1m to £24.000 on turnover of £21.2m (21.8m).

Mr Chilver said this reflected increased competition in the European freight business following the continental recession.

Losses per share emerged at 35.4p (35.4p).

Dissentient shareholders speaking for 25.4 per cent of the share capital have called

for an extraordinary meeting on June 10. They want to replace Mr Chilver and another director with Mr Robert Cosby and Mr Tony Wilson, a former executive chairman of the group, because of the group's "dismal" trading record.

Mr Chilver, who is writing to shareholders this week, said Seafield was making "significant progress" this year after "three years of dealing with the errors of the previous management, led by Mr Wilson, which threatened the very existence of Seafield".

# Alba acquires Goodman Inds

By Graham Deller

Alba is to purchase Goodmans Industries, its rival consumer electronics group, for a maximum of £3.6m in shares and cash.

Goodmans, which specialises

in car entertainment and domestic audio and visual products and ranks first in brand share in the home

karaoke market, incurred a pre-tax deficit of £1.05m in the 12 months to January 1994 on turnover of £38.4m. Net assets at that date were £376,000. Until January 1994 it formed part of TGI, the professional and consumer audio manufacturer.

Mr David Harris, chief executive of Alba, which also takes in the Bush and Hinari brands,

## NEWS DIGEST

## Hartlepool Water rises to £1.46m

Hartlepool Water achieved a 20 per cent rise in profits to £1.46m pre-tax for the 12 months ended March 31. Turnover of £5.52m compared with £5.31m.

Earnings worked through at 16p (12.8p) and a final dividend of 37p makes a 60p (56p) total.

income, a further £106,000 (£72,000) was received in gross scrip dividends and capitalised.

Attributable revenue

dropped to £383,000 (£427,000), equivalent to earnings of 1.8p (3.39p) per share. The single distribution for the year is maintained at a proposed 2.29p.

## Scottish Metro

Scottish Metropolitan Property has acquired eight retail investment properties within the Carlton Highland Hotel, Edinburgh, for £3.75m, at an initial yield of about 8 per cent.

The company has also let Kirk House, West Drayton, Middlesex, for 15 years at an annual rental of £160,000 to the Secretary of State for Health.

## Worth Inv Trust

Net asset value per ordinary share of Worth Investment Trust declined from 26.73p to 22.63p over the 12 months ended March 31.

The trust invests predominantly in luxury and design-related businesses in Europe and the decline in asset value reflected the recent sale for FFR17.9m (£2.05m) of Seguin Moreau, the trust's largest investment.

Available revenue for the year slipped to £87,000 (£10,000) for earnings of 0.28p (0.35p). The single dividend is a same again 0.1p.

## NFC

NFC, the logistics and moving services company, has acquired SN1 and Arden-Friar, French chilli distribution companies, for a total of FFR34m (£4m) plus assumed debt of FFR4.6m.

The acquisitions were made by NFC's French logistics offshoot, Excel Logistics France.

## Wardle Stores

Wardle Stores, the plastics and safety equipment group which makes specialist parachutes, has exchanged contracts for the sale of land referred to in its interim report.

The deal - comprising the sale of nine acres adjoining the group's site in Bradford Salford - will generate an exceptional profit of some £1m in the second half of this financial year and it is expected that no tax will be payable on the transaction.

Wardle will receive £1m on completion. A further £779,000 is payable on March 27 1995.

## Prospect Industries

Prospect Industries, which provides specialist engineering services to the power generating and process industries, has revealed that it has won new contracts worth about £2.2m.

Contracts in the UK include working for British Nuclear Fuels at Calder Hall and Chapel Cross and for National Power at Drax. Other contracts were in Thailand and the US.

## Eaglet Inv Trust

Eaglet

Investment Trust,

which was floated last June,

is raising about 28m net in a 1-for-3 rights issue at 113.4p per share.

Proceeds of the issue, which is fully underwritten by Greig Middleton, will be used to invest in the smaller companies sector.

## Baring Stratton

Baring Stratton

Investment Trust,

which aims for capital growth through an international portfolio, lifted its net asset value per share by some 17 per cent - from 215.4p to 251.1p - over the 12 months to March 31.

Lower dividend income

contributed to a fall in net revenue to £1.85m (£2.15m) for earnings per income share of 4.72p (5.48p).

The proposed final dividend is cut from 2.29p to 0.55p having the total for the year at 4.75p (6.75p).

**INFORMATION FROM THE BANK OF ENGLAND**

**7% TREASURY CONVERTIBLE STOCK 1997**

**INTEREST PAYABLE HALF-YEARLY ON 6 FEBRUARY AND 6 AUGUST FOR AUCTION ON A BID PRICE BASIS ON 25 MAY 1994**

**PAYABLE IN FULL WITH APPLICATION**

**With a competitive bid**

**With a non-competitive bid**

**Amount of Stock applied for**

**Multiple**

**£250,000 or more**

**£100,000**

**£50,000**

**Under 50,000**

**£100,000 or more**

**£50,000**

**£25,000**

**£12,500**

**£6,250**

**£3,125**

**£1,562.50**

**£781.25**

**£390.625**

**£195.3125**

**£97.65625**

**£48.828125**

**£24.4140625**

**£12.20703125**

**£6.103515625**

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**£1.52587890625**

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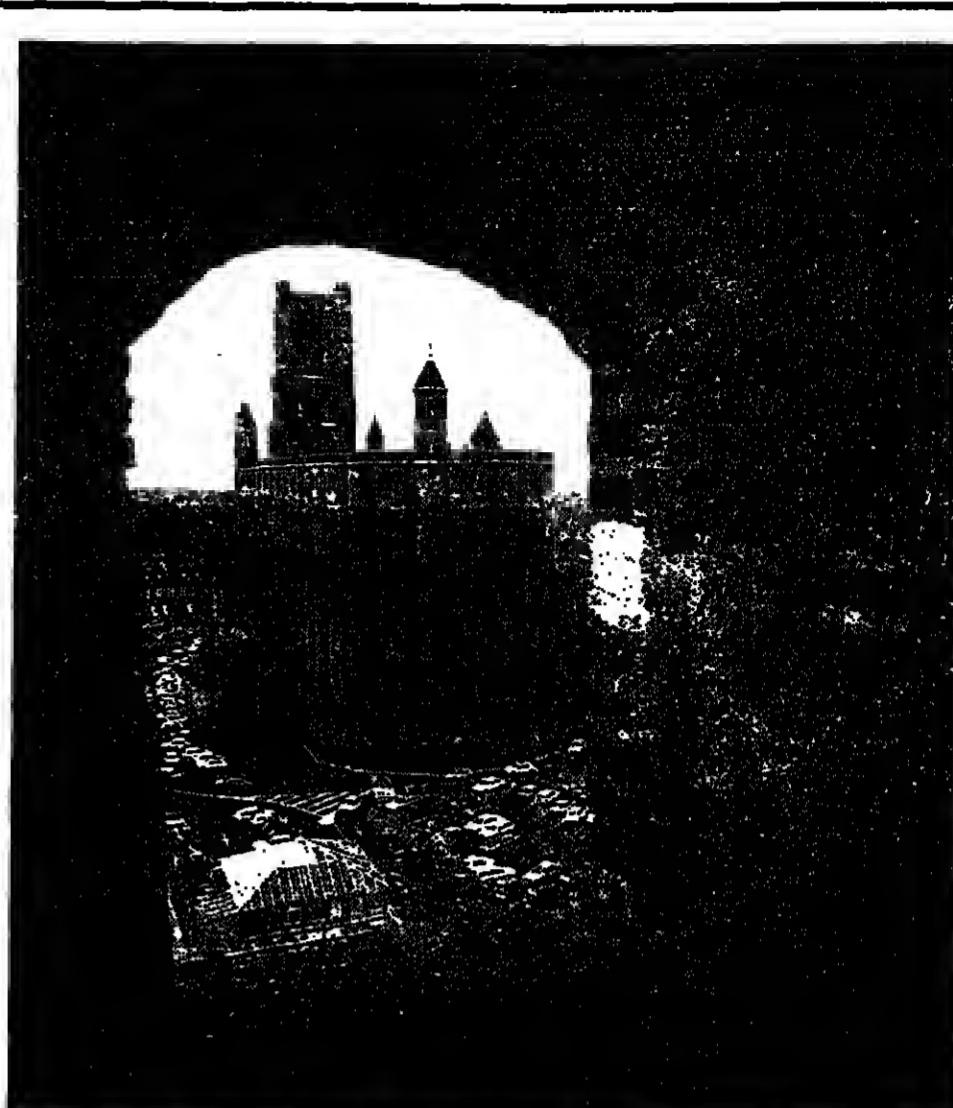
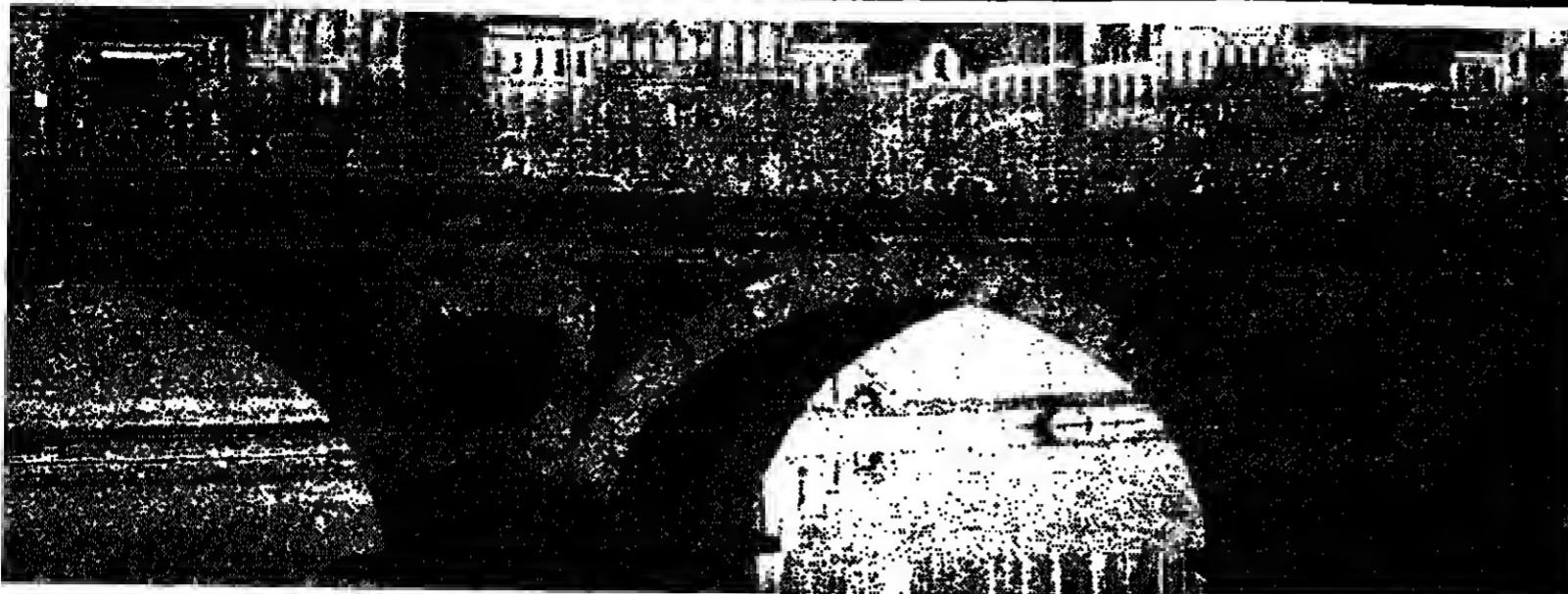
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## FINANCIAL TIMES SURVEY

**TOULOUSE AND THE MIDI-PYRENEES**

Wednesday May 18 1994

**Technology for a second take-off**

Diversification and broader regional development are the challenges facing Toulouse and the Midi-Pyrénées, writes John Riddings, introducing this three-page survey of France's biggest region

Toulouse, one of Europe's oldest university cities, has bet its future on brain power. So far, the bet has paid dividends.

Since the 1980s, the capital city of the Midi-Pyrénées has confirmed its position as a centre of high technology manufacturing and France's second university city and research centre. From Aérospatiale to Alcatel and from Motorola to Matra Marconi, many leading French and international groups have put down roots in the city and its environs.

They have done so partly because of the policies of the government in Paris, which has sought to reverse the concentration of economic activity in the capital. The decision in the 1980s to locate France's space and aeronautics research centres in Toulouse, followed by the later transfer of engineering schools and state-

tek, the US data storage group, is the most recent arrival and has pushed the number of foreign investors to almost 300 since Motorola built its first European plant in the city in 1987. Like many other international investors, StorageTek says it was drawn by the close links between industry and research centres such as Leas, the robotics and automation institute.

The strength of Toulouse's research base is vital. Not only does it draw investment from existing companies, it encourages the creation of indigenous small and medium-sized businesses. Mr Jean-Pierre Gilly, director of Lerep, the economic research institute, says that a number of new companies have sprung up around the larger aeronautical groups. The process has been stunted by recession and the region's relatively weak venture capital base. But it provides a source of growth.

For Mr Baudis, the research and technology base in Toulouse is also essential to compete with rival European business centres, from Montpellier to Milan. "If you look at European cities we are 50th in terms of size. Our strategy has to be to create a pool of excellence," he says. "We are in a difficult part of the cycle, but there is much more future in high technology and aerospace than in steel or cars."

If Toulouse has the capacity to rebound with a more diversified and high technology industrial base, however, the problems facing the rest of the Midi-Pyrénées are more complex. "The key problem at the moment is how to make the rest of the region dynamic," says Mr Marconis of Toulouse University.

But the success of the Toulouse experiment is not yet secure. Recession has shaken the aerospace sector and many of the city's other main industries, applying the brakes to its headlong expansion over the past three decades. Beyond the city limits, it is a similar story. From Tarbes, near the border with Spain, to Rodez in the north-east, the Midi-Pyrénées, France's largest region, is being forced to adjust to the harsher economic environment that is confronting traditional industry and agriculture.

The continued development of Toulouse now depends on the strategies being employed to ensure a rebound from recession. Equally important is the need to redress an imbalance between the development of the city and the rest of the region. "Our biggest problem is a problem of two worlds," says Mr Robert Marconis, professor of geography at Toulouse University. "Growth has not been diffused from Toulouse in the way that had been expected."

On the first count, the rebound from recession, Toulouse officials are confident. Mr Dominique Baudis, the mayor, points out that the decline in the aerospace sector, one of the city's largest employers, is a cyclical rather than a structural phenomenon. He believes, along with the management of Aérospatiale and Airbus, that recovery in the sector should be under way by 1996.

More important, perhaps, is Mr Baudis' argument that the Toulouse economy is increasingly less dependent on the aerospace sector. "Aerospace is an important engine for the economy," he says. "But we have a powerful electronics industry and have seen a promising diversification into new activities such as medical equipment and biotechnology."

Toulouse should also continue to benefit from an inflow of foreign investment. Storage-

tek and we should reduce it," says Mr Baudis, referring to the imbalance between Toulouse and other regional cities.

But for him, as for most observers, the solution lies in providing the means for neighbouring towns to share in the growth of Toulouse rather than depriving the regional capital of resources. This could be facilitated, for example, through an improvement in

communications and transport networks. The recently completed autoroutes to Albi and Tarbes are examples of this strategy.

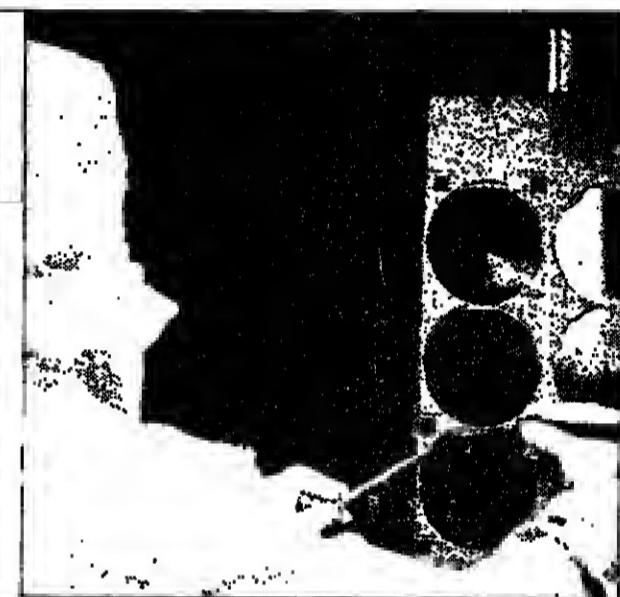
For Mr Baudis, there is a need to go further. In particular, he sees the potential for a high-speed railway link, bypassing Bordeaux on its way from northern France and heading on to Narbonne and Barcelona. Such a project



would strengthen the close economic and social links with Spain and present Toulouse as the crossroads between northern Europe and the Iberian peninsula. Plans have long

Continued on next page

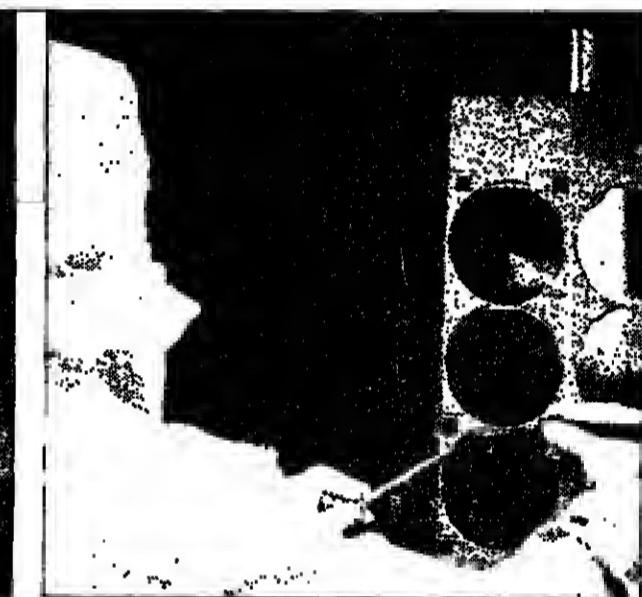
A general view of Toulouse, the capital city of the Midi-Pyrénées (left) and (above) St Cecilia's Cathedral in Albi, a town with a growing tourist sector



Matra Marconi Space.



Armagnac (D. Vieu)



Motorola.

**TOULOUSE MIDI-PYRENEES MEANS**

Your project is our project. With our network of partners (business, laboratories, chambers of commerce, local and departmental development agencies) we can provide assistance at every step of your project, from set-up onward.

For professional help and advice on your business development in Toulouse Midi-Pyrénées, please contact:

Tim Wood, 36 Earls Court Square, LONDON SW5 9DQ

Tel 071 370 6939 - Fax 071 835 2081

**SOUTHERN EUROPE IS JUST TWO HOURS FROM LONDON BY AIR**

Toulouse Midi-Pyrénées, the largest region in France, is a gateway to Spain. The region is linked to the European super-highway network. Two international airports (Toulouse-Blagnac and Tarbes-Ossun-Lourdes) put the region within a few hours of the other economic capitals of Europe. The region is a meeting place for students, researchers and executives from every country. International events such as the SITEF (International Market for Advanced Technologies) and the FAUST International Forum linking Technology and the Arts) confirm our world class appeal, as do the International High School and daily trade between the region and companies throughout the globe. Toulouse Midi-Pyrénées has staked its future on internationalism.

**THIS IS THE LEADING FRENCH RESEARCH COMPLEX OUTSIDE PARIS**

10,500 researchers work in 343 labs. Six joint labs combine the talents of public research and private enterprise. Eight Regional Innovation and Technology Transfer Centers specialise in agri-industries (Auch), materials (Tarbes), wood, materials and surface treatments (Rodez); sensors and actuators (Albi), textiles (Mazamet), agri-resources, bio-industries and industrial engineering (Toulouse). One thousand contracts are signed between industry and research every year.

Toulouse Midi-Pyrénées is betting on synergism with business.

**AFTER PARIS, THIS IS THE TOP EDUCATIONAL REGION IN FRANCE**

100,000 students study here.

There are seventeen prestigious Grandes Ecoles in

the cities of Toulouse, Tarbes and Albi. The success rate for the Baccalaureat exam here is 81.3% compared to the national average of 75.5% [1993]. University annexes, University Technology Institutes or advanced technical certificate programs exist in most of the medium sized towns (Albi, Auch, Castres, Figeac, Montauban, Rodez and Tarbes).

Toulouse Midi-Pyrénées is a storehouse of talent

**PRIVILEGED LINKS WITH GREAT-BRITAIN**

284 foreign companies have chosen to locate in Toulouse Midi-Pyrénées. Major groups among these include Siemens, Bosch, Motorola and StorageTek. They are backed up by innovative small and medium sized companies such as Positronic (US) in the city of Auch and WM Corporation (Switzerland) in Bagneres-de-Bigorre.

With fifty-one firms, Great Britain is the second most important investor here, after the US. British firms located here include British Aerospace, Grand Metropolitan and GEC Alsthom.

As students, investors or scientists, engineers involved in aerospace or other businesses.

Some 5,000 British nationals reside in Toulouse Midi-Pyrénées.

**QUALITY OF LIFE**

The sea and the mountains are only two hours away by car. 2,500 kms of rivers and streams as well as a multitude of lakes provide limitless opportunities for water sports. There are 5,000 kms of hiking paths and 7,500 kms of riding trails.

28 ski resorts and 17 spa and sport centers welcome visitors from all over the world.

Toulouse Midi-Pyrénées is a great place to work and play

## TOULOUSE AND THE MIDI-PYRENEES 2

**Despite their differences, all face similar challenges**

### A tale of three cities

tain extent by their relationship with the French state and their strategic importance.

The proximity of Tarbes to the Spanish border, for example, explains its role as a traditional arsenal town. It is still home to substantial defence industries, such as GIAT, a manufacturer of tanks and armaments. Albi, one of the strongholds of the Cathar religious movement in the early centuries of the millennium, became a focus of the struggle between central power and regional sentiment. The cathedral, built like a fortress to impress the strength of church and state on the surrounding region, stands as testimony to the tradition of local identity.

Toulouse, on the other hand, is the most apparent from a cursory study of three of the region's largest towns. Toulouse has a right-wing mayor, a developed high-tech industrial base and covers an area almost as large as Paris.

Albi, with its picturesque town centre built around a magnificent Gothic cathedral, has a socialist mayor and an industrial tradition in mining and metallurgy. Tarbes, with its Communist mayor, is less picturesque. But it is nestled at the foot of the Pyrenees, close to Spain, with which it enjoys close cultural and social contacts.

Such diversity is hardly surprising given the size of the Midi-Pyrenees region and the conflicting pressures and attractions to which it has been subjected over the ages. But there is also a common thread behind the development of Tarbes, Albi and Toulouse. All have been shaped to a cer-

tain extent by their relationship with the French state and their strategic importance.

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#### ■ INDUSTRIAL LOCATION

### Education and research bring in the foreign investor

Take a drive around Toulouse and the importance of foreign investment to the local economy quickly becomes apparent. From Siemens of Germany to Sony of Japan and Motorola of the US, many of the world's largest business groups have their names on manufacturing or research centres in the city and its environs.

It is a similar story in the region as a whole. A total of 284 foreign companies, in manufacturing and services, have invested in the Midi-Pyrenees - from agricultural groups in the Haute Garonne department to automobile components in Aveyron. Foreign companies now account for almost 30 per cent of the region's industrial investment and about 24 per cent of its industrial workforce.

Such a substantial presence is explained by several factors. In Toulouse particularly, much of the attraction lies in the strong education and research base which is available to industry. Ms Florence de Villoutreys, director of

human resources at Storagetek, the most recent foreign investor in Toulouse, says that it took just six weeks to find the six engineers needed for the data storage group's initial product line.

According to Ms de Villoutreys, the US group decided on Toulouse as an investment location after a three-year study of 27 sites in nine countries. In addition to the skilled workforce in Toulouse, she says the links with research institutes were an important factor in the final decision.

In March, the company signed contracts with two engineering and science institutes to work on their robot and data reading systems.

Similar arguments are expressed at Motorola, the first foreign electronics group to make a significant investment in the region. "We have always had a close relationship with the research centres here," says Mr Robert Aschieri, chairman of Motorola France, citing as an example the development of high

efficiency switching systems for electric lights.

Motorola has expanded steadily in Toulouse since its first factory was built in 1967. It has added higher value added semiconductors to its product range from the site and is now planning to build a pure research laboratory for advanced chip technologies.

The scale of foreign investment which has flowed into the area since Motorola put

emphasis on the operating environment, rather than on financial incentives

down its roots is partly the result of a "coat-tails" effect. "It was encouraging for us that Motorola was here," says Ms de Villoutreys of Storagetek. She adds that many of the company's customers, including Aérospatiale and Meteo France, the meteorological agency, are located in the city.

The rise in foreign investment also reflects an aggressive search by local authorities.

The search has been strengthened since 1988 when Mr Dominique Baudis, the mayor, established Metropolitan Toulouse, an agency charged with promoting investment in the city and its environs. The organisation has joined forces with ERIA, the regional development body, with which it co-operates to secure foreign investment throughout the Midi-Pyrenees.

Foreign companies are offered a number of sites in the region, says Mr Jean Barcellini, head of Metropolitan Toulouse. "Some may be attracted to Toulouse because of its strength in R&D, but others may have reasons, such as costs, to be in the countryside or near one of the other towns." For instance, Storagetek was shown sites in Albi and Montauban before deciding on the regional capital.

Mr Barcellini says his organisation has helped draw about 20 companies to the area since 1988. He is currently involved in advanced negotiations with nine potential investors, five from the electronics sector, and two each from the aerospace and medical fields.

The challenge, he admits, has become tougher. Increased competition from other regions in France and from abroad has coincided with the impact of recession to reduce the potential candidates and increase the number and quality of offers they receive. "Yes, it is harder, so we have to concentrate on our strengths," says Mr Barcellini.

For Toulouse this means an emphasis on the operating environment, rather than on financial incentives which can be offered to prospective investors.

"In the region we can offer financial support, but in Toulouse this is relatively limited," says Mr Barcellini. "Our advantage is the infrastructure we possess, in terms of communication and in terms of science and research."

Such factors should continue

to work to the benefit of Toulouse and the Midi-Pyrenees.

The trend of foreign investment

is shifting away from low-cost labour sites towards what Mr Barcellini describes as "low brain cost delocalisation". France's second largest university town, and one of its principal centres of high-tech and research, should therefore retain a sharp edge in the competition for foreign capital.

#### Playing to the world...

Two hundred years ago, in a sleepy provincial town of southwest France, Adam Smith began work on *The Wealth of Nations*. An island of architectural and cultural delights in a sea of corn-fields and gently undulating valleys, that was how Smith's contemporaries described this historically fascinating but economically backwatered town.

Today, Toulouse is the fourth largest city in France.

The town's spectacular economic expansion has made it one of France's leading centers of high-tech production and research, and the hub of Europe's aerospace industries - every twenty seconds, somewhere in the world an aircraft assembled in Toulouse takes off or lands, while nearly half the world's satellites are put into orbit by a launcher designed and controlled by Toulouse-based teams.

The city has the second biggest French campus, producing 6000 technicians and engineers every year. It is also France's electronics and robotics centre, the country's second software producer and third biotechnology pole. Yet the city's best known ambassador is probably its national orchestra.

#### ...on a human scale.

International companies set up here because of the reservoir of human and high-tech talent, and because there's room: they end up staying for the *art de vivre* - city leaders have long recognised that quality of life sustains the economy. The new VAL metro has made mass transit a joy to ride, putting the Renaissance city centre's monuments shops and cultural activities within walking distance of all.

Toulouse welcomes those who think global, and wish to work and live to build tomorrow's generation of engineers... or musicians.

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Argenteuil

Expansion Economique,

Mairie de Toulouse,

31040 Toulouse Cedex,

France

Argenteuil

#### METROPOLITAN TOULOUSE THE EUROPEAN LEADER IN AEROSPACE

##### KEY FIGURES

- 20,000 jobs in aeronautics and 6,000 jobs in space exploration.
- Some 200 companies, and a network of sub-contractors throughout the region.
- The main assembly plant for Airbus and ATR.
- The leading European satellite integration center.
- Innovative research into: materials and structures, surface treatment, fluid mechanics, on-board electronics, remote-sensing, teledefection and airplanets of the future.

##### BIG NAMES IN AEROSPACE

ABG Sénica, Aeroformación, Airbus, Alcatel Espace, Allied Signal, ArianeSpace, BFD Goodrich, British Aerospace, Caso, CEAT, Cet-Onera, C & D Europe, CLS Argos, CNES (National Space Agency), Dassault Espace, Deutsche GE Engines, Grimes Aerospace, Honeywell Sperry, Interspace, Latticecore, Lucas, Matra Marconi Space, Pratt & Whitney, Rockwell Collins, Rohr Europe, Rolls Royce, S.I.N.T., Spot Image, Technofan, Vibromec, W.A.A., Zodiac International... Plus 4 European consortia: Airbus Industrie, ATR, International Community Systems and SATIC.

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### Technology

Continued from previous page  
been on the drawing board for such a project, but are unlikely to be realised in the next 10 to 15 years.

Of more immediate concern for many of the inhabitants of the region are the problems afflicting the agricultural sector. The biggest imbalance, however, lies between the towns and the countryside. The effects of the European Union's common agricultural policy and the production cuts demanded by the Uruguay Round of international trade negotiations have added to the hardships of the farming community and fuelled the long-term trend of rural exodus. Mr Etienne Lapeyre, vice-president of the FNSEA, the agricultural workers' organisation, estimates that

10,000 of the region's 80,000 farms could disappear as a result of the CAP and GATT.

The impact on the Midi-Pyrénées has been particularly hard because of the lack of agricultural processing industry in the region. "We are mainly primary producers in areas such as cereals and oil products," says Mr Lapeyre. "It is vital that we invest more in agriculture."

Also important, he argues, is the need to extend production in new sectors. He cites the seeds industry as one important area of development for the agricultural sector. Without such investment and the introduction of higher value added agro-industries, the gap between town and country, and particularly between the agrarian economy and Toulouse, seems set to widen.

#### Midi-Pyrénées... The Heart of South West France Land of adventure, patchwork of history

From the Pyrenees in the south to the limestone Causses in the north, the Midi-Pyrénées region is etched by the most beautiful and exciting rivers of France - the Lot, the Tarn, the Aveyron, the mighty Garonne, the Ariège. Here, in France's largest, least populous region, you can discover the cradle of the Cathar spirit, you can follow the greatest pilgrimage route in Europe, explore the beautiful bastides or walk high mountain paths in search of some of the rarest wildlife in the world.

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Tarbes: seeking to adjust to pressures facing its largest employers

ments between metropolitan Toulouse, which promotes investment in the city, and ERIA (the regional development agency) mean, for example, that potential investors are offered sites in Toulouse and the outlying areas.

In education, some of the department of Toulouse University have been relocated to regional cities such as Albi. Although at an early stage, this should allow a repeat of the experience in Toulouse, where industry has been attracted by the educational and research base.

Political affiliations do not appear to present an obstacle to increased regional integration. Mr Castel's light pink shirt reflects his moderate ideology. Mr Erracaret, like many Communists in the region, comes from a tradition of pragmatism rather than polemics.

"I don't think party politics makes a difference in regional development," he says.

Nonetheless, it is regarded as a vital issue. For many observers it is the most important challenge facing the Midi-Pyrénées. "We have a situation of two worlds - Toulouse and the rest of the region," says Mr Robert Marconis, professor of geography at Toulouse-Mirail university. "It is important to create a more balanced growth."

#### Profile: DOMINIQUE BAUDIS OF TOULOUSE

### The mayor's strategy



Dominique Baudis: hopes for high speed train to Barcelona

Such "balanced development" allows Mr Baudis to aim for several targets at once. The urban renovation projects also provide a Keynesian boost to the economy to help it through its current problems. "We are working now to intervene to support economic activity by big investment projects," says Mr Baudis, citing the decision to bring forward the FF 8 billion project to construct the second line of the city's metro.

Fiscal stimulus, however, is not to be achieved at the expense of the budget. Mr Baudis has reduced the city's debts

from FF 2.8 billion five years ago to about FF 1.6 billion today. This has been achieved despite a policy of maintaining local taxes at their current rate for the past six years - a strategy regarded as necessary to encourage corporate investment.

The future prospects of the city, however, need a broader perspective than its budget situation and the list of public works under way. Critics of the development of Toulouse, and there are many in the city's universities, believe that it remains an artificial creation, built through the decentralisation of research centres and industry and lacking deep roots in the surrounding region. The criticism is repeated by representatives of neighbouring towns who say the region's economy is dangerously centred on Toulouse.

Mr Baudis accepts that more must be done to increase economic links with the rest of the region. "There is an important gap and we must reduce it," he says. He sees the construction of autoroutes from Toulouse to Albi and Tarbes as a step in the right direction and should be followed by an expansion of the regional railway network.

### SITEF:

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In 1979 the Toulouse Chamber of Commerce and Industry took the decision to launch the "Salon International des Techniques et Energies du Futur" as a showcase for the city's industrial and scientific environment.

The first SITEF exhibition was inaugurated two years later on the 20th of October 1981.

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## TOULOUSE AND THE MIDI-PYRENEES 3

The recession which has blighted the French economy since the end of 1992 has not spared the Midi-Pyrénées. In Toulouse, as elsewhere in the region, unemployment has risen to the national average of just over 12 per cent as contraction in the international aerospace industry has compounded the pressures facing traditional textiles, mining and agricultural industries.

But just as the region surrounding Toulouse retains a sense of cultural and political autonomy - stemming from its historical role as a powerful and distant provincial city - so its economy possesses its own peculiarities. Its strength in high technology, for example, suggests that the economy's foundations may not be as badly shaken as cities elsewhere and that Toulouse and the Midi-Pyrénées may be better placed to resume expansion once the economic environment improves.

The particular nature of the local economy is reflected in its employment trends. Mr Robert Marconis, an expert in regional development at the University of Toulouse-Mirail, describes the rise of jobs in

business in the city and its environs as "the unemployment of growth".

Unlike northern France, he argues, where jobs have been lost through large-scale redundancies, Toulouse has continued to create employment and has drawn economic migrants to the regional capital. Between 1982 and 1990, for example, the population of the city and its environs swelled by about 100,000 - partly as a result of people from outside seeking job opportunities in the area.

A second, equally important characteristic of the regional

economy is the importance of technological rather than structural problems in its industries. A case in point is the aerospace industry which, with Aérospatiale, Airbus and a host of subcontractors is one of the most important manufacturing sectors in the region.

When the international aerospace industry sneezes, Toul-

siness in the city and its environs - with more than 30,000 employees in the sector - catches cold. The deep chill which has afflicted aircraft orders over the past few years has had a significant effect. Aérospatiale, for example, plans to reduce staff in the region by between 700 and 800 this year in response to declining orders and losses of FFr3.8bn in 1992 and 1993.

But the problems facing the aerospace sector are likely to prove temporary. "We have seen the worst of the downturn and we can expect recovery sometime between 1996 and 1997," says Mr Bernard Keller, director of communications at Aérospatiale and a member of the regional development committee.

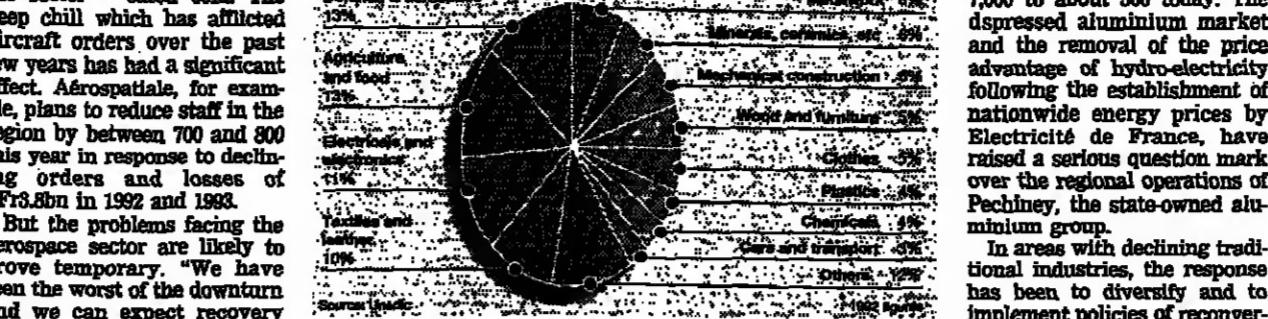
The resistance of the Toulouse economy has also been helped by a nascent, if growing, diversification. The electronics and software industries have established themselves in

## Test of economic strength

The region is suffering the 'unemployment of growth'

## Test of economic strength

The region is suffering the 'unemployment of growth'



the region, while the biotechnology and pharmaceuticals sectors are currently expanding in Toulouse and nearby.

For the region's older industries however, the situation is more difficult. Textiles have been hit hard by the impact of cheap imports, notably from Asia, although Mr Jean-Pierre Guilly, a research director at

LEREP, the economics research centre, argues that many companies have been able to fight back through the introduction of higher value added products and relatively high productivity.

In mining and metallurgy, the downturn has been less equivocal. Over the past 20 years, the mines in the Albi-

Garmo area have seen employment fall from almost 7,000 to about 300 today. The depressed aluminium market and the removal of the price advantage of hydro-electricity following the establishment of nationwide energy prices by Electricité de France, have raised a serious question mark over the regional operations of Pechiney, the state-owned aluminu-

mum group.

In areas with declining traditional industries, the response has been to diversify and to implement policies of reconversion. In Albi, for example, Adrac, a development organisation which groups local government and industry bodies, has created 2,000 jobs over the past nine years. It has done so partly through Sofream, a venture capital organisation, which has provided funding to local companies.

Albi, unlike much of the the Midi-Pyrénées, has the benefit often as the result of the transfer of research and infrastructure by the state. Again, the aerospace and aeronautics industry provide a case in point. President de Gaulle's decision to move the top engineering and pilot training schools to Toulouse and the establishment of the CNES aeronautics centre there in the

1960s provided a hub for the sector's expansion.

There are increasing signs, however, of spontaneous local business development. The strength of scientific and research institutes has prompted the creation of a number of small companies working either as sub-contractors or niche players in the aerospace, electronics and biotechnology sectors. Mr Guilly describes the development of a "tissue of small and medium-sized companies" in the electronics and aerospace field, citing the example of Verilog, which specialises in computer systems for satellites.

The pace of this development has been slowed by recession. In several cases, such as Verilog, the lack of capital has resulted in acquisition by larger groups. But most industrialists in the region believe the process will regain momentum once the economy shows evidence of recovery. Here too, there are encouraging signs. Insee, the national statistics office in Paris, argues that France is now emerging, if gradually, from its malaise. As it does so, Toulouse appears well placed to benefit.

### Much of the region's industry has been imposed from outside

## ■ AGRICULTURE

### Little farms and little industry

Beyond the high-tech centre of Toulouse and the industrial towns of Tarbes, Albi, and Rodez lies a vast rural region - bigger than Belgium or the Netherlands. A world apart from the space research and electronics design conducted in the regional capital, it has its own economic structure and its own concerns.

Over the past few years, these concerns have become more pressing. Mr Etienne Lapeyre, president of the regional agricultural industry federation, cites a lengthy list of problems, from rural migration to the effects of Europe's common agricultural policy and the impact of cheap imports. He believes that the challenges can be overcome, but not without significant adjustment.

At the root of the various problems lie some traditional weaknesses in the region's agricultural sector. Despite steady growth in recent years, farms in the

From Roquefort cheese to garlic, producers are seeking brand identities

Midi-Pyrénées are relatively small - 51 per cent are less than 50 acres, and only 13 per cent bigger than 124 acres. As a result, investments to improve productivity or irrigation have been constrained.

More seriously, the region suffers from a relative lack of agricultural industry. "We have a huge agricultural region but a weak processing base," says Mr Georges Bories of INRI, the agricultural research institute. "Much of the raw materials are shipped elsewhere for treatment."

Such weaknesses have been compounded by the liberalisation of the French agricultural market - a result of the CAP and the Gatt accords concluded last year after much protest from French farmers, particularly in south-west France.

The effects, says Mr Lapeyre, have been severe. In addition to the reduction in prices for agricultural products such as cereals and oil seeds, he argues that the measures have penalised farmers who invested to make their land more productive. To illustrate the point, he cites the case of a farmer who produces three tonnes of cereal per hectare and another who produces just one tonne. With the fall in prices per tonne from FFr3 to FFr7.90, resulting from liberalisation, and with a subsidy of FFr3.00 per farmer, it is the more efficient producer who suffers.

For Mr Lapeyre, Gatt negotiations have brought few benefits to offset such costs. "Gatt has weakened rather than strengthened the rules of agricultural trade," he says, adding that factors such as social protection must be taken into account. The impact of Chilean apple imports, for example,

would be much reduced, he argues, if there were international rules to safeguard working conditions and social protection there.

To counter these challenges, the region's agricultural organisations have embarked on strategies of diversification and a focus on increasing the value of production in the sector. One example is the seeds industry, which has seen considerable development in production and research. Large companies in the sector, such as Rustica and France-Mais, have established bases in the region and are working with local research institutes to develop the sector. Successes include resistant and high yield seeds for maize, which have seen strong demand from French farmers.

"It is a sector which is very important for the future," says Mr Bories. "It has a high value added content, and the Midi-Pyrénées has already established a strong base in research and development." Traditional products are also being steered towards an emphasis on higher value. This is partly being achieved through the introduction of labelling and the establishment of brand image. From Roquefort cheese to garlic, producers are seeking to establish brand identities. "If you can distinguish yourself from other products, then you can establish an image of quality," says one farmer. "This brings protection against competitors and falling prices."

The biggest potential for value-added production, however, lies in the creation of large agro-industrial groups in the region. To encourage the process, the region's agricultural co-operatives and agro-industrial groups have formed a joint body, called Promia, to help develop links between research organisations and the public and financial sectors.

"The resources are present," says one Promia member, "but we have to strengthen our activities in processing and in areas like branding."

The success of such initiatives will determine whether the agricultural sector can resist the increasing pressures it faces. Mr Lapeyre estimates that the region's 80,000 farms will fall to 60,000 as a result of demographic trends - in particular, the ageing of the rural population. A further 10,000 farms could be threatened by the impact of Gatt and the common agricultural policy. But he is optimistic. "We have a resilient culture and some formidable trumps," he says. "A focus on quality and investment should allow us to keep many of these jobs."

## Brain, not brawn, is the key to the future

Paul Cheeseright examines the region's academic-industrial nexus

Sunflower husks can be turned into cellulose and used as a thickening agent in paints. This was established at an agri-industries laboratory in Toulouse where scientific work is taking place in an effort to breathe new life into the harassed agricultural sector.

Every year students arrive at the design centre of Aérospatiale-Avions, where the Ariane is assembled, and take part in research projects, while Aérospatiale engineers provide tuition at the two graduate engineering schools, the grandes écoles, with which it maintains close relations.

Pierre Fabre, the second largest privately-owned pharmaceuticals group in France, will by the end of this year establish an international centre to study skin ageing at one of the Toulouse university hospitals.

These links between the academic and research world, on one hand, and

The nearer the idea gets to the marketplace, the greater will be the private sector's interest

industry, on the other, point to the broad economic and scientific policy espoused by national, regional and local government and paid at least lip service by the private sector.

This policy is to assure economic growth and sharpen an international commercial edge by creating a cluster of industries and academic institutions, where each feeds off the other and the future is brain, not brawn; white collar, not blue collar.

The region's top sport derives from Great Britain

## Where rugby is rife

The taxi driver from Castres is silent as he steers his Renault along the road to Toulouse. Silent, that is, until mention of the word rugby. "Thousands of us went to Paris for the championship final last year," he says proudly, before launching into a scrum-by-tackle analysis of the victory over Grenoble.

It is a familiar topic in the Midi-Pyrénées. Mr Michel Castel, the mayor of Albi, becomes visibly excited when the sport crops up in conversation. From them on, investment strategies and the prospects of his Socialist party are described in terms of teamwork, tries and conversions. Professor Rémy Pech of Toulouse-Mirail University, author of a book on the history of rugby, is similarly animated by the subject. A former player himself, he describes how his father would cycle 150km from Narbonne to watch the regional final in Toulouse.

Such a common enthusiasm in such an ostensibly disparate group of characters reflects the importance of rugby in the region. "All the people here care about rugby," says Prof Pech. "It provides a powerful social bond at every level, from quartier to village, town and city."

It has done so for the best part of a century. News of the game travelled east from Bordeaux in the 1890s and quickly took root in the Midi-Pyrénées. As in Bordeaux, there was an important British influence in the birth of the game. For example, Higgins, the captain of one of the first Toulouse teams was the son of the British consul.

The expansion of the sport was rapid. From urban teams based on professions, notably vets and miners, rugby passed to villages and rural districts. Schools, according to Mr Pech, played a valuable role in rugby's dissemination throughout the region.

The reasons behind the rise of rugby in the Midi-Pyrénées are as numerous as the local teams. For Mr Castel, the sport gives expression to the char-

ters of the region's inhabitants. "It combines our Latin fire with the sense of teamwork and community," he says. "Rugby accommodates all types of people, from the large powerful forwards to the smaller fast wingers. When you look around the street, you can imagine position for everyone."

The amateur status of the sport, and the strict rules which govern it, have also encouraged strong ties with the local communities. Mr Labbe, treasurer of the Stade Toulouse rugby club, points out that, unlike in soccer, it is extremely difficult to transfer rugby players from one club to another. The players must have a licence to represent their team and this requires a job or a student certificate. As a result, teams are largely comprised of local players.

There are exceptions. Rob Andrew, the England captain, played for Toulouse in 1982-1983. Emile N'Fmack, the quicksilver Toulouse three-quarter who also plays for the French national team, came originally from the east of France. Such exceptions, however, tend to confirm the rule. Andrew had to find a job with a local company. The Toulouse club helped relocate N'Fmack's brother and mother when he decided to join them.

Despite its strict codes and amateur status, the attraction of the game is strengthened by the social and economic opportunities it provides. Laurence Spanghero, one of six rugby-playing brothers in an Italian immigrant family, used his fame on the rugby pitch to develop his Cassoulet food empire. A local government representative in the Pyrenean town of Tarbes refers to employment advertisements in which rugby skills are cited as an advantage for applicants.

Unsurprisingly, given the level of local support for the sport, the region has emerged as a powerhouse of French rugby. Many of France's leading teams, from Castres to Col-

such joint activity is more widely practised in the Midi-Pyrénées than anywhere else in France. Clearly, the nearer the scientific idea gets to the marketplace, the greater will be the interest of the private sector.

But in some cases relations

between the public sector scientists and industry are bound to be difficult. Mr Michel Wright, research director of a pharmacology and toxicology centre, says that as a public laboratory, it has to publish its results, but this is unacceptable to pharmaceutical companies, the main potential clients for its work.

"The best way to collaborate with

the pharmaceutical industry is to provide them with complementary results, exploring along the lines of your own interests," Mr Wright says.

More generally, the classic form of contact between a company and a laboratory is the research contract, where, in effect, companies are using the expertise of state institutions to undertake work which they cannot, or are unwilling, to do themselves.

The extent to which this is taking place is difficult to gauge precisely. Mr Alain Costes, director of the centre for automation and systems analysis, calculates that 220 such contracts are signed each year in Toulouse. City officials variously

claim 700 or 1,000 contracts a year.

Of these contracts, 70 per cent are signed by companies employing 500 or more people, suggesting that in France, as in the UK, there remains the perennial economic problem of how to raise the technological levels of smaller companies.

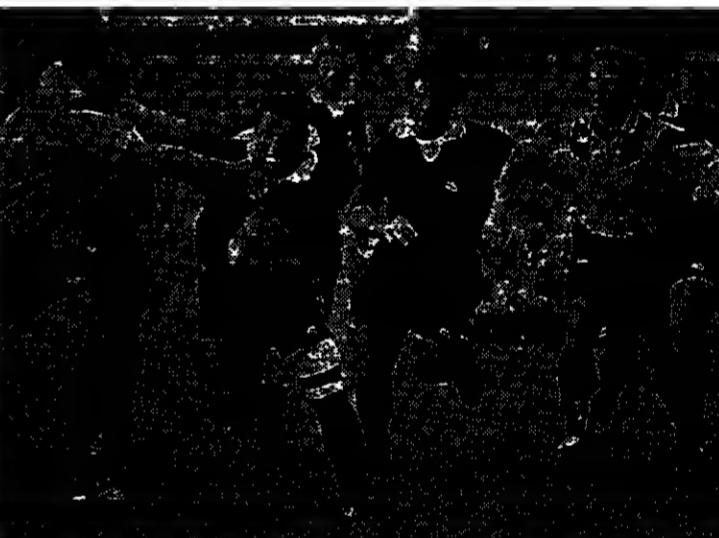
Technology transfer in Toulouse is seen largely as a question of bringing companies and the broad academic sector into collaboration. Specialists in this area acknowledge that little has so far been achieved in spreading expertise into small manufacturing companies.

Mr Costes has tried to solve this problem by setting up affiliate clubs whereby his institution can reach small companies via large companies that already have relations with the laboratory and sub-contracting arrangements, and via colleges, lower down the academic strata, with which small companies are more likely to have contact.

Smaller companies probably are most likely to be drawn into the industrial-academic nexus through larger groups, as assemblers, like Aérospatiale, redefine their relations with component suppliers and their sub-contractors.

The overriding demand for quality and safety in the finished product creates its own demand for higher technology.

In Toulouse, it is acknowledged that there is a lot to learn and deep cultural divides to cross. As one businessman noted of the academics, they are very good at devising products and coming up with ideas, but they are bad at industry.



Rugby - "a powerful social bond at every level, from quartier to village, town and city"

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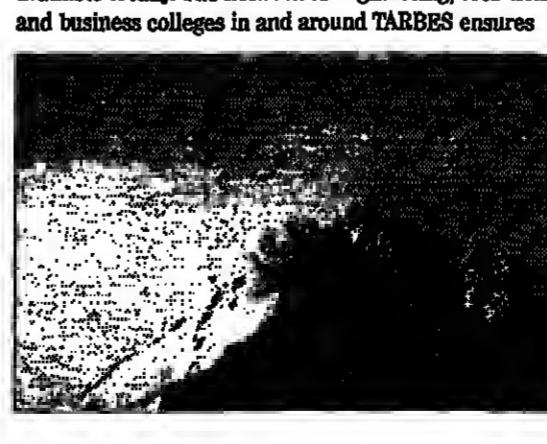
Medium and small businesses which specialise in the food industry, in electronics, in aeronautics and in the production of specialist materials are all helped in their development by the industrial and scientific back up available locally. The network of engineering, technical and business colleges in and around TARbes ensures

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## COMMODITIES AND AGRICULTURE

# Copper and coffee keep London's bull run going

By Our Natural Resources Staff

Copper and coffee markets remained the prime targets of investment fund buyers yesterday, with prices adding to recent prodigious gains. But the party appeared to be over for oil traders as nearby prices for North Sea crude slipped back below \$16 a barrel.

The London Metal Exchange reported another steep drop in its copper stocks yesterday, triggering fresh fund and speculative buying. This not only sent copper's price spiralling upwards again but dragged other metal prices along with it. Copper for delivery in three months was \$220.50 a tonne at the close but prices surged again in the final minutes of LME after hours "kerb" trading and the red metal moved to its highest level for 15 months, to \$228, up \$6 from Monday's kerb close.

LME copper stocks fell by another 16,825 tonnes to a fresh one-year low of 406,775 tonnes.

Mr Ted Arnold, metals specialist at Merrill Lynch, suggested that only copper and aluminium among the LME metals had any fundamental reasons for price rises, although "the fundamentals for lead are slowly turning in its favour."

He said that there had been some panic buying by copper consumers yesterday and buyers were ready to step in any

time the price dipped. "But it is wishful thinking to expect a summer price pull this year," he added. Mr Arnold said he had no idea how high the copper price would go, but when it reached its peak it would fall back a few cents a pound. He doubted if that would go back below \$2,000 a tonne.

**LME WAREHOUSE STOCKS**

	May 10	May 11	Open	Sett Day's	Price change	High	Low	Int. Vol.
Cash	3 mths							
Close	1345.45	1345.50						
Previous	1320.30	1320.30						
High/low	1324.5	1324.5						
AM Official	1338.6	1344.5						
Kerb close	1327.6	1345.4						
Open Int.	246,023	246,023						
Total daily turnover	74,921	74,921						

**LME ALUMINUM 99.7 PURITY (5 per tonne)**

	May 10	May 11	Open	Sett Day's	Price change	High	Low	Int. Vol.
Cash	3 mths							
Close	1345.45	1345.50						
Previous	1320.30	1320.30						
High/low	1324.5	1324.5						
AM Official	1338.6	1344.5						
Kerb close	1327.6	1345.4						
Open Int.	246,023	246,023						
Total daily turnover	74,921	74,921						

**LME LEAD (5 per tonne)**

	May 10	May 11	Open	Sett Day's	Price change	High	Low	Int. Vol.
Cash	512.5	512.5						
Previous	494.5	512.5						
High/low	486.5	512.5						
AM Official	500.0	512.5						
Kerb close	511.2	512.5						
Open Int.	36,255	36,255						
Total daily turnover	7,956	7,956						

**MARKET REPORT**

## Precious metals hold on to gains

Precious metals held most of their overnight gains yesterday, despite doubts about the authenticity of SILVER's surprise rise in New York.

The London silver price caught up with a 20-cent jump to \$5.65 a troy ounce, while GOLD put on \$20 at \$33 an ounce and platinum edged up \$1.85 to \$40.

At the London Commodity

Exchange COCOA futures failed to get going after a sluggish start and the July position ended the day at \$947 a tonne, down another £5. Traders said the continuing absence of industry uptake and producer activity was keeping dealings quiet. New York offered no direction, holding little changed following its weaker opening.

Compiled from Reuters

### BASE METALS

#### LONDON METAL EXCHANGE (Prices from Amalgamated Metal Trading)

#### ■ ALUMINUM, 99.7 PURITY (5 per tonne)

	May 10	May 11	Open	Sett Day's	Price change	High	Low	Int. Vol.
Cash	3 mths							
Close	1345.45	1345.50						
Previous	1320.30	1320.30						
High/low	1324.5	1324.5						
AM Official	1338.6	1344.5						
Kerb close	1327.6	1345.4						
Open Int.	246,023	246,023						
Total daily turnover	74,921	74,921						

#### ■ ALUMINUM ALLOY (5 per tonne)

	May 10	May 11	Open	Sett Day's	Price change	High	Low	Int. Vol.
Cash	512.5	512.5						
Previous	494.5	512.5						
High/low	486.5	512.5						
AM Official	500.0	512.5						
Kerb close	511.2	512.5						
Open Int.	36,255	36,255						
Total daily turnover	7,956	7,956						

#### ■ TIN (5 per tonne)

	May 10	May 11	Open	Sett Day's	Price change	High	Low	Int. Vol.
Cash	512.5	512.5						
Previous	494.5	512.5						
High/low	486.5	512.5						
AM Official	500.0	512.5						
Kerb close	511.2	512.5						
Open Int.	36,255	36,255						
Total daily turnover	7,956	7,956						

#### ■ NICKEL (5 per tonne)

	May 10	May 11	Open	Sett Day's	Price change	High	Low	Int. Vol.
Cash	512.5	512.5						
Previous	494.5	512.5						
High/low	486.5	512.5						
AM Official	500.0	512.5						
Kerb close	511.2	512.5						
Open Int.	36,255	36,255						
Total daily turnover	7,956	7,956						

#### ■ CRUDE OIL (5 per tonne)

	May 10	May 11	Open	Sett Day's	Price change	High	Low	Int. Vol.
Cash	512.5	512.5						
Previous	494.5	512.5						
High/low	486.5	512.5						
AM Official	500.0	512.5						
Kerb close	511.2	512.5						
Open Int.	36,255	36,255						
Total daily turnover	7,956	7,956				</td		







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Scottish Amicable - Contd.				Sun Alliance Group - Contd.				Albany International Assurance Ltd				Royal Standard Life Assurance Ltd (a)				Lazard Frères Asset Management (C) Ltd				AIA Fund Management Ltd				Bardage International Funds			
Wests																											
Capital Generation Fund	130.1		114.9																								
St G Audries Co.																											
UK International																											
Corporate Income Fund																											
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## MARKETS REPORT

**Caution before US move**

Foreign exchanges spent a nervous session in London as markets went through the day positioning ahead of the US Federal Reserve's eventual decision to tighten monetary policy, writes Philip Gash.

In the run-up to the announcement of an increase in the 3 per cent discount rate to 3.5 per cent, and comments by a Fed spokesman that the Fed wanted to see a 50 basis point rise in the Fed funds rate, markets had eyes for little else beyond the meeting of the policy-making Federal Open Markets Committee. The market had been widely discounting a 25-50 basis point rise in the funds rate, and the possibility of a discount rate rise.

The Fed's failure to lift rates at the normal funding time (15h30 GMT) left observers thinking that the tightening was likely to have been a more complicated proposition than many had assumed.

The dollar, which edged higher after the Fed announcement, had closed in London at DM1.6683 from DM1.674 on Monday. Against the yen, it finished at Y104.380 from Y104.500.

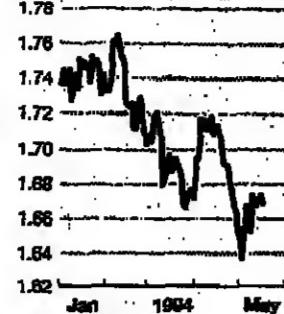
Elsewhere sterling weakened against the D-Mark to finish in London at DM2.5095 from DM2.5174. The Greek drachma remained fairly steady as the central bank maintained a policy of high interest rates to defend the currency.

Mr Adrian Cunningham, senior currency economist at UBS, said the Fed's decision to add reserves to the system through overnight system repos had clearly been a holding operation.

The market's expectations were clear from the federal funds rate which stood at around 4% per cent at 15h30 GMT, the typical time for Fed action, against a then-official limit of 3% per cent.

In Europe the D-Mark was generally slightly weaker, closing in London at FFr1.426 against the French franc from FFr1.429. The Spanish peseta regained some ground to close at Pta 82.63 against the D-Mark from Pta 82.54.

In Greece, high overnight rates underpinned the

**Dollar**  
Against the D-Mark (DM per \$)

Source: Datamark

B Pounds in New York

May 17 - Last - Prev. close -

Euros 1.5085 1.5025

1 mth 1.5075 1.5034

3 mth 1.5084 1.5083

1 yr 1.5083 1.5084

drachma. Overnight money was at 200 per cent, with the drachma steady at Dr148.30/35 to the D-Mark.

The Lira finished at L586.6 from L581.5 against the D-Mark, helped by the belief that prime minister Mr Silvio Berlusconi will win the confidence vote in parliament today.

In Germany, the repo rate is expected to fall by about 5-8 basis points today after the Bundesbank announced another variable rate repo. Call money was steady yesterday at 5.35/50 per cent, compared to the existing repo rate of 5.35 per cent.

After the Bundesbank cut its official rates by 50 basis points last week, the market speculated that the repo rate might fall by as much as 10-15 basis points. That position has since been abandoned and most analysts are predicting a more modest move.

Ms Phyllis Rees, European fixed income strategist at BZW, said the Bundesbank had succeeded in arresting the pessimism about the extent to which German interest rates were still likely to fall. It was thus "perfectly reasonable to return to a dull, few points per week, rate of cuts."

The Bundesbank, she said, could not be expected to maintain the aggressive pace of easing seen between the last two sets of official rate cuts.

Ms Reed predicts a cut of at most, five basis points today, although she maintains the view that 3-month money rates are likely to fall to about 3% per cent by the end of the year.

■ Sterling traded in a very narrow range against both the D-Mark and the dollar. It closed in London at \$1.5043 from \$1.5038 on Monday. Against the D-Mark it finished slightly firmer at DM2.5085 from DM2.5174.

Mr George Magnus, international economist at S.G.Warburg in London, commented: "The events of the past week have taken some of the political risk premium, that had been accumulating in the currency, away for a while." This had allowed the "growth story" to show through more prominently.

Sterling's progress, however, is likely to be subject to no further setbacks for the dollar. If the dollar falls back, sterling is unlikely to be secure above DM2.50.

■ In the UK money markets, the Bank of England injected £57m liquidity into the system to clear a £550m shortage. Overnight money traded in the 4 to 4.5 per cent range.

Futures markets generally lost ground, with the prospect of higher US rates generally bad for short-term contracts. Some of the longer month short sterling contracts performed better. Amid modest volumes, the December contract closed nine basis points lower at 9.36 from 9.45.

Mr Richard Phillips, analyst at brokers GNL, said a large portion of the volumes came from a single sale by a European bank. He said trade had been nervous, with traders reluctant to take positions, but he predicted that the market was preparing for a decisive move.

The December euromark contract closed at 95.20 from 95.25.

■ OTHER CURRENCIES

May 17 - Last - S

Euros 155.46 155.67 161.37 161.47

1 mth 160.02 174.00 174.00 174.00

3 mth 164.48 164.49 157.97 157.97

1 yr 159.05 159.05 159.05 159.05

Norway 47.51 47.50 47.50 47.50

Portugal 10.98 10.98 10.98 10.98

Spain 4.74 4.74 4.74 4.74

Sweden 5.22 5.22 5.22 5.22

Switzerland 24.19 24.19 24.19 24.19

UK 51.84 51.82 51.82 51.82

US 34.34 34.33 34.33 34.33

Japan 32.85 32.85 32.85 32.85

Ecu 36.69 36.69 36.69 36.69

Yen 10.20 10.20 10.20 10.20

Per: Euro, Lit., and Pesos per 100.

Yen per 1,000. Danish Krone, French Franc, Norwegian Krone, Swedish Kroner and Belgian Franc per 100.

Euro 1.000, Danish Krone, French Franc, Norwegian Krone, Swedish Kroner and Belgian Franc per 100.

Ecu 1.000, Lit., and Pesos per 100.

B-D MARK FUTURES (MM) DM 125,000 per DM

Open Latest Change High Low Est. vol Open Int.

Jun 0.5971 0.5980 +0.0009 0.5985 0.5985 15,321 114,700

Sep 0.5981 +0.0006 0.5984 0.5978 339 1,253

Dec - 0.5986 7 216

B SWISS FRANC FUTURES (MM) SF 125,000 per SF+

Open Latest Change High Low Est. vol Open Int.

Jun 0.7014 0.7020 +0.0011 0.7032 0.7007 5,072 36,372

Sep 0.7030 +0.0019 0.7032 0.7038 301 888

Dec - 0.7075 5 342

B WORLD INTEREST RATES

MONEY RATES

May 17 Over One Three Six One Lemb. Repo

Over One Three Six One L



**NEW YORK STOCK EXCHANGE COMPOSITE PRICES**

Continued on next page

High	Low	Stock	Div.	Yld.	%	E	200	High	Low	Close	Prev.	Chg.
<b>Continued from previous page</b>												
27 104 Salomon	22 1114	222 224 231 232 233	-1									
43 125 Salomon	22 1114	224 225 226 227 228	-1									
57 55 Salomon	22 1114	224 225 226 227 228	-1									
30 26 Salomon	20 0 4227	118 147 153 154 155	-1									
00 75 Salomon	1.07 0.7	13 18 22 25 27	-1									
33 12 Salomon	3.03 3.9	7 302 775 776 777 778	-1									
53 12 Salomon	5 545	56 565 566 567 568	-1									
49 36 Salomon	1.40 1.7	7 3461 265 266 267 268	-1									
13 17 Salomon	1.25 2.3	344 123 124 125 126	-1									
54 44 Salomon	0.04 1.4	9 3550 504 505 506 507	-1									
25 18 Salomon	1.32 1.8	10 388 389 390 391 392	-1									
40 34 Salomon	2.08 2.8	16 78 79 80 81 82	-1									
26 19 Salomon	0.10 0.6	11 4476 205 206 207 208	-1									
26 20 Salomon	0.94 2.4	16 5427 225 226 227 228	-1									
50 43 Salomon	1.32 5.5	11 220 493 494 495 496	-1									
40 42 Salomon	1.42 10.2	9 9477 141 142 143 144	-1									
85 54 Salomon	2.04 3.1	15 5265 655 656 657 658	-1									
61 50 Salomon	1.28 2.1	23 234 235 236 237	-1									
33 25 Salomon	0.28 0.9	14 4610 304 305 306 307	-1									
30 24 Salomon	0.08 0.5	23 103 342 343 344 345	-1									
10 51 Salomon	0.19 0.7	24 22 55 56 57 58	-1									
36 24 Salomon	0.12 0.4	26 240 241 242 243 244	-1									
17 13 Salomon	0.19 0.7	15 134 135 136 137 138	-1									
40 37 Salomon	0.20 1.8	11 2288 455 456 457 458	-1									
29 19 Salomon	0.21 1.0	12 219 220 221 222 223	-1									
12 53 Salomon	0.16 1.4	9 98 99 100 101 102	-1									
10 47 Salomon	0.77 4.8	7 78 142 143 144 145	-1									
31 26 Salomon	0.50 1.9	37 2652 266 267 268 269	-1									
23 23 Salomon	0.04 1.3	34 1120 269 270 271 272	-1									
51 42 Salomon	0.21 214	25 274 275 276 277	-1									
13 11 Salomon	1.80 3.4	7 2436 49 47 48 49	-1									
35 25 Salomon	0.84 7.2	140 112 113 114 115	-1									
39 25 Salomon	0.22 0.7	20 2688 204 205 206 207	-1									
40 24 Salomon	0.08 0.5	5 307 308 309 310	-1									
28 22 Salomon	0.42 1.7	18 1016 245 246 247 248	-1									
25 17 Salomon	0.82 3.8	12 377 245 246 247 248	-1									
24 19 Salomon	0.80 3.5	21 2888 234 235 236 237	-1									
67 65 Salomon	0.08 0.5	19 1680 201 202 203 204	-1									
35 20 Salomon	0.00 1.9	11 9867 184 185 186 187	-1									
22 15 Salomon	0.10 0.5	23 2171 218 219 220 221	-1									
20 17 Salomon	1.12 0.1	11 327 218 219 220 221	-1									
51 15 Salomon	0.51 1 1	15 74 75 76 77	-1									
49 34 Salomon	1.00 2.4	13 2126 47 48 49 50	-1									
26 21 Salomon	0.50 2.2	25 21 22 23 24 25	-1									
14 11 Salomon	0.22 1.3	11 2181 219 220 221 222	-1									
47 15 Salomon	0.08 0.5	21 2988 234 235 236 237	-1									
33 11 Salomon	0.08 0.6	33 188 189 190 191 192	-1									
9 5 Salomon	0.10 0.3	23 49 70 71 72 73	-1									
24 17 Salomon	0.40 2.6	17 60 183 184 185 186	-1									
5 31 Salomon	0.00 1.5	14 88 89 90 91 92	-1									
52 45 Salomon	0.20 3.9	35 181 211 212 213 214	-1									
41 45 Salomon	0.00 1.5	14 88 89 90 91 92	-1									
12 25 Salomon	1.22 4.0	5 20 26 27 28 29	-1									
30 25 Salomon	1.22 4.4	1854 274 275 276 277	-1									
34 25 Salomon	0.08 2.7	12 147 148 149 150 151	-1									
20 25 Salomon	0.50 2.2	10 33 22 23 24 25	-1									
44 35 Salomon	1.08 3.0	17 1178 354 355 356 357	-1									
21 17 Salomon	0.24 1.2	20 2619 262 263 264 265	-1									
34 25 Salomon	0.08 2.7	27 2159 284 285 286 287	-1									
21 20 Salomon	1.00 3.7	9 2722 284 285 286 287	-1									
51 43 Salomon	0.47 0.8	20 1178 354 355 356 357	-1									
40 42 Salomon	3.60 8.9	35 404 405 406 407 408	-1									
45 32 Salomon	0.50 2.6	7 2 00 30 31 32	-1									
24 18 Salomon	1.44 7.2	12 182 20 219 220 221	-1									
53 23 Salomon	0.52 2.3105	11 222 20 219 220 221	-1									
20 17 Salomon	1.20 6.0	10 59 59 10 105 106	-1									
18 53 Salomon	0.34 3.9	8 124 125 126 127 128	-1									
22 17 Salomon	1.10 6.8	5 12413 125 126 127 128	-1									
33 26 Salomon	0.63 6.0	11 59 59 27 28 29	-1									
20 22 Salomon	1.75 6.0	11 59 59 27 28 29	-1									
44 35 Salomon	0.08 2.0	17 1178 354 355 356 357	-1									
21 17 Salomon	0.24 1.2	20 219 220 221 222 223	-1									
34 25 Salomon	0.08 2.7	27 2159 284 285 286 287	-1									
21 20 Salomon	1.00 3.7	9 2722 284 285 286 287	-1									
51 43 Salomon	0.47 0.8	20 1178 354 355 356 357	-1									
40 42 Salomon	3.60 8.9	35 404 405 406 407 408	-1									
45 32 Salomon	0.50 2.6	7 2 00 30 31 32	-1									
19 14 Salomon	0.40 2.9	3 17 17 17 17 17	-1									
28 23 Salomon	0.04 2.0	10 219 220 221 222 223	-1									
51 42 Salomon	0.04 2.0	10 219 220 221 222 223	-1									
40 41 Salomon	0.04 2.0	10 219 220 221 222 223	-1									
17 13 Salomon	0.04 2.0	10 219 220 221 222 223	-1									
46 35 Salomon	0.04 2.0	10 219 220 221 222 223	-1									

#### **AMEX COMPOSITE PRICES**

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